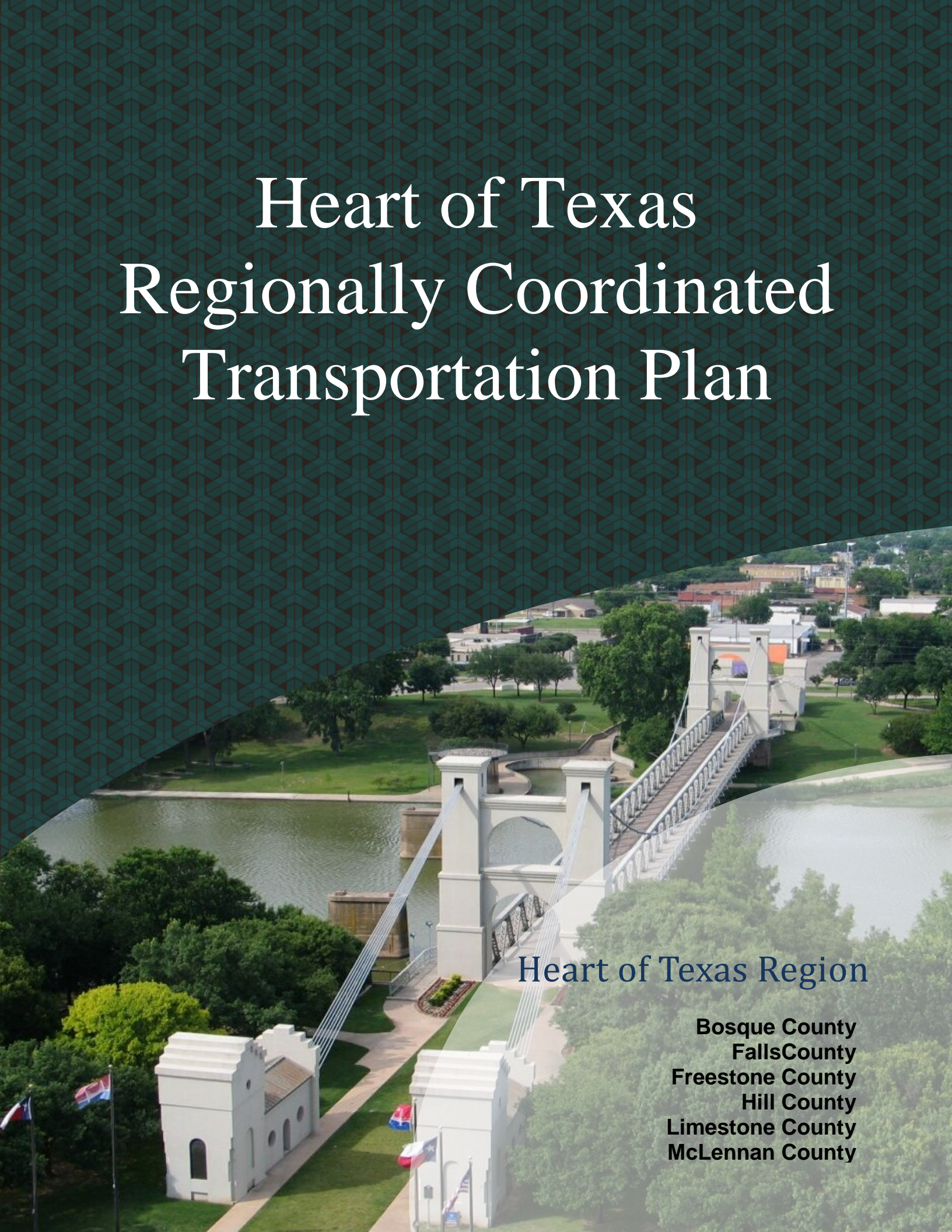


Heart of Texas Regionally Coordinated Transportation Plan



Heart of Texas Region

Bosque County
Falls County
Freestone County
Hill County
Limestone County
McLennan County

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**Combined with another project

***Completed project

Executive Summary

Across Texas and the United States, the increasing need for public and human services transportation continues to outstrip the funding available for several public transportation programs that the general public depends upon. Those individuals hit hardest by decreased funding are the transportation disadvantaged, commonly defined as those with limited transportation options due to disabilities, age, or income status.

To help meet the needs of the transportation disadvantaged, funding and public education for accessing public transit continues to remain at the forefront of this region's planning and operational initiatives. The Mobility Management Program has been successful in connecting the public with rides.

The Heart of Texas Council of Governments' region is committed to pursuing planning and operational funding to increase the availability of public transit by implementing performance measures to evaluate effectiveness of service delivery.

I. Introduction

This section shall include a general description of the background and purpose of this updated plan and methodology used to update it, including a description of outreach and public involvement activities.

BACKGROUND AND PURPOSE

Public funding is provided to numerous agencies within the Heart of Texas region for the purpose of providing transportation to people with some form of mobility limitation, whether that is a physical impediment or the lack of access to an automobile. The agencies are as diverse as Waco Transit, an agency providing fixed route and complementary paratransit service in the Waco Urbanized Area, to the Heart of Texas Region MHMR Center, which provides client transportation to medical appointments, skills training and jobs. Additionally, several non-profit agencies and for-profit corporations within the region provide transportation for various purposes without the assistance of public funds. One of the overriding concerns of state policymakers has been the perceived lack of coordination between these services leading to inefficient practices and an underserved population in need of transportation. Since both state and federal funds are limited, the interest of state policymakers is to increase the efficiency of existing services thus providing more and better service without the need to increase revenues. In order to address these concerns, the State of Texas enacted H.B. 3588 in 2005 requiring each region in Texas to adopt a plan identifying those projects the region intends to implement to eliminate overlaps in service and fill existing and anticipated service gaps. To address the concerns of policymakers and to meet the requirements identified within H.B. 3588, the public transportation stakeholders within the Heart of Texas region have developed this plan.

Regionalism is not new to the Heart of Texas region. In fact, in the year 2006, the first Coordinated Regional Public Transportation Plan was developed was updated in 2011 and is now being updated in 2017. The plan and updates are a cooperative process between numerous public transportation stakeholders within our region. The purpose of the regional plan is to cooperatively and collectively develop an action plan for a seamless transportation system that addressed the public transit needs of our six-county region.

The 2006 plan and every five year updates incorporate the development of inter-local agreements among service providers and stakeholders to identify and allocate resources in an effort to eliminate overlapping service and to fill gaps where service is lacking. The comprehensive plan included transportation for: 1) clients needing medical assistance, 2) Elderly Individuals and Individuals with Disabilities, 3) clients of Human Service agencies, 4) transportation to jobs and job training, and 5) emergency and disaster response.

Since the adoption of the first 2006 plan, there have been several new regionally significant developments in the Region that must be reflected in the updated plans to come. Several of the projects proposed in the 2006 and 2011 plans have come to fruition by moving from planning to implementation.

METHODOLOGY

Regional service providers and stakeholders are kept informed as to the progress on programmed projects in the updated regional plan. This is accomplished during scheduled quarterly meetings and subcommittee meetings to ensure the projects are advancing from planning to implementation within a reasonable time frame.

OUTREACH AND PUBLIC INVOLVEMENT

In advance of the adoption of the updated regional plan, the Heart of Texas Council of Governments hosted two meetings in each of our six counties; including Bosque, Falls, Freestone, Hill, Limestone, and McLennan. A detailed description of the public participation process used in the adoption of this plan may be found in Appendix J.

DISCLAIMER

The contents of this plan reflect the view of the authors who are responsible for the facts and accuracy of the data presented herein. The contents do not necessarily reflect the official view or policies of the Federal Transit Administration, the State of Texas or the Texas Department of Transportation.

ACKNOWLEDGEMENTS

The development and updating of the Regionally Coordinated Transportation Plan is a cooperative process between numerous public transportation stakeholders within the Heart of Texas Region. Special thanks are given to the following agencies for their assistance in the development and updating of this plan: the Texas Transportation Institute, Texas Department of Transportation, Heart of Texas Council of Governments/Rural Transit District, McLennan County Rural Transit District, Waco Metropolitan Planning Organization, Waco Transit System, Heart of Texas Workforce Board, Texas Department of Aging and Disability Services, Heart of Texas Region Mental Health & Mental Retardation Center, Heart of Central Texas Independent Living Center, Area Agency on Aging of the Heart of Texas, Veterans Administration, Texas State Technical College, Emergency Management Coordinator City of Waco/McLennan County, Bosque County, Freestone County, Limestone County, the Falls County Judge, and a multitude of other public and private agencies. A special thank you is also given to the Heart of Texas Council of Governments for its efforts as the lead agency in coordinating the development of this plan.

II. Transportation Resources in the Region

Urban Services

Waco Transit System provides fixed route bus service within the City of Waco, the Baylor University Shuttle (BUS), and ADA/Para-transit services to individuals with special transportation needs. Waco Transit System currently operates nine full-time bus routes beginning at 5:15 AM and ending at 7:15 PM on weekdays, and from 6:15 AM until 8:15 PM on Saturday. The routes are designed to service as much of the city as possible in an efficient manner as each of the nine routes makes a complete loop in one hour.

Currently the fixed route service permits transportation to all major medical centers, grocery stores, and shopping centers. Bus fare is \$1.50 per trip and \$3.00 for a day pass. Waco Transit System also has discounted rates for seniors, students, children, and the disabled. All Waco Transit vehicles are ADA accessible and are equipped with either a wheelchair lift or ramp. The Baylor University Shuttle (BUS) consists of five fixed bus routes that run Monday thru Friday beginning at 7:30 AM and ending at 5:30 PM. Each route makes a complete loop in 10 to 15 minutes and together services the entire Baylor campus. Baylor is a fare free zone and all passengers ride for free.

Waco Transit System provides complimentary ADA/Para-transit service to qualified individuals; the door-to-door service is available on all days the regular bus service operates in Waco. Drivers are trained and available to assist passengers in boarding and exiting the vehicle. Funding comes from a variety of different sources including the Federal Transit Administration (FTA), state grant 5307, fare box income, and the Baylor contract.

FTA Sections 5310 & 5311 Services (Elderly & Disabled)

Funding under the Federal Transit Administration (FTA) section 5310 and 5311 provides capital grants to the state of Texas to help make available mass transportation service to meet the special needs of elderly individuals and individuals with disabilities; and to provide general public transportation to the rural areas of the region. Funds are available to private non-profit organizations and other public for-profit entities that certify to the governor that there are no existing non-profit corporations or associations in their area that already provide transportation service. Local stakeholder forums or committees plan and design the service for their local community and existing rural and/or urban transit service providers operate the service as designed by the committees. These funds are awarded directly to the transit operator who may use the funds for eligible capital expenses. They may also use the funds to contract with other transportation providers in the local area. Eligible capital expenses include but are not limited to buses, vans, or other paratransit vehicles, radios and communication equipment, vehicle shelters, and wheelchair lifts and restraints. Other options, with the approval of TxDOT-PTN, are lease of equipment, the acquisition of transportation services under a contract lease, and preventive maintenance service or parts associated with preventive maintenance service.

The Heart of Texas Rural Transit District (HOTRTD) coordinates demand-response rural transportation services through the use of subcontractors. LeFleur Transportation provides services in Bosque, Falls, and Hill counties. Limestone County Senior Services Project provides services in Limestone and Freestone counties. Each subcontractor provides dispatch and scheduling and reports data to the Heart of Texas Council of Governments, the grant recipient for 5310 and 5311 federal funds in the Heart of Texas region.

McLennan County chose to separate from the HOTRTD in 2015 and create its own rural transit district. McLennan County subsequently chose to contract with Waco Transit to operate the newly created McLennan County Rural Transit District.

Medicaid Transportation

Waco Transit System oversees a regional contract with rural transportation providers to provide non-emergency medical transportation through the Medicaid Title XIX program. Medicaid transportation is provided for trips originating in the six-county area Monday thru Saturday 8 AM to 6 PM, with after hour service available for return trips.

Intercity Transportation

Transportation to other regions in the state is available through 3 modes: aviation, intercity bus and passenger rail.

Commercial aviation service within the region is available only through Waco Regional Airport. American Eagle provide non-stop service to the Dallas/Fort Worth International Airport. The next closest airport with commercial service is the Killeen/Fort Hood Regional Airport, which is 47 miles from the closest community in the region. Each county has at least one airport in which air charter or general aviation services are available.

Greyhound or one of its affiliates provides intercity bus transportation to the region. The Waco Intermodal Center in Downtown Waco has the most service within the region with 14 buses heading primarily to Dallas, Temple, Austin or Houston. The Waco station also serves as a transfer point for certain destinations. The Hillsboro station has one northbound and one southbound bus stopping daily with the destinations of Dallas and Waco respectively. Greyhound will drop-off passengers in Fairfield, but will not pick up passengers at that location. Only three miles outside of the region, Buffalo has service from 11 buses stopping daily with the primary destinations of Dallas and Houston. In addition to service provided by Greyhound, service to the Dallas/Fort Worth International Airport is also provided by the Waco Streak. The Waco Streak makes three round trips daily from the Waco Urbanized Area with curb-to-curb service.

Amtrak provides passenger rail service through the train named the Texas Eagle. The only stop made by the Texas Eagle within the region is at the Santa Fe Depot in McGregor. From McGregor, Amtrak provides one daily southbound train with the destination of San Antonio and one daily northbound train with the destination of Fort Worth. Northbound, passengers may continue on the Texas Eagle to Chicago, IL.

Several of the demand response services within the region provide limited service to cities outside of the region, primarily for medical appointments. These services are generally provided only once or twice a week.

See Appendix D, Resources for a list of information concerning additional providers in the region.

A list of and description of the agencies responsible for transportation planning in the region is covered under Section V. Efforts to Streamline Parallel Planning Processes.

III. Comprehensive Assessment of the Public's Unmet Transportation Needs and Inefficiencies in the Delivery of Transportation Services

Preface

After reviewing the current census data, the Heart of Texas Regional Transportation Coordination Council determined that there were minimal changes from the 2010 census data used in creating the 2011 RTCP. The differences were not significant enough to change the priorities of the 2011 RTCP. The Council therefore chose to use the 2010 census data for the purpose of this update.

Regional Description

The "Heart of Texas" region comprises six counties in the approximate center of Texas. Of these counties, Bosque, Falls, Freestone, Hill, and Limestone, are generally rural in nature and are dominated by agricultural land uses. McLennan County contains the Waco Urbanized Area and serves as the hub for much of the economic activity within the region. Despite this, nearly 70% of the land within McLennan County is used for agricultural purposes.

The Heart of Texas region covers approximately 5,620 square miles. This makes the region slightly smaller than the States of Connecticut and Rhode Island combined. Table 2.1 provides a comparison between the Heart of Texas Region and the combined States of Connecticut & Rhode Island.

Table 2.1 – Heart of Texas Region

Geography	Area (square miles)	Population*	Population Density**
Heart of Texas	5,795	349,273	60.27
Connecticut & Rhode Island	5,890	4,626,664	785.51

*Population in 2010

**Persons per square mile

The region's size and relatively low population density create significant challenges in the provision of public transportation. Resources are stretched because many trips must cover great distances to provide transportation for essential services, with some trips leaving the region for destinations such as Temple, Dallas or Fort Worth. One-way travel times of 60 to 90 minutes are not uncommon. This is further exacerbated by the dispersed nature of persons needing public transportation.

Rivers and streams that flow from the northwest to the southeast generally characterize the hydrology within the Heart of Texas region. The most significant rivers are the Brazos, North Bosque, Navasota and Trinity. The Brazos River creates the most significant

transportation barrier for the region as it roughly divides the region in half, but has only 13 highway crossings within the region. Eight of these crossings (61.5%) are in Waco. Outside of Waco this results in an average of one crossing every 29 miles. There are 4 significant lakes that are at least partly in the region, each creating a localized transportation barrier: Lake Whitney (Bosque/Hill Counties), Lake Limestone (Limestone County), Lake Waco (McLennan County) and a portion of the Richland Chambers Reservoir (Freestone County). Lake Waco, due to its location within the Waco Urbanized Area, is perhaps the most significant barrier. Lake Whitney, lying between Bosque and Hill Counties, is the next most significant barrier and is formed by the Brazos River (see discussion above).

Topography within the Heart of Texas region is relatively flat and without much change in relief. The highest elevation is approximately 1,200 feet above sea level in Bosque County northwest of the town of Cranfills Gap. The lowest point is approximately 80 feet above sea level along the Brazos River at the Falls / Milam County Line. These two points are approximately 90 miles apart. Topography does not create significant transportation barriers within the region.

Demographic Analysis

Population Trends and Forecasts

According to estimates from the Texas Data Center, the Heart of Texas region in 2010 had a population of 349,273, an 8.6% increase since 2000. This increase is well below the state growth rate of 20.6% and represents a slowing growth rate compared to the 1990s when the region grew 12.6%. McLennan County, with the Waco urbanized area, continues to dominate the population of the region with over 67% of the regional population. Similarly, three out of every four new residents to the region located within McLennan County. In terms of percent growth, however, Freestone County leads the region with just under 11% growth since 2000. A trend of note for the region is that without exception, the growth rate for every county slowed during the 2000s when compared to the 1990s. Falls County actually decreased in population since 2000. Table 3.1 shows the population trends by county for the region.

Table 3.1 – Population Change since 2000 by County

County	2000 Population	2010 Population	Change since 2000	Percent Change	Percent of Regional Growth
Bosque	17,204	18,212	+1,008	+5.9%	3.6%
Falls	18,576	17,866	-710	-3.8%	-2.6%
Freestone	17,867	19,816	+1,949	+10.9%	7.0%
Hill	32,321	35,089	+2,768	+8.6%	10.0%
Limestone	22,051	23,384	+1,333	+6.0%	4.8%
McLennan	213,517	234,906	+21,389	+10.0%	77.1%
HOTCOG Region	321,536	349,273	+27,737	+8.6%	N/A

Source: US Department of Commerce; Bureau of the Census

The Heart of Texas region has 55 incorporated cities containing a population of 248,971 (71.3% of total). Most of this population (78.0%) is within McLennan County. As a result, population within the 5 remaining counties is widely dispersed with less than half of the total population residing within incorporated cities. This dispersion of population creates significant challenges in scheduling demand response service and also makes fixed route services unfeasible.

Table 3.2 – City vs. Rural Population in 2010

County	Persons in Incorporated Cities	Rural Population	Percent in Cities	Percent Change in City Percentage since 2000
Bosque	8,075	10,137	44.3%	-2.7%
Falls	8,697	9,169	48.7%	-1.2%
Freestone	7,960	11,856	40.2%	-10.5%
Hill	16,072	19,017	45.8%	-2.4%
Limestone	14,015	9,369	59.9%	+0.8%
McLennan	194,152	40,754	82.7%	+0.2%
5 rural counties	54,819	59,548	47.9%	-3.0%
HOTCOG Region	248,971	100,302	71.3%	-0.6%

Source: US Department of Commerce; Bureau of the Census

Nationally, the percent of the population living in unincorporated areas has increased. This trend has been most pronounced outside of large urban areas, but has been observed in rural counties as well. Since 2000, the percent of population living within cities in the Heart of Texas Region has decreased slightly, although the most pronounced decreases occurred within the 5 rural counties. This trend is most pronounced in Freestone and Bosque Counties. This trend has been somewhat reversed within McLennan County with a slight increase in city population. Nevertheless, a significant rural population base exists within McLennan County which, when combined with the 5 rural counties, further disperses an already small population and makes the provision of public transportation to the region an even greater challenge.

Map 3 (Appendix A) shows the estimated population change from 2000 by Census Block Group. McLennan County trends are similar to many other urbanized areas with slow to moderate decline within the core and moderate to fast growth in suburban or exurban areas. Analysis by the Waco MPO showed that over 93% of the County population growth occurred in areas considered rural by the Census Bureau in 2000. Additionally, population growth within the Waco Urbanized Area was less than 1.0% since 2000, however all other areas within McLennan County experienced growth in excess of 33%.

In contrast, the 5 rural counties show a general trend of decline for most block groups. Notable exceptions to this trend are areas in the immediate vicinity of the larger towns or cities, areas in the vicinity of Lake Whitney or Lake Limestone or areas near Itasca in northern Hill County. Lake Whitney development has been consistent during the past 20 to 30 years as retirees move from the Dallas / Fort Worth metroplex. A new trend has been

development in the vicinity of Lake Limestone in the southern portion of Freestone County. This growth is reflected for the first time with the 2010 statistics. The other growth area of note is northern Hill County which is hypothesized to be a result of new developments catering to residents of the DFW metroplex. Another growth area immediately west of Mexia in Limestone County is the result of growth at the Mexia State School.

Table 3.3 – 2010 Population Density by County

County	2010 Population	Square Miles	Population Density*
Bosque	18,212	1,002	18.18
Falls	17,866	774	23.08
Freestone	19,816	892	22.22
Hill	35,089	986	35.59
Limestone	23,384	1,081	21.63
McLennan	234,906	1,060	221.61
5 rural counties	114,367	4,735	24.15
HOTCOG Region	349,273	5,795	60.27

Source: US Department of Commerce; Bureau of the Census

*Persons per square mile

According to estimates by the Texas Data Center, if a modest growth rate is assumed, the Heart of Texas Region should add a little more than 66,000 new residents by the year 2035. Most of the additional growth would again be concentrated within McLennan County (63.2%) due to the influence of the Waco Urbanized Area. In terms of percentage growth, Hill County is projected to be the fastest growing county with nearly a 36% increase in population by 2035 (See Table 3.4).

The trend of increasing rural population is projected to continue. According to figures from the Waco Metropolitan Transportation Plan, the number of persons living in unincorporated areas within McLennan County should increase by over 50 percent by 2035. Although no estimates are currently available for the remaining counties, with increased legislative restrictions on annexations and few land-use controls on development outside of cities, increased development outside of cities should continue.

Table 3.4 – Projected 2035 Population by County

County	2010 Population	2035 Population	Change	Percent Change
Bosque	18,212	22,695	4,483	24.6%
Falls*	17,866	19,333	1,467	8.2%
Freestone	19,816	21,361	1,545	7.8%
Hill	35,089	47,623	12,534	35.7%

Limestone	23,384	27,895	4,511	19.3%
McLennan	234,906	276,987	42,081	22.4%
HOTCOG Region	349,273	415,894	66,621	19.1%

Projected Population Source: Texas Data Center: UT San Antonio

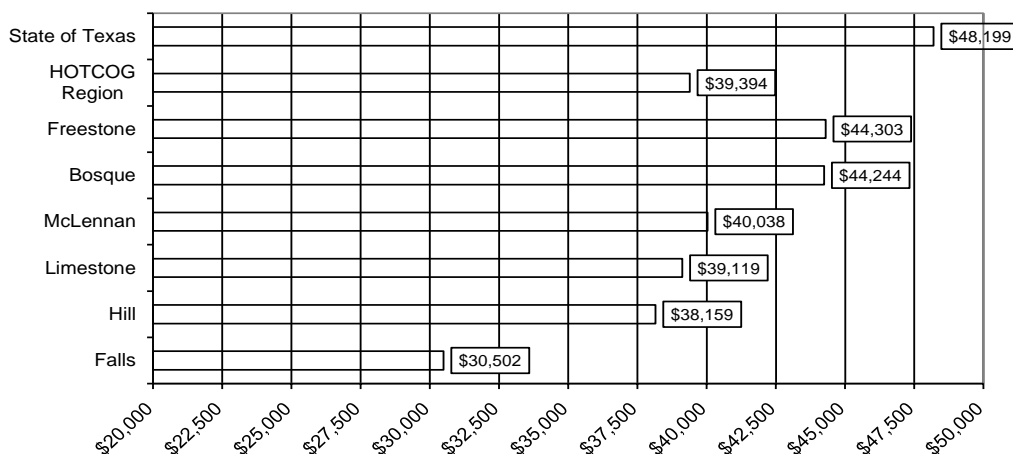
*Falls County estimate based on scenario 0.0. All other estimates based on scenario 0.5.

Income and Poverty

Income within the Heart of Texas Region generally lags behind the State of Texas with regional incomes, on average, being approximately 80% that of the State. Without exception, all counties within the region had lower household incomes than the State as a whole. Approximately 12% of regional households had incomes less than \$10,000 per year (21% of the state average) and greater than one in four households earned less than \$20,000 per year (40% of the state average). Correspondingly, poverty rates are generally higher for the region than the State. Two counties, Bosque and Freestone, each had poverty rates less than the State average; the remaining four counties had poverty rates greater than that of the State.

Income is not equally distributed within the Heart of Texas region. Freestone and Bosque Counties lead the region with a median household income greater than 30% than that of Falls County, which has the lowest household income in the region. The lowest incomes are concentrated in the Waco Urbanized Area with several census block groups having median household incomes at less than \$20,000 annually. Portions of the City of Marlin (Falls County), City of Mexia and City of Groesbeck (Both in Limestone County) also have a median household income less than \$20,000 annually. Elsewhere, all areas of Bosque, Freestone and Hill Counties had household incomes greater than \$20,000 annually. The highest incomes within the region are found in Suburban Waco and an area just outside of Fairfield in Freestone County which had the highest median income in the region of \$170,000 annually. This value is more than 60 times greater than the annual household income for the block group with the lowest income found in South Waco.

Chart 3.1 – Median Household Income 2004-2008 by County



Within the Heart of Texas Region, high poverty rates tend to be strongly correlated with low income. Therefore, the same block groups with low household incomes also have high percentages of persons living below the census-defined poverty level. Similarly, the lowest poverty percentages are found in the block groups with the highest household incomes.

Table 3.5 – Percent of Persons below the Census-Defined Poverty Level by County – 2005 to 2009

County	Percent of Persons below Census Poverty Level	Percent Change from 2000
Bosque	17.7%	+5.4%
Falls	23.1%	+3.1%
Freestone	15.4%	+2.4%
Hill	16.3%	+1.0%
Limestone	20.3%	+4.1%
McLennan	20.7%	+3.9%
HOTCOG Region	19.9%	+3.5%
State of Texas	16.8%	+1.8%

Source: US Department of Commerce; Bureau of the Census

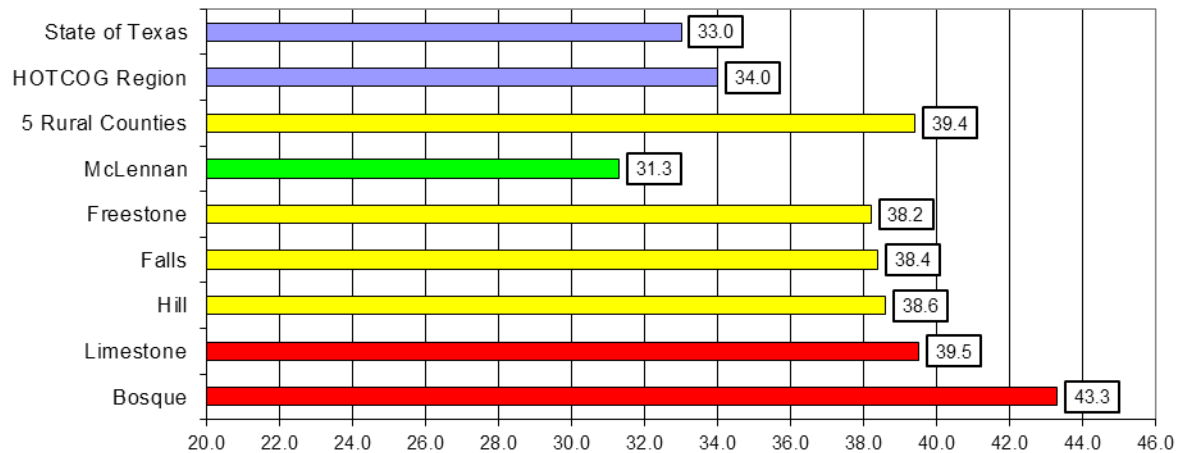
A disturbing trend has been observed since 2000 with the percentage of persons living in poverty within the region increasing at a rate nearly double that of the State. This trend occurred despite the income gap between the region and the state narrowing slightly.

Low income and poverty are perhaps the two most important factors determining whether a person uses public transportation. Automobiles are expensive to own and operate and can be a burden to those on limited or fixed incomes. Given that incomes and poverty within the Heart of Texas region are significantly worse than for the remainder of the state, the need for public transportation within the region is greater in order for residents to have reasonable access to employment or other necessary activities of life. As will be seen in the next subsection, despite the low incomes and high poverty rates, regional automobile availability is not significantly different from the rest of the state.

Elderly and Disabled

The Heart of Texas Region is generally older than the State of Texas and has a significantly greater percentage of persons over the age of 65. Each of the five rural counties within the region had median ages in excess of 35 and at least 50% higher percentages of persons over the age of 65 than the State. McLennan County, the lone exception, was younger primarily due to the influence of 3 institutions of higher education (Baylor University, Texas State Technical College and McLennan Community College). Despite this, the percent of persons over age 65 was significantly higher in McLennan County than the State of Texas.

Chart 3.2 – Median Age 2005-2009 by County



As a general rule, most areas within the region experienced significant increases in the percent of persons over age 65. Some of the more significant increases were observed in the vicinity of Lake Whitney, Southern Limestone County, Southeastern Freestone County and areas northwest of Hillsboro. Despite the general trend, some areas also experienced a decrease in elderly, most notably Central Bosque County and the Woodway / Lake Waco portions of the Waco urbanized area. The Waco area declines can best be attributed to a turnover common for mature neighborhoods where the elderly either retire and move or pass away and are replaced by younger families.

The challenge of an aging population is that as persons age, their physical ability to use an automobile deteriorates and their need for public transportation to access essential services increases. In addition, due to the very low population densities, especially in the rural counties, essential services are generally a considerable distance from residences, sometimes 20 miles or more. Existing demand response services are likely to be inadequate to respond to the future demand within these areas.

With regards to disabilities, for purposes of this plan, analysis was performed for persons with either a self-care or go outside home disability (See Table 3.6; See Map 6, Appendix A). These types of disabilities were the two most likely to physically prevent a person from operating an automobile or being able to walk to their destination. Persons with these types of disabilities also nearly always require door-to-door demand response service, which is significantly more expensive to operate than fixed route services.

The US Census Bureau significantly changed the definition of disabilities in 2007. This had the unfortunate impact of precluding any updated information being available for most areas within the region until the year 2013. As a result, no trend analysis is available regarding disabilities.

The percent of population with these disabilities was slightly higher for the Heart of Texas Region than for the state as a whole. As with other population characteristics, this creates a somewhat greater need for public transportation in the region than in other parts of the State. The presence of two Veterans Administration hospitals within the region (Waco and Marlin) creates a concentration of persons with disabilities in those two areas.

Table 3.6 – Persons Age 65 or older and Persons with Self-Care or Go Outside Home Disability in 2000

County	Percent Age 65 or Older	Percent with a Self-Care or Go Outside Home Disability
Bosque	20.7%	9.6%
Falls	16.8%	12.3%
Freestone	16.4%	11.4%
Hill	17.1%	11.1%
Limestone	16.4%	11.3%
McLennan	13.0%	9.7%
HOTCOG Region	14.5%	10.2%
State of Texas	9.9%	8.7%

Source: US Department of Commerce; Bureau of the Census

Automobile Availability

Despite the generally lower incomes, automobile availability within the Heart of Texas region is comparable to the rest of the State. With a relatively dispersed population and significant distances to essential services, even with existing public transportation automobile ownership is important for residents (See Table 3.7; See Map 8, Appendix A). When reviewing trends since 2000, the Heart of Texas region actually outpaced the state in terms of automobile ownership and the percent of housing units with at least one automobile increased within the region from 92.1% to 93.6%. These increases were observed despite a significant increase in poverty during the same period of time (see table 3.5). The hypothesis is that public transportation within the region is considered by most citizens as at best inconvenient.

Outside of the Waco Urbanized Area, public transportation is generally a demand response service, which must be reserved in advance, making spontaneous trips impossible without an automobile. Although some people rely on family members for basic transportation, many others use their own vehicle. Data for the five rural counties show that the average household has access to more vehicles than the typical household in the remainder of the state and the percent of households without an automobile is less than the state. The result is that many residents must spend significant portions of limited incomes on transportation simply to access employment, shop or perform other important activities of life. As a result it is theorized that most citizens consider the automobile to be the best and perhaps only reasonable mobility option within the region.

Within the Waco Urbanized Area, Waco Transit operates a scheduled fixed route service that provides reasonable access to most of the important destinations in McLennan County.

As a result, automobile ownership in McLennan County is not as critical, which can be seen by a significantly lower number of automobiles per housing unit than the remainder of the region. Many residents on limited incomes, however, choose to use an automobile due to limitations in the fixed route schedule. In addition, pedestrian facilities are limited to non-existing in the vicinity of many important destinations, especially those beyond Downtown Waco (see map 9, Appendix A). This serves to further limit the usefulness of public transportation. The lack of sidewalks outside of the Waco urbanized area is considered less of an impediment since all rural service is currently curb to curb.

Table 3.7 – Automobile Available by County – 2005 to 2009

County	Average Vehicles per Occupied Housing Unit	Change from 2000	Occupied Housing Units with no Automobiles	Change from 2000
Bosque	1.98	+0.12	3.5%	-1.1%
Falls	1.78	+0.13	11.4%	-0.8%
Freestone	1.89	+0.07	5.9%	-0.3%
Hill	1.85	+0.07	5.6%	-0.3%
Limestone	1.86	+0.10	3.9%	-3.9%
McLennan	1.77	+0.09	6.6%	-1.7%
HOTCOG Region	1.80	+0.09	6.4%	-1.5%
State of Texas	1.77	+0.07	6.1%	-1.3%

Source: US Department of Commerce; Bureau of the Census

Persons with Limited English Proficiency

As a general rule, a significant majority of persons within the Heart of Texas region speak English well. Of the 6.6% who speak English less than 'Very Well', a vast majority (91.6%) speak Spanish as their primary language. In addition, of those within the region who speak English less than 'Very Well', nearly 3 out of 4 reside within McLennan County. Reviewing the distribution of the primarily Spanish speaking population, the highest percentage of population are generally found in the Waco urbanized area, the City of Hillsboro and vicinity, and a significant portion of Central Limestone County including the City of Groesbeck (See Map 9, Appendix A). This distribution mirrors the county statistics seen in Table 3.8.

Despite the fact that most persons within the region speak English well, the rate of change of those with limited English proficiency has increased more than double that of the population as a whole. Of this population, more than 9 out of 10 of these persons speak primarily Spanish. This rate of increase closely mirrors the rate of increase for the Hispanic population during the same period of time. According to the Texas Data Center (UT San Antonio) the Hispanic population is projected to more than double within the region by 2040. As a result, Spanish language services and materials are anticipated to be a significant need for public transportation users within the region in the near future.

Table 3.8 – Persons over Age 5 who Speak English less than ‘Very Well’ – 2005 to 2009

County	Persons who Speak English less than ‘Very Well’	Percent of Population	Percent Spanish	Percent Other Languages
Bosque	715	3.9%	93.0%	7.0%
Falls	729	4.1%	92.5%	7.5%
Freestone	510	2.6%	97.3%	2.7%
Hill	2,484	7.1%	96.3%	3.7%
Limestone	2,094	9.0%	99.0%	1.0%
McLennan	16,675	7.1%	89.7%	10.3%
5 Rural Counties	6,532	5.7%	96.5%	3.5%
HOTCOG Region	23,207	6.6%	91.6%	8.4%

Source: US Department of Commerce; Bureau of the Census

Table 3.9 – Change in Persons who Speak English less than ‘Very Well’ since 2000

County	2000	2005-2009	Percent Change
Bosque	732	715	-2.3%
Falls	1,198	729	-39.1%
Freestone	541	510	-5.7%
Hill	1,760	2,484	+41.1%
Limestone	1,225	2,094	+70.9%
McLennan	13,467	16,675	+23.8%
5 Rural Counties	5,456	6,532	+19.7%
HOTCOG Region	18,923	23,207	+22.6%

Source: US Department of Commerce; Bureau of the Census

Determination of Needs

In this section, the demand for public transportation is estimated to compare to current services and identify existing gaps in coverage. Important destination points are also identified and mapped to analyze the efficiency and completeness of existing services. The results from this section will be used in Section VIII to identify future projects to eliminate gaps in service and to ensure adequate service to those areas with the greatest estimated demand.

Transit Need Index

All areas have some degree of need for public transportation. In order to estimate this demand, an index was used to quantify and locate areas of greatest need for the six county region. Transit need indices have been widely used within urbanized areas, but generally have a significant emphasis on population density for the provision of urban fixed route services. For this plan, the transit need index has been modified to estimate overall need regardless of population density.

Methodology

To estimate need, several characteristics were identified for persons for whom use of a motor vehicle is either a financial burden or a physical impossibility. Each population characteristic was identified at the US Census Block Group level, the smallest level of geography for which this data was available. The primary characteristics included the following:

- Median Household Income
- Persons in Poverty
- Persons Age 65 and Above
- Persons with a Self-Care or Stay at Home Disability

Although not a population characteristic, occupied housing units with no automobiles was also used to estimate those households that have no access to a motor vehicle. Even though high transit usage by minorities is generally related to overall lower household incomes or higher poverty rates for minorities, minority population was also utilized within the index primarily because there was not a direct relationship between minority population and low income or high poverty. Some block groups within the region had relatively high minority populations but relatively high household incomes or relatively low poverty rates and vice-versa. Minority population was not emphasized within the index, however, and was weighted accordingly.

Each population characteristic was weighted within the index to reflect its relative importance or unimportance. Table 3.10 identifies the relative weights for each characteristic.

Table 3.10 – Population Characteristics & Weights

Population Characteristic	Weight
Median Household Income	1.0
Persons in Poverty	2.0
Persons Age 65 or Over	2.0
Persons with a Self-Care or Stay at Home Disability	1.5
Occupied Housing Units with No Automobiles	1.5
Minority Population	1.0
Population Density	0.5

While the goal of the transit need index is to identify places where the population may have a greater need for transit, regardless of the size of the population, the quantity of service would be greater for areas with a high need index and high population densities. For this reason, population size classes were used within the index to provide a slightly higher score for those areas with greater population. Table 3.11 identifies the population size classes used within the index.

Table 3.11 – Population Size Classes

Population Density (Persons per Square Mile)	Size Class
0 to 500	1
500.1 to 1000	2
1000.1 to 3000	3
3000.1 to 6000	4
Over 6000	5

In constructing the transit need index, each population characteristic for each block group was compared to the averages for the entire region. The average for the Heart of Texas region was indexed at 1.0. Scores for individual block groups were based on a percentage of the regional average. For instance, the regional average for percent of persons in poverty is 18.87%. A block group with a percentage of 37.74% (double the regional average) would achieve a score of 2.0 for this population characteristic. For population density, the size class would be the score for the block group. Once a score is determined, the score is multiplied by the weight for that population characteristic to determine the final, weighted score. The weighted scores are then added together to calculate the transit need index. Table 3.12 identifies the regional averages for the Heart of Texas Region.

Table 3.12 – Regional Averages and Weighted Scores

Population Characteristic	Regional Average	Initial Score	Weighted Score
Median Household Income	\$40,031	1.0	1.0
Percent of Persons in Poverty	18.87%	1.0	2.0
Percent of Persons Age 65 or Over	12.39%	1.0	2.0
Percent of Persons with a Self-Care or Stay at Home Disability	10.16%	1.0	1.5
Percent of Occupied Housing Units with No Automobiles	5.44%	1.0	2.0

Percent Minority Population	36.4%	1.0	1.0
Population Density	0.6	1	0.5
Regional Score:			10.0

After the index scores had been determined for each block groups, the relative demand for transit was then determined based upon their score. Table 3.13 identifies the score classifications. Map 14 (Appendix A) shows the final transit need classifications for the Heart of Texas Region.

Table 3.13 – Transit Need Classifications

Classification	Very High	High	Above Average	Average	Below Average	Low
Index Score	Over 22.50	17.50 to 22.49	12.50 to 17.49	10.00 to 12.49	7.50 to 9.99	Below 7.50

Analysis

In order to achieve an index classification of “High” or “Very High”, a block group must have high scores for each of the population characteristics used within the transit need index. Conversely, to achieve a classification of “Low”, a block group must have low scores for each population characteristic. A mix of high and low scores generally results in a classification of “Average”.

According to the transit need index, the most significant concentration of transit demand exists within the core of the Waco Urbanized Area (See Map 14, Appendix A). This area is characterized by low incomes and high poverty rates, high percentages of persons with disabilities, and relative to the rest of the region, low automobile accessibility. Other areas within the region with similar characteristics are found in the cities of Marlin, Hillsboro, Mexia, Rosebud and Itasca. Above average demand can be found in virtually every incorporated city within the region with greater than 1,000 persons. One area within rural Freestone County scored “High” for relatively high percentages of persons with a disability, low income and a relatively high percentage of poverty. As a result of extremely low population density, however, (4.3 persons per square mile) this area is particularly challenging to serve with public transportation.

Rural areas, on the other hand, were generally classified as having either “Low” or “Below Average” transit need. The lowest scores were found in suburban Waco, which had the highest incomes and the lowest poverty rates. Low scores were also found in rural portions of each county. It is important to note that a low score does not necessarily equate to no demand for rural public transportation. Demand may exist, but not to the same extent as an area with a relatively high score.

Map 15, Appendix A shows how the estimated demand for public transportation has changed within the region since 2000. The greatest estimated increases in demand were observed in portions of the Waco urbanized area as well as portions of the City of Hillsboro.

Suburban portions of Waco were observed to have significant increases as well. The most interesting increases were observed in rural portions of Hill County northwest of Hillsboro, rural portions of Falls County surrounding the City of Marlin, and two portions of rural Freestone County. The first area was north of the City of Teague and the section area was in the southeastern corner of the County. Conversely, the most significant decreases in estimated demand were observed in southern Hill County, southeastern McLennan County near Mart, portions of Limestone County near Kosse, Groesbeck and the City of Mexia, southern sections of Hillsboro, portions of the City of Marlin and areas near Downtown Waco.

The greatest increases in demand were generally as a result in decreases in income and increases in the poverty percentage. In two areas, northwest of Hillsboro and north of Teague, the increase in demand was primarily due to an increase in persons over age 65. For areas surrounding the City of Marlin, the increase in demand was primarily due to a decrease in auto availability. For areas with a decrease in demand, the primary issues were declining population and increasing auto availability.

Transit need only measures half of the equation for determining the location and type of public transportation service. Locating primary destination points (large employers, retail shopping center, doctor's offices, etc.) and how to connect these to the high demand areas is the other half of the equation. The next section identifies the most important destinations within the region and provides this analysis.

Destination Analysis

The City of Waco serves as the economic hub for the Heart of Texas region. Of the most important regional destinations identified, slightly more than half are located within McLennan County. Although not located within the Heart of Texas Region, the Cities of Temple, Corsicana, Palestine, Dallas and Fort Worth are also significant destination points for Heart of Texas residents, as many services and employment opportunities not found within the region are provided in these cities. The concentration of destination points to a certain extent simplifies the provision of public transportation. At the same time, however, the provision of public transportation becomes all the more important as those residents without automobile access in the rural counties are dependent upon public transportation for accessing essential services.

Employment

Unemployment rates within the Heart of Texas Region generally match the state average; however rural counties generally have significantly higher unemployment percentages than McLennan County. In regards to employment location, significant differences exist, however, in that residents from the rural counties are more than six times more likely to have to leave their county of residence for employment than residents of McLennan County (see table 3.14). This rate for the rural counties is also nearly twice that of the rest of the state. Statistics regarding large employers within the region bears this out: of those employers with more than 50 employees, 76% of the manufacturers and 64% of the significant retail establishments are located within McLennan County (See Map 16, Appendix A). Current public transportation services to the rural counties are not set up to

provide consistent daily scheduled service to employment centers. The impact of this is to limit employment opportunities for those outside of the Waco Urbanized Area who can neither afford nor operate an automobile. Another result is a significant increase in automobile ownership within the region as citizens determine that public transportation is not a viable option to access regional employment opportunities (see table 3.7).

Table 3.14 – Percent Working Outside County of Residence

County	Percent Unemployed*	Change since August, 2006	Percent of Residents Employed Outside of County**	Change since 2000
Bosque	8.1%	+3.2%	45.1%	+2.2%
Falls	9.1%	+2.5%	51.1%	+6.8%
Freestone	5.9%	+1.2%	34.4%	-1.3%
Hill	8.0%	+2.5%	42.0%	+6.4%
Limestone	6.6%	+1.7%	29.5%	+3.8%
McLennan	7.1%	+2.1%	6.6%	+0.5%
5 Rural Counties	8.0%	+2.9%	40.3%	+4.1%
HOTCOG Region	7.7%	+2.6%	16.8%	+1.1%
State of Texas	7.7%	+2.6%	21.4%	+1.4%

*Texas Workforce Commission – April, 2011

**Of employed residents. Source: US Census Bureau; American Community Survey – 2005-2009.

Education

Five institutions of higher education exist within the Heart of Texas region. Although Baylor University in Waco is the only four-year university within the region, McLennan Community College offers several undergraduate and graduate degree programs through its City College program affiliated with Tarleton State and Texas Tech Universities. Texas State Technical College (TSTC) in Waco provides two-year degrees focusing on technical trades. Waco Transit serves Baylor with a shuttle service that circulates through the campus and immediate vicinity. The Waco Transit Fixed Route Service serves both schools.

Two community colleges are located within the region, McLennan Community College (MCC) in Waco and Hill College in Hillsboro. The Waco Transit Fixed Route Service also serves MCC, however Hill College is served only by the demand response services provided by Central Texas Senior Ministries. One satellite campus exists in the region: a satellite of Navarro College in Mexia which is served only by demand response services. Other colleges and universities in which residents of the region attend include the main campus of Navarro College in Corsicana, Temple College in Temple, and University of Mary Hardin-Baylor in Belton, Central Texas College and Texas A&M University Central Texas both located in Killeen.

All or portions of 63 different public school districts are located within the Heart of Texas region. Within the region are 154 public schools and 10 private schools. As a result, nearly every town has at least one elementary or secondary school (See all educational resources on Map 17, Appendix A).

Hospitals / Medical Offices / Kidney Dialysis

Each county within the region has at least one medical center to treat emergency medical conditions or provide basic health services (See Map 18, Appendix A). Specialized treatments, however, are generally found either in Waco or outside of the region. Medical treatments are generally not optional and for those older than age 65 or with serious medical conditions. Regular visits to medical professionals can be a matter of life or death. For this reason, medical appointments dominate the trip purposes for public transportation with between 45 and 75 percent of all current trips being medically related. A significant percentage of these trips are related to kidney dialysis, trips that must be made on a regular basis. The following are the primary destinations for medical trips:

- Scott & White Memorial Hospital, Temple
- Olin E. Teague VA Medical Center, Temple
- VA Medical Center, Waco
- Hillcrest Baptist Medical Center, Waco
- Providence Medical Center, Waco
- Brazos Kidney Disease Center, Waco
- Palestine Dialysis Center, Palestine
- Bellmead Kidney Disease Center, Bellmead
- Falls Community Hospital – Dialysis Center, Marlin

For the rural counties, nearly all medical trips are made to destinations outside of the county. This results in all day trips specifically for medical appointments and ties up one vehicle for that day. With anticipated population increases and the anticipated increase in persons' age 65 or older, additional resources will be necessary as the number of medically related trips would increase.

Nursing Homes/Assisted Living Centers/Senior Centers

Nearly any town of any size within the region has at least one nursing home or assisted living facility (See Map 19, Appendix A). In most cases the facility is within a short distance of a hospital or medical center providing basic health services. Several facilities, however, mostly in smaller communities, are a considerable distance from the closest medical facility. Although these facilities generally provide some transportation for their clients, demand response services often must transport persons from these facilities when scheduling conflicts arise or the vehicle is unavailable. Table 3.15 identifies the nursing homes that are more than 10 miles from the closest medical facility.

Senior centers are found in nearly every sizeable community within the region such that no portion of the region is more than a 15-minute drive from one of the centers. Each center has hours of operations that coincides with the schedule for the demand response vehicles for their respective county.

Table 3.15 – Nursing Homes / Assisted Living Centers & Proximity to Medical Care

Facility	Location	Closest Medical Care	Distance
Oakview Healthcare	Hubbard	Hillsboro	22.0 miles

Residence			
Westview Manor Assisted Living Center	McGregor	Waco - Providence	16.9 miles
West Rest Haven & Nursing Home	West	Hillsboro	16.8 miles
Valley Mills Nursing & Rehabilitation Center	Valley Mills	Clifton	12.0 miles

Comparison of Destinations to the Waco Transit Fixed Route System

In 2009, the Waco Metropolitan Planning Organization (MPO) analyzed the Waco Transit Fixed Route system to determine its effectiveness in reaching primary destination points within McLennan County. The MPO identified 1,318 locations that are likely attractors of riders from the system. Of these destinations, 174 (13.2%) were located outside of the Waco Urbanized Area. In their analysis the MPO determined that 72.8% of the destinations within the Waco Urbanized Area were within a reasonable walking distance of one of the fixed routes (defined as $\frac{1}{4}$ mile without significant barriers to cross). Although this percentage is very high, especially when compared to other small urban systems, it represents a 0.5% decrease compared to 2005. This decrease is primarily attributable to increased urban sprawl with several important destinations moving to areas beyond which it is feasible to provide fixed route service.

Of all destination classes reviewed, three stand out for being underserved by the fixed route service: Industrial / Manufacturing, Nursing Home / Assisted Living and Parks / Recreation / Tourism. In each case less than 70% of the destinations are within walking distance, although only Nursing Home / Assisted Living had less than 70% of destinations within the $\frac{3}{4}$ mile distance of one or more fixed routes (See Table 3.16).

Waco Transit is required to provide complimentary demand response service for persons residing within $\frac{3}{4}$ mile of the fixed route system and cannot use the system. In some places this area extends beyond the boundary of the Waco Urbanized Area. In further analysis by the MPO, the ADA service area contains 74.2% of all destinations identified within McLennan County.

Table 3.16 – Destination Analysis for Waco Transit Fixed Routes: Waco Urbanized Area

Destination	Total in Urban Area	Percent within $\frac{1}{4}$ Mile	Percent within $\frac{3}{4}$ Mile
Apartment Complexes	123	73.2%	91.1%
Banks / Financial	59	78.0%	88.1%
Child Day Care	79	72.2%	82.3%
Government / Public Assistance	91	83.5%	89.0%
Hotels / Motels	49	93.9%	98.0%

Industrial / Manufacturing	103	58.3%	79.6%
Medical / Dental	105	83.8%	89.5%
Nursing Home / Assisted Living	15	66.7%	66.7%
Parks / Recreation / Tourism	104	51.9%	71.1%
Retail / Office Centers	135	85.9%	90.4%
All Others	281	67.7%	81.9%
All Destinations	1,144	72.8%	85.5%

Public Opinion Survey – McLennan County

During November, 2010, ETC Institute was contracted by the Waco MPO to administer a community survey for McLennan County. The survey was conducted by phone to a random sample of 1,011 residents whose distribution by gender, age, income and zip code of residence closely matched that of McLennan County. The overall results have a precision of at least +/- 3.1% at the 95% level of confidence.

The purpose of the survey was to gather input from residents to identify ways to improve the public transportation system to better serve the needs of residents.

Awareness & Usage of Public Transportation

Nearly 82% of respondents indicated that they were aware of public transportation services being available within McLennan County. Despite the strong percentage, this still means that more than 1 out of 6 persons were not aware of public transportation availability. Rural areas of the County were somewhat more likely to be unaware of service availability with one out of four indicating a lack of awareness.

With regards to actual usage of public transportation, only 10% of respondents stated that they had actually ever used public transportation somewhere within McLennan County. Despite this, approximately half of all respondents stated that they have used public transportation at some point somewhere else. This indicates that a sizeable percentage of residents are willing to use public transportation under the right conditions.

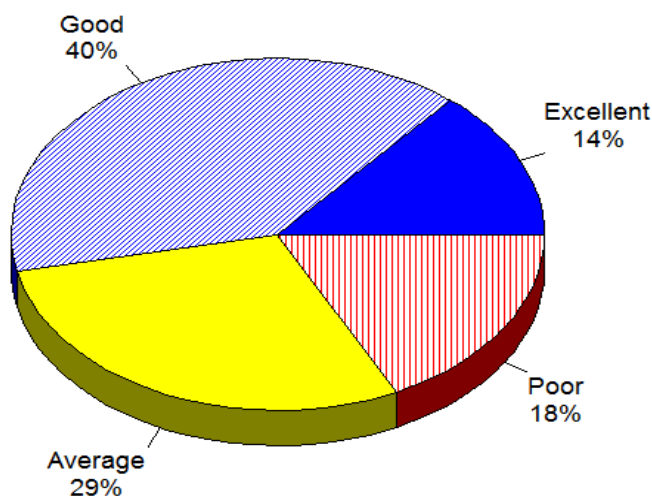
Adequacy of Current Services and Barriers to Usage

When those who were aware of service availability were asked about the adequacy of existing services, 54% indicated those services were either good or excellent. This is compared to 53% good or excellent from a nationwide survey also conducted by ETC Institute in 2009. Overall, these results suggest that public transportation services are generally similar to addressing regional needs as the nation; however, there is some room for improvement.

Survey respondents were also asked to identify those barriers which prevent them from using public transportation. The first barrier was preference to drive (62%) which this plan is unable to address. The next three barriers were that there was no service to the places they need to go (20%), the service takes too long (18%) and not enough information about

Q2: Overall, how would you rate the adequacy of public transportation in McLennan County?

by percentage of the residents surveyed who knew public transportation services were available
(excluding don't knows)

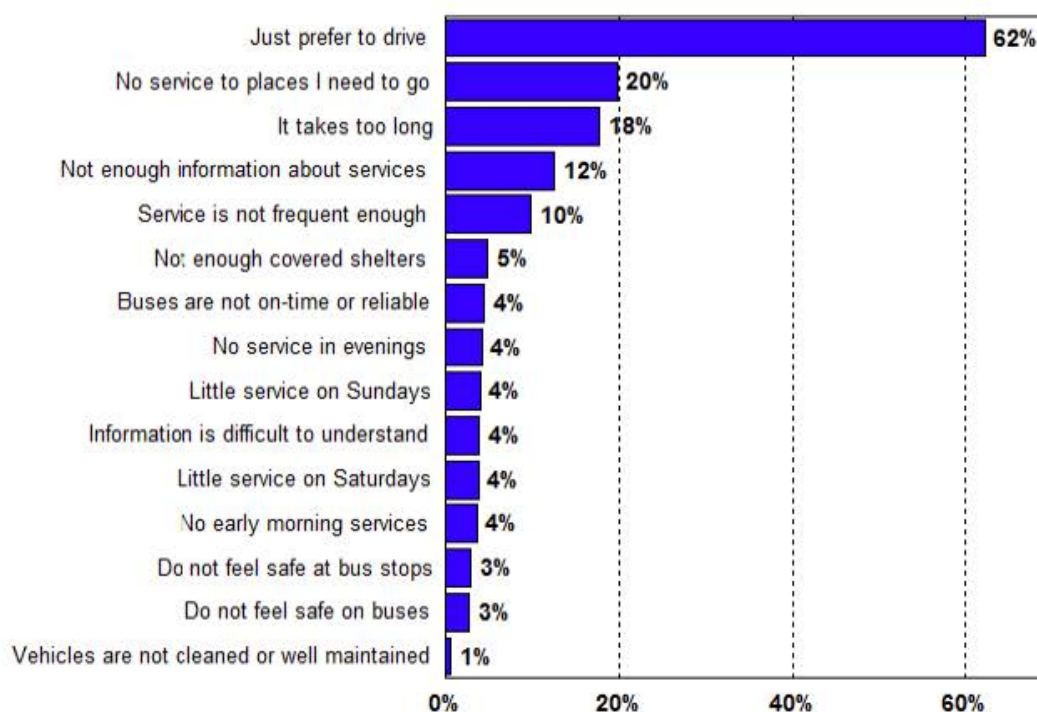


Source: ETC Institute (2010 Waco MPO Community Transit Survey)

services (12%). Each of these items speaks to deficiencies identified elsewhere in this plan and to which projects have been identified within the recommendations section.

Q11: Items That Keep Residents From Using Public Transportation

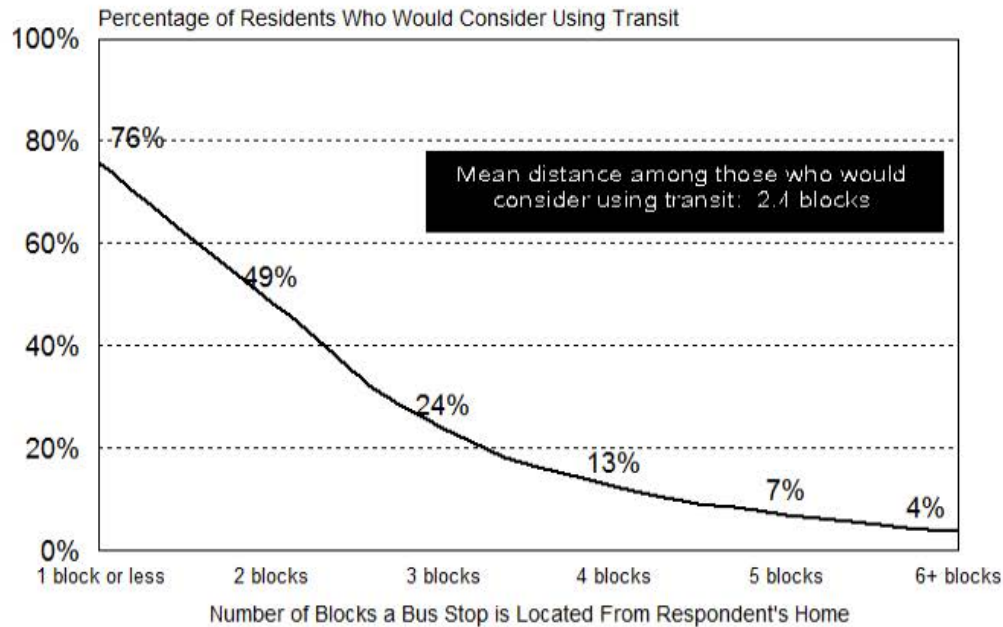
by percentage of the residents surveyed (multiple selections allowed)



Source: ETC Institute (2010 Waco MPO Community Transit Survey)

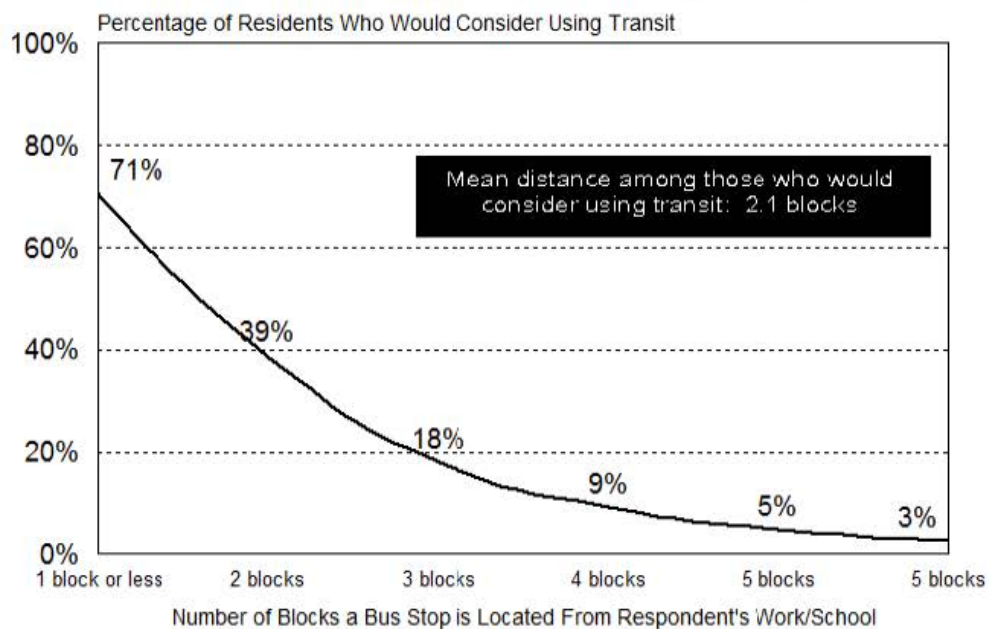
Another significant barrier identified was proximity of the fixed route service to home and the final destination. Approximately half of all respondents indicated that they were willing to use transit if the bus came within 2 blocks of home. Beyond that, willingness to use the system drops significantly. Respondents were even more sensitive to the distance between the system and their final destination with less than 2 out of 5 willing to consider using transit if the bus came within 2 blocks of their final destination. A partial explanation for this reluctance may be due to the relative lack of pedestrian facilities within the Waco urbanized area. A review of employment location for the urbanized area, conducted by the Waco MPO, noted that nearly half of all employment was located within 2 miles of the US 84 and West Loop 340 interchange. This area generally lacks any sidewalks and has several significant highway barriers which are difficult to cross (See Map 10, Appendix A). As a result, if the bus cannot deliver someone relatively close to their final destination, it may be difficult for them to complete their trip, much less if they are in a wheelchair.

Q8: How the Distance of Bus Stops From a Resident's Home Affects the Resident's Willingness to Consider Using Public Transportation



Source: ETC Institute (2010 Waco MPO Community Transit Survey)

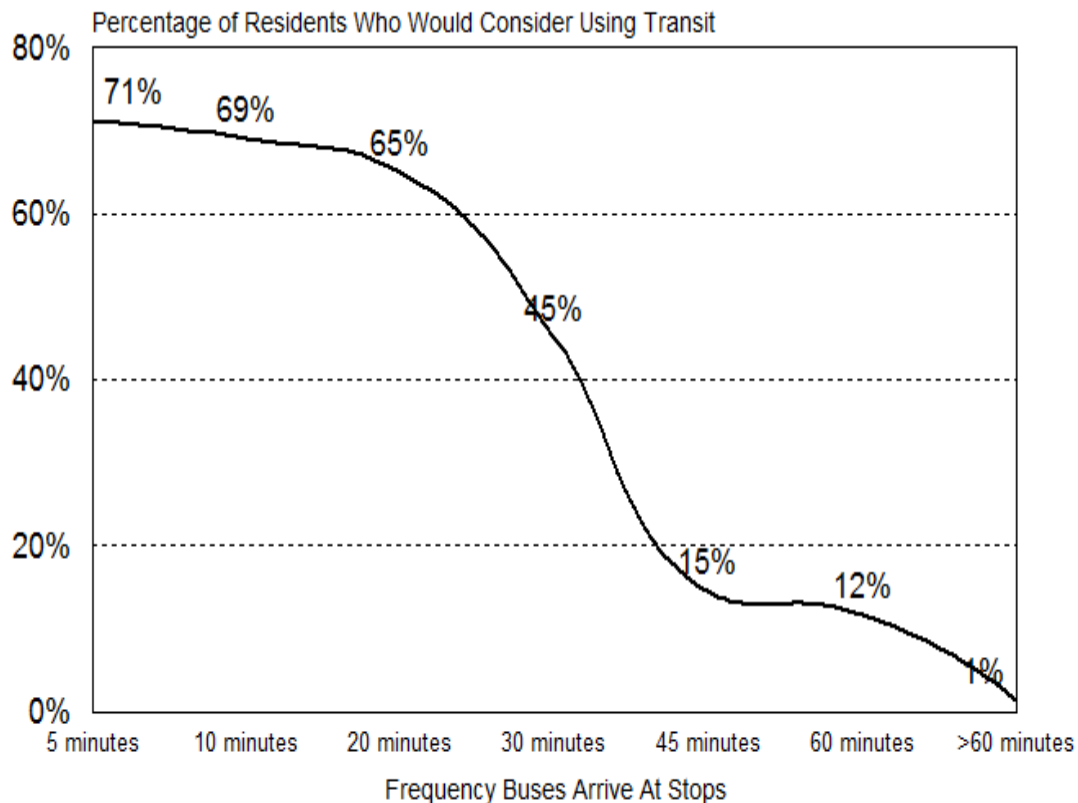
Q9: How the Distance of Bus Stops From a Resident's Workplace/School Affects the Resident's Willingness to Consider Using Public Transportation



Source: ETC Institute (2010 Waco MPO Community Transit Survey)

Service frequency was another barrier identified by a significant number of respondents. Waco Transit operates their fixed route system using one hour headways. When asked, only 12% of respondents indicated they would even be willing to consider using the service with this level of frequency. Should the headways decrease to 30 minutes, however, respondents were more than 3 times likely to consider using the service.

Q10: How the Frequency of Bus Service Affects Residents' Willingness to Consider Using Public Transportation



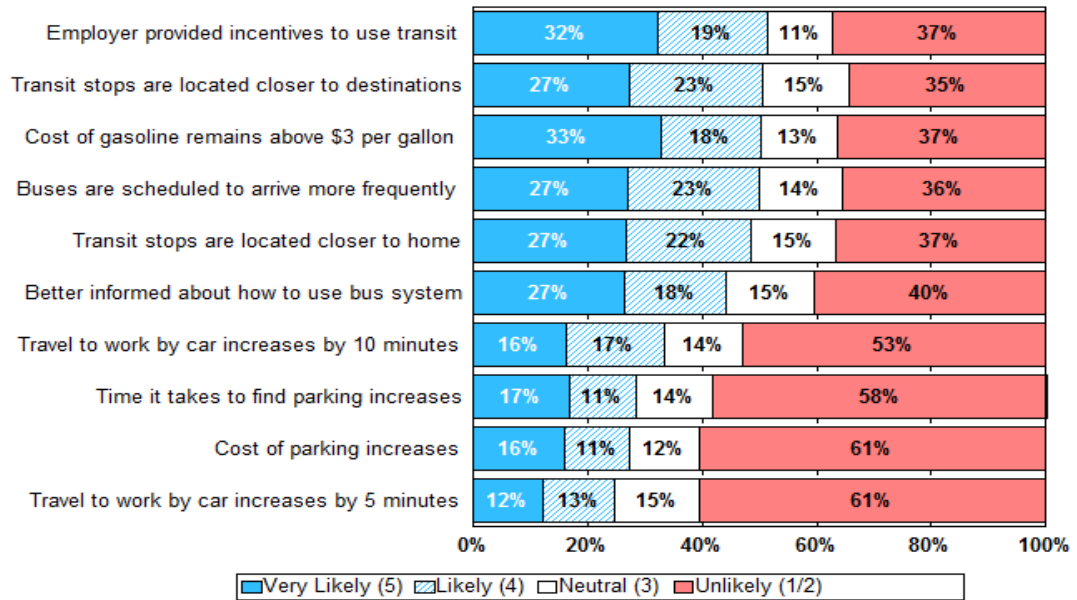
Source: ETC Institute (2010 Waco MPO Community Transit Survey)

Likely Future Usage

When asked about those factors that might influence transit usage, respondents identified in order of importance: 1.) Financial incentives, whether employer provided, such as reimbursements, reduced fare, etc. or cost factors such as gasoline cost increases, were both identified by 51% of respondents as either a very likely or likely factor in influencing their usage of transit, 2.) Proximity to destinations (50%) or home (49%) were the next highest factors, 3.) More frequent service (50%), and 4.) Better information (45%) was also deemed important influencing factors. An interesting note is that travel time increases, although important to some, were not considered important factors for more than 3 out of 5 respondents.

Q12: How Likely Various Factors Would Be to Encourage Residents to Use Public Transit At Least Once a Week

by percentage of residents (excluding "NA/Don't Know" responses)



Source: ETC Institute (2010 Waco MPO Community Transit Survey)

Transit Funding and Support for Expanded Services

When asked if it was important for local governments to support and fund public transportation, nearly 86% stated it was either very or somewhat important. Conversely, only 5% stated it was not important. In regards to expansion of existing services, 68% stated they would support additional public transportation services. When asked about supporting additional revenues to fund additional services, however, 43% stated they would support a tax increase and 38% stated they would support a fare increase. It is hypothesized that most residents acknowledge that public transportation within the Waco area is used by persons within limited financial means; as a result the respondents indicated somewhat less willingness to shoulder an increased financial burden on the users of the system to finance additional services. Nevertheless, in an era of extremely limited support for revenue increases of any type, the fact that slightly more than 2 in 5 respondents were willing to consider some type of tax increase and only a similar percentage were outright opposed was considered significant.

Public Opinion Survey – Rural Counties

During the summer of 2009, the Heart of Texas Council of Governments contracted with a consortium of researchers from Baylor University, McLennan Community College and the Texas State Technical College to administer a community public transportation survey for the 5 rural counties within the HOTCOG region. The survey was conducted by phone to a random sample of 1,069 residents whose distribution by gender, age, income and zip code of residence closely matched that of these 5 counties. In order to maintain an acceptable

precision level for each county, a minimum of 170 surveys were administered to residents of each of the 5 counties. The overall results have a precision of at least +/- 3% at the 95% level of confidence.

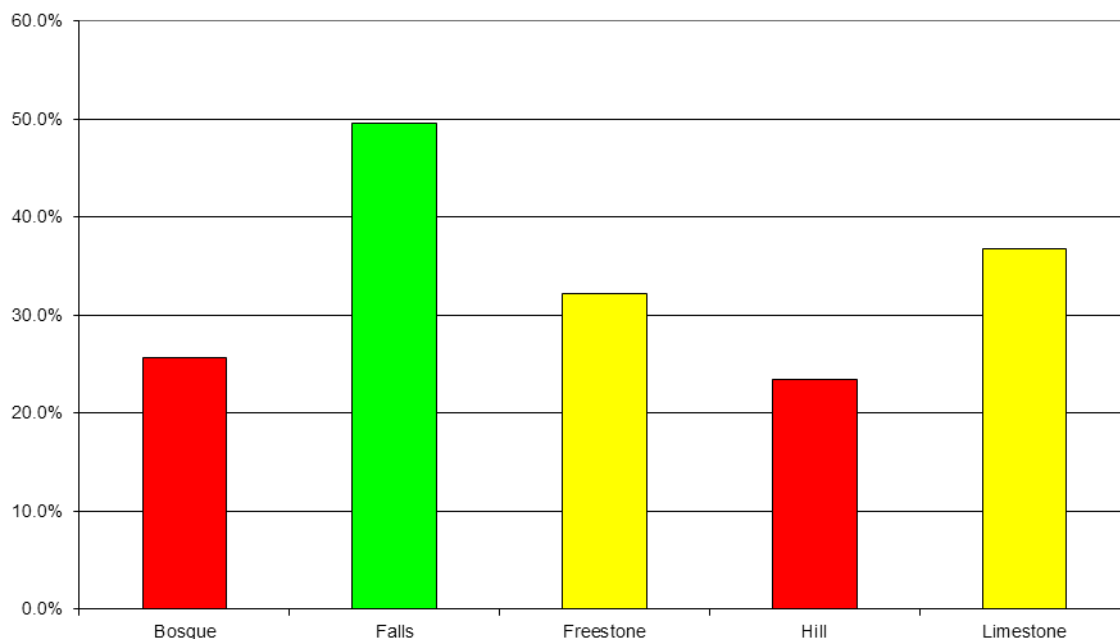
Similar to the McLennan County survey, the purpose of this survey was to gather input from residents to identify ways to improve the public transportation system to better serve the needs of residents. Unlike McLennan County, public transportation is entirely demand response within these 5 counties, which results in a slightly different set of questions asked to survey participants.

Awareness & Usage of Rural Public Transportation

Less than 1 out of 3 respondents indicated that they were aware of rural public transportation or ride assistance being available within their county. Residents within Falls County indicated a greater knowledge with slightly less than half of respondents stating awareness. This greater awareness is hypothesized to be in response to the then newly established commuter service between Waco and Marlin and corresponding outreach efforts to advertise the service. Hill County, however, had the lowest awareness level with less than 1 out of 4 indicating awareness (23.6%). Bosque County also had a very low awareness level although slightly higher than that of Hill County (25.6%).

Similar to McLennan County, less than 1 out of 10 respondents stated they had used rural public transportation within the previous year. Of concern is that of this small subset, only 37.8% stated they would use the service again.

Percent of Persons within Knowledge of Rural Public Transportation Availability

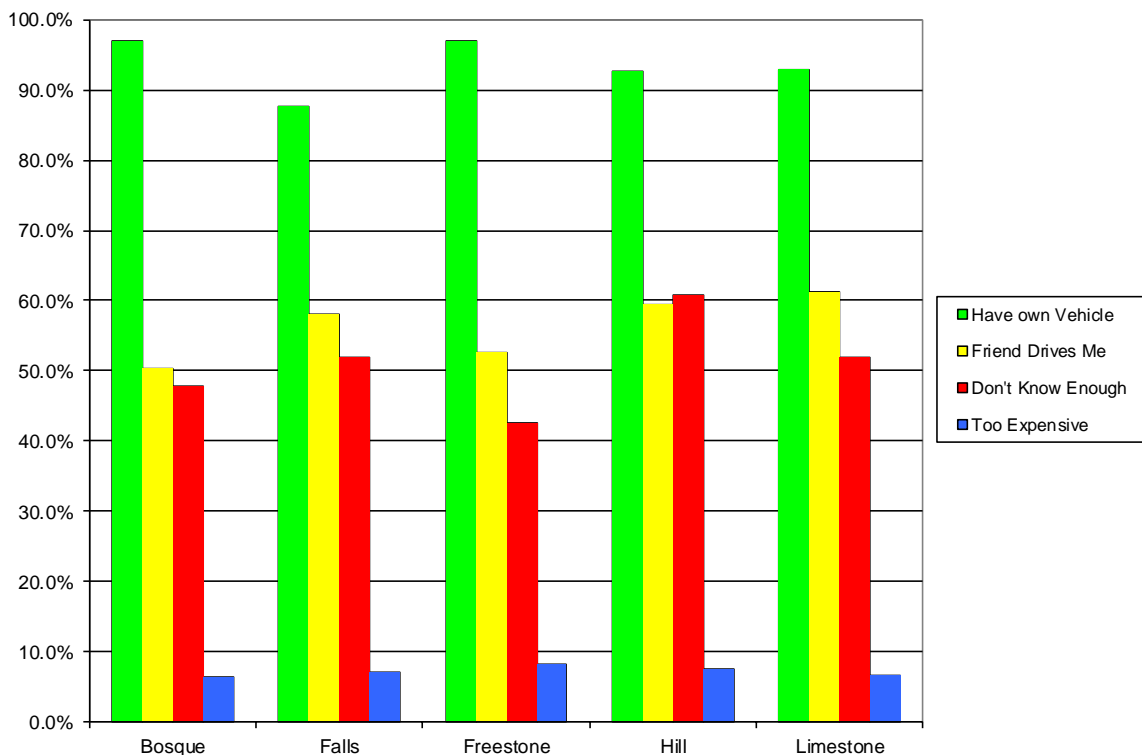


Barriers to Usage

The primary reasons most respondents identified as to why they do not use public transportation were related to the availability of an automobile, either their own or that of a friend or relative, and the lack of knowledge on how to use the service. As a general rule, no significant differences exist between the various counties regarding barriers to usage except that Falls County residents were somewhat less likely to have their own automobile and Hill County residents were somewhat less likely to have adequate knowledge on how to use the system. Cost was not identified as a significant barrier by most respondents.

Similar to McLennan County, pedestrian facilities are generally lacking in the 5 rural counties. Since rural public transportation is a curb to curb or door to door service, pedestrian access is generally less of a barrier than for the urban fixed route system.

Reasons Public Transportation is not Used

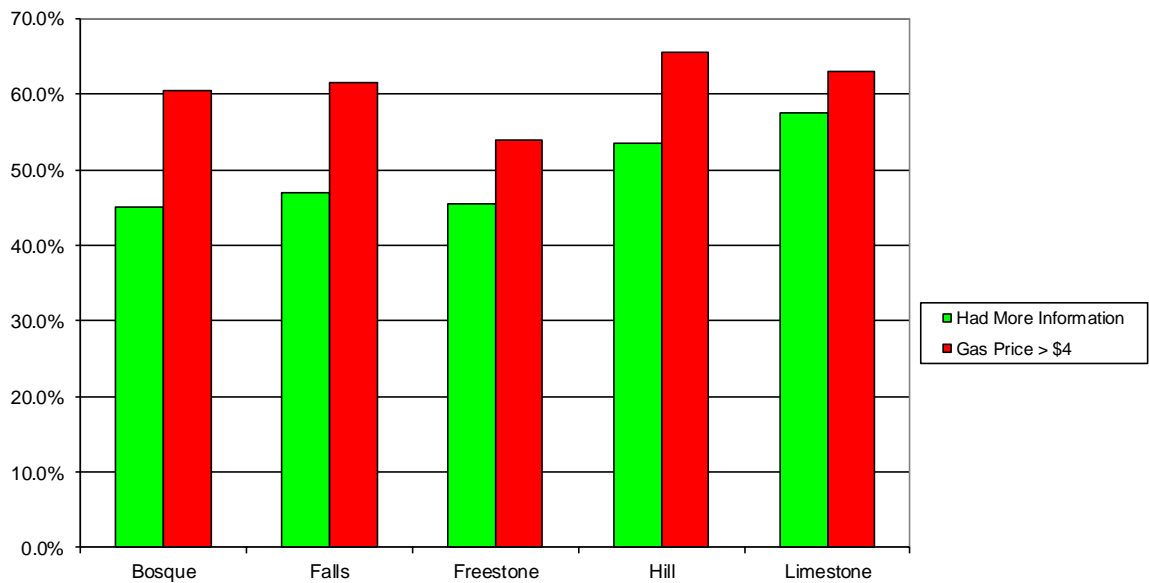


Likely Future Usage

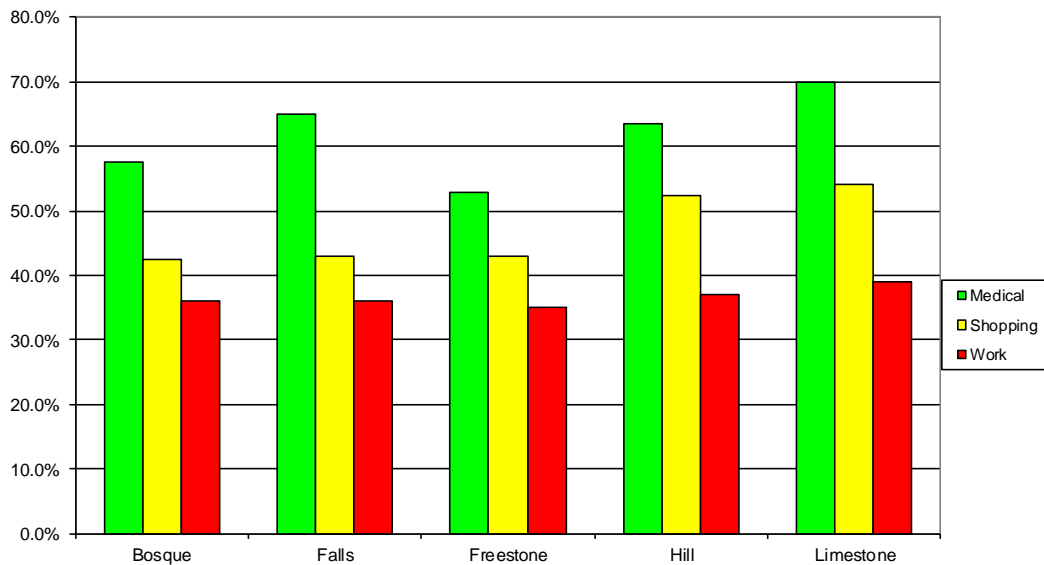
Respondents were asked whether several circumstances would cause them to use rural public transportation. The most significant reasons identified were if they had more information on routes and service schedules and if gas prices exceeded \$4 per gallon. Respondents in Hill and Limestone Counties were more likely to indicate a willingness to use public transportation under both circumstances whereas respondents in Freestone County were somewhat less willing to use the service with higher gas prices.

In addition, respondents were also asked if they were more or less willing to use rural public transportation for several trip purposes: medical appointments, shopping and work. Persons in Falls and Limestone Counties were more likely to consider using the service for medical trips whereas persons in Hill and Limestone Counties were more willing to use the service for shopping. There were no significant differences between Counties regarding work trips.

Persons Very Likely or Somewhat Likely to Use Public Transportation by Reason



Persons Very Likely or Somewhat Likely to Use Public Transportation by Trip Purpose



Waco Transit Boarding and Alighting Study

Waco MPO staff conducted a study to use boarding and alighting data collected by Waco Transit to identify the highest volume stops along the fixed route system and to identify underperforming segments. The study covered the period from October 1, 2009 through September 30, 2010.

As a general rule, the Waco Transit fixed route system appears to provide reasonable connections between important destinations and those persons who require public transportation for their primary mobility needs. Table 3.17 identifies those locations with the highest combined boardings and alightings.

Table 3.17 – Highest Ridership Locations – Waco Transit System

RANK	LOCATION	TOTAL RIDERSHIP	ROUTES
1	Central Texas Marketplace	478	6, 9
2	Richland Mall	294	3, 6, 8
3	HEB Wooded Acres	274	1, 2, 3, 4, 8
4	Wal-Mart - Franklin at New Rd	262	3, 4
5	12 th St at Bagby Ave	136	9
5	HEB 19 th Street	136	1, 2
7	VA Hospital	116	3, 4
8	9 th St at Colcord Ave	111	3, 4
9	TSTC Student Center	102	5
10	Mission Waco Meyer Center (13 th at Austin)	88	1, 2
10	William Booth Apts.	88	1, 2

IV. Planning for Comprehensive Services

This section shall describe how this updated plan integrates services of various programs including:

- FTA-funded programs including Elderly Individuals and Individuals with Disabilities, Urban Formula, and Non-Urbanized formula programs
- Health and human services programs
- Work force programs
- Other

This updated plan includes a large range of projects to address the transportation needs of our six-county region. A number of projects from the 2006 and 2011 plans are included in this updated plan as these have been reviewed and determined by the regional steering committee as regionally significant programs that are proven to address the transportation needs within our region.

Waco Transit provides fixed route bus service within the City of Waco urbanized area and ADA complementary paratransit services to individuals with special transportation needs. The routes are designed to service as much of the city as possible in an efficient manner as each of the routes make a complete loop within one hour.

The fixed route service allows for transportation to all major medical centers, grocery stores, and shopping centers. Waco Transit vehicles are ADA accessible and are equipped with either a wheelchair lift or ramp. ADA complementary paratransit is available to qualified individuals with door-to-door service made available during the fixed route normal operation. Drivers are trained and available to assist passengers in boarding and exiting the vehicle.

Waco Transit receives funding from a variety of federal and state grant programs, including and not limited to, Section 5307 federal funding from the Federal Transit Administration (FTA) and Section 5307 state funding from the Texas Department of Transportation (TxDOT). The urban system also receives Section 5310 federal funding from TxDOT.

The Heart of Texas Council of Governments provides rural public transportation services to five of the in our six-counties in our region. The HOTCOG receives Section 5311 federal and state funding directly from the Texas Department of Transportation for operating assistance and administration of the rural transportation program. The HOTCOG also receives Section 5310 federal funding from TxDOT to provide transportation services to Elderly Individuals and Individuals with Disabilities. The rural services are provided through a Purchase of Service (POS) contract with each of the two subcontractors. The HOTCOG owns the vehicle fleet and leases the vehicles to the two subcontractors to provide both Section 5310 and Section 5311 transportation services.

The McLennan County Rural Transit District subcontracts with Waco Transit to provide rural public transportation services in McLennan. The McLennan RTD receives Section 5311 federal and state funding directly from the Texas Department of Transportation for

operating assistance and administration of the rural transportation program. McLennan RTD also receives Section 5310 federal funding from TxDOT to provide transportation services to Elderly Individuals and Individuals with Disabilities.

In addition to the urban and non-urban transportation providers, the HOTCOG is proactive in seeking projects from Health and Human service and Workforce agencies for inclusion in the updated plan. As the lead agency for planning region 11, the HOTCOG is aware of the needs of our partners outside of the public transportation systems.

Enhanced Mobility of Seniors and Individuals with Disabilities (Section 5310)

The Section 5310 program was established in 1975 as a discretionary capital assistance program. In cases where public transit was inadequate or inappropriate, the program awarded grants to private non-profit organizations to serve the transportation needs of Elderly Persons and Persons with Disabilities. FTA (then the Urban Mass Transportation Administration (UMTA)) apportioned the funds among the States by formula for distribution to local agencies, a practice made a statutory requirement by the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA). In the early years of the program, many of the subrecipient non-profit agencies used the vehicles purchased primarily for transportation of their own clients. Funding for the Section 16(b)(2) program, as it was then known, ranged between \$20–35 million annually until the passage of ISTEA, when it increased to the \$50–60 million range.

ISTEA also introduced the eligibility of public agencies under limited circumstances to facilitate and encourage the coordination of human service transportation. Increasingly, FTA guidance encouraged and required coordination of the program with other Federal human service transportation programs.

In lieu of purchasing vehicles, acquisition of service in order to promote use of private sector providers and coordination with other human service agencies and public transit providers was made an eligible expense under ISTEA. Other provisions of ISTEA introduced the ability to transfer flexible funds to the program from certain highway programs and the flexibility to transfer funds from the Section 5310 program to the rural and urban formula programs.

The Transportation Equity Act for the 21st Century (TEA–21) enacted in 1998, reauthorized the Section 5310 program. TEA–21 increased the funding levels for the Section 5310 program but made no significant program changes. In 2005, Congress enacted SAFETEA–LU. SAFETEA–LU introduced the requirement that projects funded with 5310 funds be derived from a locally developed, coordinated public transit-human services transportation plan; and removed the flexibility that funds can be transferred to Section 5311 for Section 5311 program purposes during the fiscal year apportioned.

Title 49 U.S.C. 5310 authorizes the formula assistance program for the special needs of Elderly Individuals and Individuals with Disabilities. FTA refers to this formula program as “the Section 5310 program.” FTA, on behalf of the Secretary of Transportation, apportions the funds appropriated annually to the States based on an administrative formula that considers the number of Elderly Individuals and Individuals with Disabilities in each State. These funds are subject to annual appropriations. Title 49 U.S.C. 5310(a)(1) authorizes

funding for public transportation capital projects planned, designed and carried out to meet the special needs of Elderly Individuals and Individuals with Disabilities.

Urbanized Area Formula Program (Section 5307)

The Section 5307 is a formula grant program for urbanized areas providing capital, operating, and planning assistance for mass transportation. This program was initiated by the Surface Transportation Act of 1982 and became FTA's primary transit assistance program in FY 1984. Funds are apportioned to urbanized areas utilizing a formula based on population, population density, and other factors associated with transit service and ridership. Section 5307 is funded from both General Revenues and Trust Funds.

Section 5307 urbanized area formula funds are available for transit improvements for 91 urbanized areas over 1 million population, 91 urbanized areas with populations between 200,000 and 1 million, and 283 urbanized areas between 50,000 and 200,000 population. For urbanized areas over 200,000 in population, funds flow directly to the designated recipient. For areas under 200,000, the funds are apportioned to the Government of each state for distribution.

Several changes became effective to this program in fiscal year 1998 with the passage of TEA-21. One percent of appropriated Section 5307 funds are set-aside to be used for transit enhancement projects that physically or functionally enhance transit service or use. Preventive maintenance, defined as all maintenance costs, became eligible for FTA capital assistance at an 80 percent Federal share. FY 1999 operating assistance is available only to urbanized areas with populations under 200,000. An exception is made for urbanized areas over 200,000 in population if the number of total bus revenue vehicle miles operated is under 900,000 or if the number of buses operated does not exceed 15. Up to 10 percent of an area's apportionment may be used for complementary ADA paratransit service cost.

Non-Urbanized Area Formula Program (Section 5311)

The formula grants for other than Urbanized Areas is a rural program that is formula based and provides funding to states for the purpose of supporting public transportation in rural areas, with population of less than 50,000.

The Section 5311 program is to enhance the access of people in non-urbanized areas to health care, shopping, education, employment, employment training, public services, and recreation. It is also intended to assist in the maintenance, development, improvement, and use of public transportation systems in non-urbanized areas.

V. Efforts to Streamline Parallel Planning Processes

Parallel Planning Process

Heart of Texas Council of Governments (HOTCOG)

The Heart of Texas Council of Governments is an organization of local governments working together voluntarily to solve mutual problems and plan for the future of the six county area of Bosque, Falls, Freestone, Hill, Limestone and McLennan Counties. Currently, HOTCOG has over 80 member governments made up of: counties, cities, school districts, community colleges and special districts.

Regional councils, by law, are political subdivisions of the state; with authority to plan and initiate needed cooperative projects but do not have powers to regulate or tax, which are exclusively assigned to cities and counties. As with any other political subdivision, regional councils must abide by laws governing open meetings, open records and the conduct of public officials.

HOTCOG's basic responsibilities include:

- planning for area development,
- implementing regional plans or recommendations,
- contracting with members to provide certain services,
- providing review and comment on proposals seeking federal and state financial assistance, and
- implementing grant services from federal and state programs.

Other duties include comprehensive planning for regional employment and training needs, criminal justice, economic development, homeland security, emergency preparedness, bioterrorism, 9-1-1, solid waste, aging, transportation and rural development. HOTCOG also provides local governments with technical assistance and training.

HOTCOG's policies and programs are recommended by citizen's advisory committees and approved by the Executive Committee and Board of Directors. Advisory committees are composed of both elected and appointed local officials and concerned citizens. These committees help define the needs of the region. HOTCOG advisory committees include:

- Regional Review Committee
- Criminal Justice Advisory Committee
- Texas Review and Comments Committee
- 9-1-1 Advisory Committee
- Solid Waste Advisory Committee
- Emergency Preparedness Advisory Committee
- Regional Transportation Coordinating Council
- Health and Human Services Advisory Committee
- Economic Development District, Inc. Board

The Board of Directors is composed of one or more elected officials from each member government and as a body meets twice yearly to provide overall policy direction to the HOTCOG staff. The seventeen-member Executive Committee meets monthly to oversee operations of the HOTCOG and has the authority to enter into contracts and execute official documents. The Executive Committee also approves the regional service plans and guides expenditures within the overall policy established by the Board. HOTCOG also provides staff support to the Area Agency on Aging of the Heart of Texas.

Regional Transportation Coordination Council (RTCC)

The Regional Transportation Coordination Council of the Heart of Texas Council of Governments was created under Section 1.2.2 – SAFETEA-LU: Safe, Accountable, Flexible, Efficient Transportation Equity Act and by Chapter 461 – Statewide Coordination of Public Transportation from the Texas Legislature.

The Council is organized as an advisory Council of the Heart of Texas Council of Governments/Rural Transit District (HOTCOG/RTD). This Council has no policy or legislative powers; all final authority is vested in the Executive Committees of all governing boards in the Heart of Texas region and the Texas Department of Transportation. The Council's functions include, but are not limited to, the following:

- A. Serve as a focal point for leadership on transportation issues in the region.
- B. Facilitate the collaboration of regional transportation coordination activities.
- C. Recommend priorities for regional transportation coordination in the Heart of Texas Region.
- D. Develop, review and implement the Heart of Texas Regional Coordination Plan as required by HB3588, enacted by the 78th Legislature in 2003; Chapter 461, Article 13 of the Texas Transportation Code entitled “Statewide Coordination of Public Transportation”; Executive Order 13330 signed on February 24, 2009 by President Bush; and SAFETEA-LU signed into law by the President on August 10, 2001; and adopt any subsequent changes as the legislature deems appropriate.
- E. Develop, review and make recommendations as appropriate to the Executive Committees and Policy Boards on the priorities for the purchase of equipment, training, communications and other issues related to regional transportation coordination.
- F. Provide support for regional transit projects and proposals, when consistent with the goals, objectives and projects outlined in the Regional Coordination Plan.
- G. Promote public awareness of transportation service issues, as well as program plans and objectives, through frequent publicity, presentations to civic organizations and other interested groups.
- H. Identify and establish relationships with groups, agencies and individuals providing transportation services.
- I. Provide oversight and input into standing committee and ad hoc committee agendas and scheduling.

Council Membership is composed of 19 members. Membership includes one appointed representative from the following public transportation stakeholders within the Heart of Texas

Region. It is composed of persons representing the needs of the transportation services consumers and is representative of the area served by HOTCOG. The Council consists of:

- Heart of Texas Council of Governments (HOTCOG)
- Waco Metropolitan Planning Organization (MPO)
- Rural Planning Organization (RPO)
- Heart of Texas Workforce Board (Workforce)
- Health and Human Services Commission
- Heart of Texas Region Mental Health and Mental Retardation Center (MHMR)
- Heart of Central Texas Independent Living Center (HOCTIL)
- Area Agency on Aging of the Heart of Texas (AAAHOT)
- Veterans Administration (VA)
- Representative for colleges and/or universities
- Representative for emergency management coordinators
- Representative for urban transportation systems
- Representative for rural transportation systems
- Bosque County representative
- McLennan County representative
- Hill County Representative
- Freestone County Representative
- Limestone County Representative
- Falls County Representative

Rural Planning Organization (RPO)

The Heart of Texas Council of Governments Executive Committee authorized the creation of a Rural Planning Organization to facilitate regional transportation planning within and among Bosque, Falls, Freestone, Hill, Limestone and McLennan counties, and designated HOTCOG as the responsible political subdivision for implementation of the Heart of Texas Rural Planning Organization.

The RPO serves in an advisory capacity to the HOTCOG Executive Committee which has authority over and responsibility for the actions of the RPO.

The RPO is divided into planning and service areas as follows:

- Area I: Bosque County
- Area II: Falls County
- Area III: Freestone County
- Area IV: Hill County
- Area V: Limestone County

Planning responsibilities for McLennan County are the exclusive right and responsibility of the Waco Metropolitan Planning Organization (MPO).

The functions of the Rural Planning Organization include:

- A. Serving in an advisory role to the HOTCOG Executive Committee through the Rural Transit District.
- B. Providing route and general policy guidance for the transportation planning process.
- C. Examining the adequacy of the continuing planning process at appropriate intervals and at least annually have each agency assigned responsibility for updating various study elements.
- D. Reviewing annually the transportation plan and recommend its adoption and implementation through endorsement of the UPWP, the TIP and other planning proposals by local governments and agencies.
- E. Taking appropriate action relative to certification for the study.
- F. Determining if the current transportation data is in accord with previous projections and recommendations or if there are discrepancies of a nature requiring significant changes in the Plan. A complete review and, if necessary, revision of all elements of the Plan shall be in approximately five (5) year intervals.
- G. Initiating and cause to be considered those recommendations which are deemed appropriate to the regional planning effort.

The membership of the Heart of Texas Rural Planning Organization includes:

- 1. McLennan County Judge
- 2. McLennan County member appointed by the McLennan County Commissioners Court
- 3. Bosque County Judge
- 4. Bosque County member appointed by the Bosque County Commissioners Court
- 5. Hill County Judge
- 6. Hill County member appointed by the Hill County Commissioners Court
- 7. Falls County Judge
- 8. Falls County member appointed by the Falls County Commissioners Court
- 9. Limestone County Judge
- 10. Limestone County member appointed by the Limestone County Commissioners Court
- 11. Freestone County Judge
- 12. Freestone County member appointed by the Freestone County Commissioners Court
- 13. HOT Economic Development District (traditionally the chair or vice-chair)
- 14. Waco MPO Executive Director

The Representatives that serve as ex-officio members include:

- 1. HOTCOG Executive Director
- 2. Regional Transportation Coordination Council (traditionally the chair or vice-chair)
- 3. Texas Department of Transportation District Engineer
- 4. Texas Department of Transportation Appointee
- 5. Waco Transit System
- 6. Heart of Texas Council of Governments/Rural Transit District

Waco Metropolitan Planning Organization (MPO)

The Waco Metropolitan Planning Organization coordinates transportation planning activities for all of McLennan County.

The MPO was established by the federal government to ensure that transportation decisions within the MPO area are performed in a continuing, comprehensive and cooperative process. The MPO provides a forum for local input into the expenditure of federal highway and transit dollars.

The MPO is governed by an 18-member Policy Board who adopts all MPO plans and programs and determines regional transportation policy.

The Policy Board receives technical recommendations regarding specific projects and all plans and programs from the MPO Technical Committee.

The Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) provides funding for project consideration, transit programs, and planning activities. It also identifies the primary goals of the MPO and governs its activities.

The MPO is charged with developing the following programs:

- Transportation Improvement Program (TIP). The TIP is a list of projects scheduled to begin one of four phases of work within the Waco Metropolitan Area during the four-year timeframe of the document. These phases include preliminary engineering, right of way acquisition, construction, or for public transportation services, implementation.
- The Unified Planning Work Program (UPWP). The UPWP identifies the work tasks the Waco MPO intends to accomplish during the next 2 years and the estimated costs to complete these tasks. The UPWP serves as the operating budget for the MPO.
- The Public Participation Plan (PPP). Federal law requires MPOs to implement a Public Participation Plan to ensure local citizens have adequate opportunities to participate within the transportation planning process. The PPP states the MPO staff will review the PPP at least once every 5 years and recommend appropriate changes, if necessary.

Waco Transit System Board

Waco Transit System Board is a 13-member Policy Board who ensures efficient and effective operation of Waco Transit System services.

The board makes recommendations concerning bus routes, service expansions and operational issues.

Health and Human Services Coordinating Council (HHSCC)

The Health and Human Services Coordinating Council (HHSCC) is a voluntary group of citizens appointed by the HOTCOG Executive Committee to serve in an advisory capacity to the Health and Human Services Division.

Membership includes persons representing the needs of health and human services consumers including older persons, minority individuals, persons with disabilities, caregivers, advocates for health and human service provider organizations, advocates for transportation provider organizations, advocates for support service organizations, local elected officials, the general public and persons with leadership experience.

The HHSCC is made up of twenty-five voting representatives (three from Bosque, Falls, Freestone, Hill and Limestone Counties and ten from McLennan County). The HHSCC also includes resource representatives who are asked to serve (with no voting privilege) because of their special knowledge or experience in health and human service policies and issues. Resource representatives serving in this capacity may be from within or outside the HOTCOG service area and may include representatives from agencies receiving funds from or awarding funds to HOTCOG. The HHSCC meets a minimum of six times per year or more often if required.

Heart of Texas Economic Development District, Inc.

The Heart of Texas Economic Development District, Inc. (HOTEDD) serves the six counties of Bosque, Falls, Freestone, Hill, Limestone, and McLennan. Its purpose is to help coordinate and serve as a resource for regional economic development and marketing activities in the Heart of Texas. HOTEDD is funded partially by a planning grant from the Economic Development Administration (EDA) and partially by local matching funds.

The Heart of Texas Economic Development District, Inc. is a nonprofit corporation governed by a Board of Directors.

The HOTEDD helps facilitate preparation for the Comprehensive Economic Development Strategy (CEDS) for the region. This document is the result of a local planning process designed to guide economic growth. Compliance with the CEDS is required for projects to qualify for assistance under most EDA programs.

Community and Economic Development

Community and Economic Development Department is responsible for planning, coordinating and implementing community and economic development programs for the region. The Economic Development program of work is directed by the Heart of Texas Economic Development District, and includes training, technical assistance, information-gathering, regional analysis, and long-range planning. The Community Development program of work is partially funded by the Texas Department of Rural Affairs and includes administration of the Texas Community Development Block Grant program and Texas Review and Comment System, as well as technical assistance and training in community development areas such as housing, infrastructure development, etc. The Community and Economic Development Department conducts annual Newly-Elected Officials Training, Basic Economic Development Training for City Councils and Economic Development Corporations, assists in grantsmanship, and may offer additional training or workshops deemed useful to the Region.

Homeland Security Division

The Homeland Security Division of the Heart of Texas Council of Governments provides technical assistance and guidance to jurisdictions, response agencies, local businesses and citizens in regard to emergency preparedness and emergency management and related issues.

Funded by the Homeland Security Grant Program and Interoperable Emergency Communications Grant Program, staff facilitates planning for emergency management issues such as emergency land mobile radio communications, catastrophic incident response and multiagency coordination during active incidents. Furthermore, HOTCOG Homeland Security

Division staff provides assistance to local emergency management officials during active disasters.

City of Waco Plan Commission

The City of Waco Plan Commission is a 12-member board which prepares and amends the master plan for physical development of the city; recommends to the City Council proposed changes to the zoning plan and subdividing land.

Aviation Advisory Board

The Aviation Advisory Board is a 12-member board which plays a vital role in making recommendations for business relationships, capital improvements and expansion of the airport facilities.

Heart of Texas Workforce Board (HOTWB)

Using local economic development strategies, the Heart of Texas Workforce Board plans, oversees, and evaluates workforce service delivery in its community. A major role of the board is strategic planning to meet the employment and training needs of local businesses and industries. The wide variety of organizations represented on the board ensures input from experts through the community. Through oversight and evaluation, the board ensures that their strategic and operational plans are implemented.

The Workforce board assumes a critical leadership role in the local workforce system. To ensure a comprehensive workforce system, the board plans, oversees, and evaluates in order to:

- build links between workforce and economic development and related activities
- convene industry-specific groups and general business organizations to identify occupational skill needs and discuss basic employment skill requirements
- form strategic alliances, negotiate relationships and broker resources
- identify training service providers and require that they meet industry standards
- ensure that training meets business and labor market needs
- designate, certify, and oversee Workforce Center operators
- create measures of customer satisfaction
- establish systems for gathering and publicizing local employment statistics
- leverage local donations to secure state and federal matching funds
- assess effectiveness of local workforce solutions.

Public funding is provided to numerous agencies within the Heart of Texas region for the purpose of providing transportation to people with some form of limitation in their ability to be mobile. The agencies are as diverse as Waco Transit, an agency providing fixed route and demand response service in the Waco Urbanized Area, to the Heart of Texas Region MHMR Center, which provides client transportation to medical appointments, skills training and jobs. Additionally, several non-profit agencies and for-profit corporations within the region provide transportation for various purposes with the assistance of public funds. One of the overriding concerns of state policymakers has been the perceived lack of coordination and cooperation between these services leading to inefficient practices and an underserved population in need of transportation. Since both state and federal funds are limited, the interest of state

polymakers is to increase the efficiency of existing services thus providing more and better service without the need to increase revenues. In order to address the concerns of polymakers and to identify long term regional public transportation needs, the public transportation stakeholders within the Heart of Texas region have developed this plan.

VI. Staff Structure and Process to Sustain Planning and Services

Lead Agency Staff

As lead agency for the Heart of Texas Region, Rep Pledger, Transportation Manager for the Heart of Texas Council of Governments/Rural Transit District will act as project manager to oversee the project implementation activities for the duration of the project period, provide quality assurance, and ensure that all activities are completed. Mr. Pledger was previously employed for two years with the Heart of Texas Council of Governments as a Public Transportation Coordinator (PTC). In addition to having served as a coordinator, he has 7 years' experience in daily operation and grant management by having served with the Collin County Committee on Aging as the Transportation Manager. As the HOTCOG/RTD Transportation Manager, he is currently responsible for the operations and grant management pertaining to rural public transportation for five of the six counties within Heart of Texas region. He oversees the contract compliance and management associated with services provided by two transit subcontractors.

Frances Ramirez, Public Transportation Operations Assistant (PTOA) Assist in the coordination of the operational requirements for Heart of Texas rural public transportation program. Assist in the monthly, semi-annual and annual monitoring of rural transportation program providers. Work under the supervision of the Transportation Manager with local, county and state officials to coordinate quality transportation programs and assist in preparation of monthly billings and reporting. Coordinate with subcontractors to assure that all safety sensitive personnel are properly trained per HOTRTD, state and federal guidelines. Position will also assist in the administration the FTA Drug, Alcohol and Security Program.

The Waco Metropolitan Planning Organization (MPO) continues to be a tremendous resource to the Regional Transportation Coordination Council (RTCC) in exchanging information regarding client needs for service, changing trends in client location and needs, and planning of transportation infrastructure inside McLennan County. The Waco MPO Director, Chris Evilia, identifies the long-term mobility needs for the Waco Metropolitan Area and assists the MPO Policy Board in determining regional transportation policies and priorities.

Waco Transit, the small urban transportation provider in McLennan County, will be a key partner in the changing dynamics of transportation for the region. Their General Manager, John Hendrickson, is a charter member of the RTCC.

Steering Committee

The voting Council members are appointed by the Boards or Governing Councils for each stakeholder and represent the needs of transportation service consumers in the six (6) counties of the Heart of Texas region served by HOTCOG. Members should be able to look beyond local interests to regional issues, be supportive of appropriate approaches to addressing transportation service needs and have enough time to attend the Council meetings.

Council Membership shall be composed of 19 members. Membership shall include one appointed representative from the following public transportation stakeholders within the Heart of Texas Region. It shall be composed of persons representing the needs of the transportation services consumers and be representative of the area served by HOTCOG. The Council will consist of:

1. Heart of Texas Council of Governments (HOTCOG),
2. Waco Metropolitan Planning Organization (MPO),
3. Rural Planning Organization (RPO),
4. Heart of Texas Workforce Board (Workforce),
5. Health and Human Services Commission (HHSC)
6. Heart of Texas Region Mental Health & Mental Retardation Center (MH-MR),
7. Heart of Central Texas Independent Living Center (HOCTIL),
8. Area Agency on Aging of the Heart of Texas (AAAHOT),
9. Veterans Administration (VA),
10. Representative for colleges and/or universities,
11. Representative for emergency management coordinators,
12. Representative for urban transportation systems,
13. Representative for rural transportation systems,
14. Bosque County representative,
15. McLennan County representative,
16. Hill County representative,
17. Freestone County representative,
18. Limestone County representative, and
19. Falls County representative

The representative from the Texas Department of Transportation (TxDOT) will be a permanent non-voting resource member, who will serve in an advisory capacity and will represent the interests of TxDOT.

Resource Persons –

- 1) Persons may be requested to advise and provide information to the Council or its committees as a resource person because of their special knowledge or experience in transportation service policies and issues.
- 2) Resource persons may be from within or outside the HOTCOG service area and may include representatives from the agencies receiving funds from or awarding funds to the Heart of Texas Council of Governments.
- 3) Resource persons are invited by the Council Officers to provide information regarding the needs of transportation service consumers.
- 4) Resource persons have no voting privileges and have temporary status as defined by the Council Officers.

The terms of membership will be for two (2) calendar years. Each term begins on January 1st, or as soon thereafter as acknowledged by the Executive Committee.

Standing Committees – There shall be three (3) standing committees of the Council: Planning Committee, Budget Committee and Guidelines Committee. Members of the Committees may be appointed by the Chairperson and approved by the Council because of their expertise in areas relevant to the purposes of the Committee and are not required to be

a voting member of the Council. Chairs to all committees must be voting Council members. HOTCOG staff shall provide staff support for all committee meetings.

- A. Planning Committee** – The Planning Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Planning Committee shall be appointed by the Chairperson. The purpose of the Planning Committee is to review and recommend projects for inclusion to the Regionally Coordinated Transportation Plan (RCTP), and to provide recommendations for funding applications and planning efforts related to transportation project implementation as included in the RCTP.
- B. Budget Committee** – The Budget Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Budget Committee shall be appointed by the Chairperson. The purpose of the Budget Committee is to review and recommend budget line items needed for funding applications and planning efforts related to transportation project implementation as included in the RCTP.
- C. Guidelines Committee** – The Guidelines Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Guidelines Committee shall be appointed by the Chairperson. The purpose of the Guidelines Committee is to review the Council Guidelines and recommend revisions as needed.

Ad Hoc Committees – Ad Hoc Committees may be appointed to address specific issues as needed. Members will be appointed by the Chairperson. Each ad hoc committee will be comprised of at least four (4) individuals, two (2) of whom must be voting Council members plus the chair or vice-chair serving as an ex-officio member. Additional members of the committee may be comprised of non-Council members and shall be determined by the Council at the time of establishment. A Nominations Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Nominations Committee shall be appointed by the Chairperson. The purpose of the Nominations Committee is to carry out the responsibilities of the nominations process.

The Heart of Texas Council of Governments/Rural Transit District (HOTCOG/RTD) shall ensure that it will provide each committee member with a clear, written explanation of the purpose and value of this regionally coordinated transportation planning effort and an explanation of members' roles. Article II of the RTCC's Guidelines (see Appendix G) provides direction as to the purpose, activities, and responsibility of the Coordination Council. In addition, this information is distributed to the three established and functioning sub-committees comprised of a RTCC Budget Sub-Committee, RTCC Planning Sub-Committee, and RTCC By-law Sub-Committee. Like the RTCC, each sub-committee conducts business from an agenda with its charge being to make recommendations to the RTCC regarding regional coordination efforts according to its structure. In accordance with the Council's Guidelines, the RTCC Council meets quarterly; however, the Council does meet as necessary to provide recommendations or to receive updates on projects, grant proposals, etc.

The Regional Transportation Coordinating Council will be the primary policy advisory group for the task of updating the current Regionally Coordinated Transportation Plan.

A complete copy of the Regional Transportation Coordination Guidelines is included under Appendix G.

The Plan has been developed in collaboration with the existing and expanded group of partners sharing in the project's mission and support. Each partner's interests have been determined through either individual meetings or in group discussions (such as with the RTCC, where many of the partners have representation). The partner's feedback and areas of particular significance helps determine the "must-have" content of the project going forward. During the process of developing the plan, individuals from the RTCC and the plan development team met regularly to determine the optimum direction to manage a public awareness campaign, and to recommend and implement changes to services and projects to determine its appropriateness and performance. Stakeholders, including the general public in open "town hall" style meetings were held around the region, local governments, economic development partners, HOT Workforce Development Board, have been provided reports and information regarding the efforts directed toward providing a safe, reliable and cost effective network of transportation services. Stakeholders' input into the current and future transportation service delivery and design, based on their own constituencies and the quantitative data; the data collected from the surveys performed; and the forecasting data provided from available resources has been incorporated into the final plan design decision made by the RTCC and implemented by transportation providers and the mobility management program. Ongoing outreach and discussion will widen the group of partners, but the group is expected to remain similar in composition.

The Regional Transportation Coordinating Council will remain the primary policy advisory group and source of direction for updating the Coordination Plan. The RTCC board consists of representatives from transportation providers, health and human services agencies, education representatives, the Texas Silver-haired Legislature, private citizens, HOTCOG Transportation, Health and Human Services, and community/economic development departments. The RTCC and its sub-committees post their meeting times, meeting locations, and agendas in each of the counties represented in the Heart of Texas Region. This forum provides formal opportunities for public participation at each meeting.

VII. Vision, Mission, Goals And Objectives

Vision Statement

Our vision of public transportation for the Heart of Texas Region will be systems that coordinate with all service providers within and adjacent to our service area to create a seamless multimodal transportation network that assists in meeting the region's economic, environmental, and quality of life objectives.

Mission Statement

The mission of the Regional Transportation Coordination Council (RTCC) in the development and maintenance of our transportation plan is to serve people residing in, working in, or visiting the Heart of Texas region by providing reliable, safe, affordable, efficient and accessible public transportation through innovative and sustainable transportation practices.

Goals and Objectives

Goal # 1 – Regional Approach

Encourage coordination and collaboration by seeking innovative models in planning and delivery of transportation services.

Objective A: Ensure that the public transportation network is planned, designed, constructed and operated in a coordinated, cost-effective, and innovative manner.

Objective B: Ensure that regional transportation planning and investments are coordinated with future land uses and economic development initiatives.

Objective C: Plan and implement a public transit network, in coordination with planning for other transportation modes that encourages the creation of less auto dependent modes of development.

Objective D: Identify transportation investments requiring additional study.

Objective E: Identify and utilize marketing strategies for public transit to ensure public awareness regarding available transportation choices.

Goal # 2 – Effective Partnerships

Maximize connectivity and use of resources between various transportation agencies, public service agencies, and stakeholders within and adjacent to the Heart of Texas Region.

Objective A: Maximize communication between transportation providers and other public transportation stakeholders.

Objective B: To the extent permissible by federal and state law, maximize and leverage the use of available resources from existing service providers, stakeholders, municipal and county governments, and public service agencies to create a cost effective and affordable public transportation network.

Objective C: Maintain and sustain the regional vehicle maintenance and group procurement program.

Objective D: Coordinate with local emergency management agencies and first responders to ensure the continued safety and security of the users of public transportation.

Goal # 3 – System Efficiency

Expand the public transit network utilizing both fixed route and demand response services, maximize network efficiency through the use of intelligent transportation systems and travel demand management strategies.

Objective A: Identify and prioritize unmet needs and future transportation demands; expand the public transportation network to address these needs as funds and resources become available.

Objective B: Maximize network efficiency through the use of intelligent transportation systems and travel demand management strategies.

Objective C: Maximize the cost-effectiveness of public transportation investments.

Objective D: Increase vehicle occupancy rates.

Objective E: Increase service frequency.

Goal # 4 – Environmental Quality

Utilize fuel, vehicle systems, and operating policies to reduce emissions; eliminate duplication of services.

Objective A: Utilize fuel, vehicle systems and operating practices to reduce emissions.

Objective B: Eliminate the duplication of services.

Objective C: Coordinate with the Heart of Texas Air Quality Advisory Committee to promote the environmental and public health benefits of public transportation.

Goal # 5 – Network Safety and Security

Enhancement of safety and security measures which impact the public transportation network.

Objective A: Continue to develop and implement safety enhancements to the existing and future public transportation systems.

Objective B: Coordinated with local agencies to ensure contingency plans for energy shortages, natural or manmade disasters and other emergencies are in place to decrease a negative impact on the transportation network.

VIII. Regional Projects

This chapter identifies projects or services that the RTCC has identified as being regionally significant to meeting the public transportation needs of the region and/or making the existing services more efficient. This chapter identifies projects that can be implemented immediately without additional funds as well as those requiring substantial planning and new revenue sources. A Regional Coordination Project Matrix is provided at the end of this chapter. Finally, this chapter outlines the efforts regional leaders intend to implement to continue this planning process into the future.

Projects identified within this section are not necessarily listed in order of priority.

PROJECT 1: Plan For and Sustain the Coordination Planning Process

Project Description/Background:

Public transportation coordination promises to improve the efficiency of transit services, to create opportunity for filling unmet needs, and to simplify system access to the public. A sustained coordination planning process will be required to support ongoing coordination efforts of the Heart of Texas regional coordination service plan. The RTCC will need to meet on a regular basis to modify and update the regional plan as necessary. The RTCC will meet on a quarterly basis or more often if necessary as called by the Council Chairperson to ensure the intent of regional coordination is sustained throughout the Heart of Texas region. The meetings will be held in locations to be determined prior to meeting dates.

Regional coordination requires continued support from elected officials, public transportation providers, private transportation providers, social service agencies, and others interested in improving access to transportation services within the Heart of Texas region. All coordination activities continue to require updates, revisions, and oversight.

Responds to Goals 1 through 5

Perspective Partners Are:

- HOTCOG
- Waco Transit
- McLennan County Rural Transit District
- Waco Metropolitan Planning Organization
- Private transportation providers
- Heart of Texas Workforce Board
- Heart of Texas MHMR Center
- Heart of Central Texas Independent Living Center (HOCTIL)
- Social service agencies
- Other interested agencies

Anticipated Benefits:

- RTCC Sustainability
- A regional coordination living plan updated as needed

- A coordinated region of service providers, clients, and agencies

Anticipated Start-up Costs/Activities:

- Not applicable

Necessary Agreements:

- RTCC Guidelines

Performance Measures:

- Regional ridership data
- Cost efficiency measures
- Project implementation schedule

Progress from Previous Plan:

- Continuation of RTCC meetings
- Continued collaboration with regional public transportation stakeholders

PROJECT 2: Vehicle Maintenance Program

Project Description/Background:

HOTCOG began contracting with Waco Transit for maintenance and repairs of the HOTCOG paratransit fleet effective September 27, 2010. The HOTCOG fleet is leased to and operated by subcontractors.

HOTCOG is the coordinating entity of rural transit in the Heart of Texas region. Four private subcontractors deliver paratransit services and are under a purchase of service (POS) contract with HOTCOG. These services are delivered in a 5,548 square mile region.

Prior to February 26, 2010, the subcontractors used local maintenance shops for serving the HOTCOG vehicles. Many of these small shops were often back-logged or did not have readily available access to specific parts required to maintain transit type vehicles, specifically wheelchair lifts and related components including specialized training.

The fixed-route urban provider in the HOTCOG region is Waco Transit. Waco Transit opened a new state-of-the-art regional maintenance and administrative facility on August 29, 2005. The regional maintenance facility currently has the capacity to address and respond to maintenance and repairs necessary to maintain a safe and reliable fleet of vehicles, including service technicians specifically trained and certified to respond directly to maintenance issues related to wheelchair lifts. Further, the regional maintenance facility is expandable for an even greater capacity. Waco Transit has a skilled workforce that is accustomed to repairing paratransit vehicles.

In response to new federal requirements first identified within MAP-21 and then the FAST Act, future significant maintenance activities will be consistent with work identified as part of transit asset management plans (TAMP) developed by TxDOT for the FTA 5311 program and Waco Transit for the urbanized area services and McLennan County Rural program operated by Waco Transit (Project 27).

Responds to Goals 1 through 4

Perspective Partners Are:

- HOTCOG
- Waco Transit
- Private transportation providers
- Bosque, Falls, Freestone, Hill, Limestone and McLennan Counties
- McLennan County Rural Transit District

Anticipated Benefits:

- Increased availability and reliability of the paratransit fleet
- Cost savings for the preventive maintenance of the fleet

Anticipated Start-Up Costs/Activities:

- Inspection of the HOTCOG paratransit fleet by Waco Transit (completed February 26, 2010)
- Completion of necessary repairs based upon inspection (February 26, 2010)
- Establishment of new vehicle maintenance records system by Waco Transit

Necessary Agreements:

- Paratransit vehicle maintenance standards/plan (completed June 22, 2010)
- Scope of services laying out standards, compensation methodology (completed June 22, 2010)
- MOU between both agencies contingent upon policy Board approval (completed June 22, 2010)
- Amended agreements to incorporate activities identified within Transit Asset Management Plans developed in accordance with new federal requirements

Performance Measures:

- Vehicle-hours
- Vehicle-miles
- Passenger trips
- Total operating expense
- Accident/safety incidents
- On-time trips

Progress from Previous Plan:

- Necessary agreements executed and implemented

PROJECT 3: Regional Consolidation of Rolling-Stock

Project Description/Background:

In April 2009, HOTCOG and Waco Transit System (WTS) began to discuss the steps necessary to move our region forward in the direction of true coordination and cooperation for the procurement of rolling-stock. The concept of regional consolidation goes hand-in-hand with the agreement established between HOTCOG and WTS for preventive maintenance of the HOTCOG fleet.

Recognizing a substantial cost savings from implementing the agreement for preventive maintenance; coordinating procurement of rolling-stock adds a noticeable value to regional consolidation of rolling stock.

Future purchases of rolling stock will incorporate provisions identified in projects 15 and 16. Alternative fuel conversions will be determined as market conditions or air quality impacts deem feasible. All future vehicle purchases will incorporate technologies permitting real-time tracking of vehicles for security and for communicating schedules and delay to the public.

Responds to Goals 1 through 5

Perspective Partners Are:

- HOTCOG
- Waco Transit
- McLennan County Rural Transit District
- Private transportation providers
- Bosque, Falls, Freestone, Hill, Limestone and McLennan Counties

Anticipated Benefits:

- Reduction of parts inventory
- Standardization of training for mechanic technicians
- Cost savings for the preventive maintenance of fleet

Anticipated Start-up Costs/Activities:

- Continued discussions and planning between HOTCOG and Waco Transit
- Costs dependent upon rolling-stock needs and available funding

Necessary Agreements:

- Continued exchange of information pertaining to vehicle type(s) and optional equipment

Performance Measures:

- Maintenance records
- TxDOT PTN-129 Fiscal Year Compliance Review

Progress from Previous Plan:

- Necessary agreements executed and implemented

PROJECT 4: Sustain the Rural Community-to-Waco Connectivity Project**Project Description/Background:**

The rural community-to-Waco connectivity project, The Link, continues to provide selected areas in Falls and McLennan Counties access to the City of Waco for employment, educational, and other necessary services to enhance quality of life opportunities. The Link provides graduating high school students, unemployed trained workers, and entry-level untrained workers from lower income areas of its service area a reliable and affordable mode of transportation from rural areas with high unemployment rates, minimal employment options, and limited educational facilities above the high school level.

Responds to Goals 1, 2 and 3**Perspective Partners Are:**

- Regional transportation service providers
- Heart of Texas Workforce Board
- Educational Institutions
- Heart of Texas Workforce Center
- Area employers
- Falls County

Anticipated Benefits:

- Higher employment rates in selected areas
- More opportunities for employers to access trained workers
- Public and private partnerships for transportation services

Anticipated Start-up Costs/Activities:

- Costs of marketing the service
- Public outreach in selected areas

Necessary Agreements:

- Joint approval of program rules and participant qualifications
- Employer Contracts

Performance Measures:

- Ridership
- Revenue generated by program

Progress from Previous Plan:

- Service implemented and operating

PROJECT 5: Design Service Routes Serving Multiple Counties**Project Description/Background:**

Service Routes serving multiple counties will allow rural operators to establish a route system with consistent ridership that meets the actual need in selected areas (See Map 21 in Appendix A). The methodology behind service routes will allow for a more efficient service for the clients riding in the selected areas and provide the rural operator more control over vehicle and driver assignments. The service route program provides a stable demand responsive route system to service certain areas of the community on selected days and selected times. Once the service route areas are selected, the rural provider notifies all riders in the area of the times and days the service will be provided. The client can then plan their routine travel within the established time schedules providing the client with a more defined transportation experience. The coordination of trips at the local level provides for a more seamless transportation system and allows the client more control over their daily lives.

Many areas of the HOTCOG region require transportation services on select days and/or times of the day due to regularly scheduled appointments. Clients request trips for their transportation needs throughout the HOTCOG region by contacting the local transportation provider at least a day in advance. Rural providers in the HOTCOG region assign vehicles based upon demand. Clients request trips as needed, but must at times modify their trip request due to demand on the rural public transportation system and vehicle availability. The rural service is provided as a first come first serve program and those clients who may call in requests later are asked to negotiate another time or another day to receive transportation service. If service routes are defined, the client who may call in later requesting a trip within the defined service route area and time would be more likely to receive the requested trip. The priority areas for this project would be Hillsboro to Waco, McGregor to Waco, and Fort Hood to Waco and Waco to Temple

Responds to Goals 1, 2 and 3**Perspective Partners Are:**

- HOTCOG
- Private paratransit providers
- TxDOT
- Waco Transit

- McLennan County Rural Transit District
- Hill County Transit (Bell & Coryell Counties)

Anticipated Benefits:

- Increased ridership
- More reliable rural transportation
- Lower operating costs
- Decreases in trip negotiations

Anticipated Start-up Costs/Activities:

- Costs of marketing the service
- Public outreach in selected areas
- Route selection(s) and design

Necessary Agreements:

- Joint approval of program rules
- MOU between HOTCOG and TxDOT

Performance Measures:

- Ridership
- Passengers per hour counts
- Cost per revenue mile

Progress from Previous Plan:

- Project remains at the conceptual concept phase
- Project does not have funding identified

PROJECT 6: Centralized Dispatching and Scheduling for Regional Trips

Project Description/Background:

The centralization of dispatching and scheduling functions within one regional center will provide regional oversight and coordination of the day-to-day functions. A centralized dispatch function will provide citizens a one-stop shop for checking vehicle arrival times, same day trip requests, and current trip information. The regional dispatching of trips will provide more efficient utilization of equipment on a real time basis. Cancellations and same day trip management can be provided at the time of occurrence. The regional dispatching center will supervise coordinated distribution of all demand responsive trips to transportation providers on a real time basis. All passenger trips will be managed through effective use of vehicles and drivers to ensure a seamless and coordinated network of transportation services without trip denials. All clients will be able to request information on the day of service for all demand responsive trips originating within the region by calling one phone number.

Currently, each individual public transportation provider within the region provides a dispatching function to provide day of trip support to drivers and clients. Many times various providers receive requests for trip modification or same day trips, but do not realize another provider could provide the requested trip due to cancellations or available passenger seating.

The individual dispatching personnel normally would not allow changes to schedules or add-on trips unless the requested changes can be worked into the existing schedule, but a regional dispatching system would provide clients with immediate trip assignments through the regional dispatching center allowing more efficient service to the client on same day trip requests and changes. The combination of dispatching functions among all transportation providers within the region will allow maximum utilization of all transportation provider's vehicles and personnel within the region on a real time basis.

The regional dispatching project will require additional capital purchases to include a system able to provide immediate communication between drivers and dispatchers throughout the region. The equipment would include mobile data terminals and voice operated instruments. Radio and/or cellular equipment will be required to provide coverage and support of the entire region.

The centralization of scheduling functions within one regional center will provide citizens within the HOTCOG region a one-stop shop for requesting demand responsive transportation services. The regional scheduling project may utilize facilities and infrastructure currently in place. The regional scheduling of trips will provide more efficient utilization of facilities, equipment, and scheduling personnel. The regional scheduling center will supervise coordinated distribution of all demand responsive trips to transportation providers throughout the region. All passenger trips will be managed through effective use of vehicles and drivers; this ensures the availability of a truly seamless and coordinated network of transportation services to citizens of the HOTCOG region. All clients will be able to request all demand responsive trips originating within the HOTCOG region by calling one phone number.

Each individual public transportation provider within the region provides a scheduling person(s) to answer calls for trip requests, modification, or cancellation. The individual scheduling personnel assign trips to vehicles and drivers based upon the availability of their respective capacity and individual system resources. The combination of scheduling functions among all transportation providers within the region will allow maximum utilization of all public transportation providers' vehicles and personnel within the HOTCOG region.

Responds to Goals 1 through 5

Perspective Partners Are:

- HOTCOG
- Waco Transit
- McLennan County Transit District
- All private paratransit providers
- Rural transportation subcontractors

Anticipated Benefits:

- More efficient and effective trip scheduling
- Improved customer service
- Better utilization of facilities, equipment, and personnel
- Increase in client trips
- Real time trip modifications and/or additions
- Increase in client satisfaction

Anticipated Start-up Costs/Activities:

- Acquisition of a common regional scheduling program
- Setup for regional scheduling center
- Personnel training
- Marketing of scheduling center information throughout region
- Acquisition of a regional radio and/or cellular equipment
- Setup for regional dispatching center
- Marketing of dispatching center information throughout region

Necessary Agreements:

- Regional dispatching and scheduling center standards/plan
- Scope of services laying out standards, compensation methodology
- MOU for both agencies' policy Board approval
- Standardized training of staff

Performance Measures:

- Increase in passenger per hour performance
- Ridership increase
- Vehicle utilization
- Zero trip denials within region
- Tracking of trip coordination
- Same day trip performance

Progress from Previous Plan:

- Necessary agreements have not been executed
- Collaboration between partnering agencies is ongoing

PROJECT 7: Regional Voucher Program

Note: this project was removed from the current RTCP at the request of its author.

PROJECT 8: Veterans Voucher Program

Project Description/Background:

In the region, many veterans are without a dedicated and reliable source of funds for transportation services to access education and job training centers, workforce programs, employment or veterans' services. A newly established voucher program has the potential for providing dependable transportation services for these individuals to access services. The voucher program could be funded through partnerships with veterans' groups and employer contributions in the future. The voucher program will help build a trained workforce throughout the region.

Responds to Goals 1, 2 and 3

Perspective Partners Are:

- Heart of Texas Council of Governments
- Heart of Texas Workforce Board
- Private paratransit service providers
- Area employers
- Veterans Administration

Anticipated Benefits:

- Reliable access for veterans to veterans' services in rural areas
- More reliable workforce
- Better trained workforce
- Increased ridership

Necessary Agreements:

- Employer Contracts

Performance Measures:

- Job seeker participation
- Number of successful members
- Participant ridership

Progress from Previous Plan:

- The project was not implemented in the previous plan

PROJECT 9: Develop Reverse-Commute Service with Employers

Project Description/Background:

The reverse-commute service will provide residents within the urbanized area express service between designated areas of Waco and major employment centers. Travel time to

and from work will be decreased through the express reverse-commute service program. The reverse-commute service will be provided during peak hours including mornings, evenings, and/or scheduled shift changes of the major employment centers within the urbanized area. The reverse-commute service will be provided by utilization of existing revenue vehicles.

The current fixed route system provides regularly scheduled service to these areas, but due to the distances between employees and the major employment centers many employees find the fixed route system does not meet their required needs based upon travel time. With this in mind, the reverse-commute service would provide more timely service for the employees to and from the employment centers. This program would offer a larger employee selection pool for employers to hire employees.

Note: This project was incorporated into new services identified as part of projects 25 & 26 for the Waco Urbanized Area.

PROJECT 10: Plan Mid-to-Long Term Commuter Alternatives

Project Description/Background:

The growing demand on roadways in the McLennan County area will exceed the future projected demand of the existing and future funded road network construction. With this in mind, traffic congestion will increase above capacity on various roadways within McLennan County. A viable solution for congestion mitigation would be to provide mid-to-long term commuter alternatives (See Map 22 in Appendix A). These services would provide area residents with park and ride options and ride share options on congested roadways entering the Waco urbanized area. The peak hour commuter service would provide express service to major employment centers and the Downtown Intermodal Center of Waco Transit. Commuters could then utilize the fixed route public transportation system for daily trips and the commuter service for trips in and out of the city.

Congestion continues to rise throughout roadways across the state of Texas and McLennan County is no different. The amounts of construction dollars available to improve, provide additional lanes, and maintain roadways are limited. Through service modeling and data projections, commuter service in and around the Waco urbanized area will become a viable option for residents in McLennan County.

Note: This project was incorporated into new services identified as part of projects 25 & 26 for the Waco Urbanized Area.

PROJECT 11: Integrated Sustainability Planning

Project Description/Background:

The ability to meet demand for services with available resources depends on efficiency – not just in transportation planning, but also in housing, infrastructure, water, and economic development planning. Cross-referencing plans in these other disciplines will result in

smarter and more efficient use of transportation resources and should therefore be part of transportation planning. A project is proposed to initiate this type of planning. It will consist of collection of data from the other subject matter areas as well as from transportation, analysis of potential synergies and conflicts, and resulting recommendations for each sector for further planning. The result will be a list of recommendations that will be included in the transportation plan and delivered to partner agencies for their planning purposes.

Responds to Goals 1 through 5

Perspective Partners Are:

- County and City Governments
- Heart of Texas Air Quality Advisory Committee
- Heart of Texas Solid Waste Advisory Committee
- Heart of Texas Economic Development District
- Waco Metropolitan Planning Organization
- Heart of Texas Rural Planning Organization
- Various Regional Chamber of Commerce

Anticipated Benefits:

- Increased efficiency in the use of resources to meet transportation needs in the region, leading to increased trips

Anticipated Start-up Costs/Activities:

- Staff Time
- GIS or other software

Necessary Agreements:

- Memoranda of Agreement / Interlocal Agreements with partnering agencies committing to participation in planning process and declaring intent to incorporate results into planning process

Performance Measures:

- Signed MOAs / IAs
- Initial meeting of partners
- Plans reviewed
- Recommendations made
- Recommendations incorporated into plans
- Recommendations implemented

Scheduled (projected task completion dates):

- | | |
|-------------------------------|-----------------------|
| • Signed MOAs / IAs | execution + 3 months |
| • Initial meeting of partners | execution + 4 months |
| • Plans reviewed | execution + 9 months |
| • Recommendations made | execution + 12 months |

- Recommendations incorporated into plans
- Recommendations implemented

execution + 15 months
execution + 2 years

Progress from Previous Plan:

- Continuation of sustainable community collation

PROJECT 12: Section 5310 Enhanced Mobility of Seniors and Individuals with Disabilities– HOTCOG and The McLennan County Rural Transit Districts –Purchase of Service

Project Description/ Background:

The Heart of Texas Council of Governments / Rural Transit District (HOTCOG/RTD) and the McLennan County Rural Transit District both provide demand response transportation to Elderly Persons and Persons with Disabilities in their designated service area. The individual agencies leverage local match funding with Section 5311 State Public Transportation funds, additional trips are provided in order to continue providing transportation services to Elderly Persons and Persons with Disabilities.

This project continues to preserve and improve the mobility of Elderly Persons and Persons with Disabilities transportation services within our region by reaching out to persons which otherwise would not have access to ground transportation.

This project addresses an ever growing need within our region by receiving comments from the public including and not limited to guests speaking before the Regional Transportation Coordination Council (RTCC), rural transportation survey of respondents within our six-county region, complaints of the lack of transportation, others which have indicated limited access to transportation services, and through outreach efforts by our Mobility Management Coordinator.

Responds to Goals 1, 2 and 3

Partnering Agencies:

- HOTCOG
- McLennan County Transit District
- Texas Department of Transportation
- Private providers
- Waco Transit System
- Bosque, Falls, Freestone, Hill, Limestone and McLennan Counties

Anticipated Benefits:

- Connect Elderly Persons and Persons with Disabilities to rides
- Meeting increasing need of aging population

Anticipated Start-up Costs/Activities:

- Submit annual Section 5310 Program of Projects (POP) to TxDOT

- Participate in TxDOT's public meeting for Section 5310
- Participate in program evaluation of other providers in TxDOT – Waco District as requested by Public Transportation Coordinator (PTC)
- Utilize Section 5311 State Public Transportation funds as local match
- Continue to seek Transportation Development Credits (TDC's) as match

Necessary Agreements:

- Minute order issued by Texas Transportation Commission
- TxDOT grant agreement
- POS contracts with private providers

Performance Measures:

- Continue to monitor private provider trips on monthly basis
- Apply previous fiscal year performance percentages to determine distribution of Section 5310 between private providers

Scheduled (projected task completion dates):

- Section 5310 funding begins September 1 and ends August 31 of each fiscal year depending upon availability of funding

Progress from Previous Plan:

- The project is continually evolving on an annual basis

Project No. 13: Section 5310 Enhanced Mobility of Seniors and Individuals with Disabilities– Waco Transit System – Purchase of Service

Project Description/Background:

Waco Transit System is requesting the use of 5310 funds for use in purchase of service. These funds are critical to insuring that our elderly and disabled population gain access to our fixed route or complimentary paratransit services along with meeting their expectations of safety and reliability on a daily basis. Waco Transit System feels this is the best utilization of these funds for our system and our region. These funds will be used to reimburse transit providers in the Waco Urbanized area for transit services related to the purpose of transporting elderly and disabled passengers.

Responds to Goals 1, 2 and 3

Perspective Partners Are:

- Waco Transit
- Private providers
- TxDOT

Anticipated Benefits:

- Continued operation of the Waco Transit fixed route system

Anticipated Start-up Costs / Activities:

- Not applicable

Performance Measures:

- Vehicle-hours
- Vehicle-miles
- Passenger trips
- Total operating expense

Progress from Previous Plan:

- Funds were previously used for preventive maintenance

Project No. 14: Increase Utilization of Public Transportation for Aging and Persons with Disabilities through a voucher program with the HOT Aging and Disabilities Resource Center

Project Description/Background:

The utilization of vouchers to help introduce and provide public transportation for people with disabilities and aging within the HOTCOG region:

1. Increase utilization of public transportation for people with disabilities and aging to include training for both transportation staff and drivers; and
2. Offer training and vouchers for consumers including how to utilize transportation and how to self-advocate to transportation for any special needs; and
3. Consider device(s) to alert the driver of a person with a disability or other personal information. Consider device(s) such as, including and not limited to, a pass or smart card containing customer information in a secure and private manner to protect the integrity of personal or confidential information.

Responds to Goals 2, 3 and 5**Perspective Partners Are:**

- Heart of Central Texas Independent Living Center
- Texas Department of Mental Health and Mental Retardation
- Regional Transportation Service Providers
- Area Agency on Aging
- Health and Human Services

Anticipated Benefits:**Anticipated Start-Up Costs/Activities:****Necessary Agreements:**

- Memorandum of Agreement
- Memorandum of Understanding

Performance Measures:**Scheduled (projected completion dates):**

- FY 2011 to FY 2020

Progress from Previous Plan:

- Section 5310 funding begins September 1 and ends August 31 of each fiscal year depending upon availability of funding

Project No. 15: Conversion of Public Transportation Vehicles to Alternative Fuels**Project Description/Background:**

Air quality remains an important regional issue despite the fact that ozone levels have significantly declined within the Waco Metropolitan Area during the previous 5 years and as such the region remains classified as attainment for air quality. Objective A under Goal #4 within this plan focuses on eventually providing a public transportation fleet that minimizes ozone and greenhouse gas emissions. This project is intended to retrofit the public transportation fleet as funds become available and as market conditions determine feasibility to achieve this goal.

Since the costs associated with implementing this strategy are significant, partnering with other public agencies which have significant vehicle fleets will be important, partly to identify additional funds and partly to reduce the per vehicle costs. In addition to these benefits, as more vehicles are converted, the greater the impact on reducing potentially harmful emissions.

This project will require an initial study to identify the most feasible type of fuel and technology for the fleet being converted along with identifying partner agencies / fleets. Potential fuels or systems include, but are not limited to, compressed natural gas (CNG), propane, hydrogen fuel cells, or hybrid electric.

Responds to Goals 1 through 4

Perspective Partners Are:

- HOTCOG Rural Transit District
- Waco Transit
- McLennan County Rural Transit District
- TxDOT
- Rural Transportation Subcontractors
- Municipal and County Governments within the HOT Region
- Independent School Districts within the HOT Region

Anticipated Benefits:

- Reduced NOx and Greenhouse Gas Emissions
- Reduced and more stable fuel costs

Anticipated Start-up Costs / Activities:

- Fuel & Technology feasibility study
- Identification & Acquisition of refueling sites and equipment
- Acquisition of alternative fueled vehicles

Performance Measures:

- Fuel Cost
- NOx and Greenhouse Gas Emission Reduction

Progress from Previous Plan:

- As the Waco Region remains attainment for air quality and trends suggest no foreseeable change in that status, this project is a somewhat lower priority for implementation
- Market conditions during 2017 for diesel and gasoline significantly limit the feasibility of conversion to other fuels for the near term

Project No. 16: GPS Tracking and remote monitoring of Public Transportation Vehicles**Project Description/Background:**

Ever since the terrorist attacks of September 11th, ensuring adequate security of the public transportation system has been a top priority of the Heart of Texas region as securing this system is the most obvious first line of defense. It is not terrorism, however, but crimes such as robbery, theft or assault or traffic crashes that pose the most realistic, although uncommon, threats to users of the system.

This project would provide the equipment necessary to track and remotely monitor all public transportation vehicles within the region in real-time. The primary purposes would be to assess and neutralize threats more quickly, provide quicker response when incidents occur

and to have a more accurate record of incidents to aid in the prosecution of crimes or assessing fault in traffic crashes.

Note: This project has been incorporated into Project 3: Regional Coordination of Rolling Stock. All public transportation vehicles within the Heart of Texas region have GPS tracking & remote monitoring capabilities. All future vehicle purchases will incorporate technologies permitting real-time tracking of vehicles for security and for communicating schedules and delay to the public.

Project No. 17: Mobility Management Program

Project Description/Background:

The Mobility Management Coordinator will maintain a network of transportation services, develop an understanding of conditions and transportation needs in the various communities and counties of the Heart of Texas region, develop strategies to meet the needs using existing services and partners, and develop relationships with new partners in order to increase the available resources and services to our region. The Mobility Management Coordinator will focus on matching various transportation needs with appropriate resources or sets of resources, rather than on the provision of any specific type of service. It is anticipated that similar needs exist in several locations within the Heart of Texas region and that types of service useful to one of those locations would be helpful in others. However, it is expected that many different types of needs will be identified, and that new and innovative ways to collaborate, generate efficiency, and recruit partners will be needed to best meet the variety of needs in our region.

In addition, the landscape of needs and services will be in constant state of change. The Mobility Management Coordinator will maintain communication among the transportation providers and ensure that changes in the employment or other landscape or incorporated into services; that duplication is minimized between demand-response and fixed-route service; and that stakeholders and potential partners continue to be engaged. Administration of the project includes financial recordkeeping and reporting, and developing marketing to deliver information about new services to the area's residents, potential clients, and partners in our region.

Responds to Goals 1 through 5

Perspective Partners Are:

- HOTCOG Rural Transit District
- McLennan County Rural Transit District
- Waco Transit
- TxDOT
- Regional Transportation Coordination Council

Anticipated Benefits:

- Ensure the public transportation is planned, constructed and operated in a coordinated and cost-effective manner.

- Ensure that regional transportation planning and investments are coordinated with future land uses and economic development initiatives.
- Encourage innovation in the planning and delivery of transportation services.
- Identify and utilize more effective public awareness and marketing strategies for public transit.
- Maximize communication between transportation providers and other public transportation stakeholders.
- Maximize the use of resources available from existing service providers.
- Expand the public transportation system as funds and resources become available.
- Maximize network efficiency through the use of intelligent transportation systems and travel demand management strategies.
- Increase vehicle occupancy rates.
- Eliminate the duplication of services.

Anticipated Start-up Costs / Activities:

- The Mobility Management Center Coordinator will be the primary project manager for the Mobility Management Program and will spend 100% of time on this project.

Performance Measures:

- Greater utilization of existing shared transportation series as more people become educated about transportation;
- Development and utilization of new shared transportation services as the mobility management coordinator responds to demands for new types of services;
- Greater scope of existing and new transportation services as partners are recruited and additional resources brought to bear.

Progress from Previous Plan:

- Continuation of previous plan

Project No. 18: Waco Transit Operational and Preventative Maintenance Tasks

Project Description/Background:

This project covers the day to day operational and preventative maintenance tasks for Waco Transit. In addition to normal operating expenses, this project covers the operations of the complimentary ADA demand response system within the Waco urbanized area, as well as short range transportation planning performed by the Waco Transit staff.

In response to new federal requirements first identified within MAP-21 and then the FAST Act, future significant maintenance activities will be consistent with work identified as part of a transit asset management plan (TAMP) developed Waco Transit for urbanized area services (Project 27).

Responds to Goal 2 and 3

Partnering Agencies:

- Waco Transit
- McLennan County Rural Transit District
- TxDOT

Anticipated Benefits:

- Continued operation of the Waco Transit fixed route system

Anticipated Start-up Costs / Activities:

- Not applicable

Performance Measures:

- Vehicle-hours
- Vehicle-miles
- Passenger trips
- Total operating expense

Progress from Previous Plan:

- Waco Transit vehicles and assets remain in good operational condition

Project No. 19: Installation and Improvement of Passenger Amenities and Bus Pullouts for Urban Fixed Route Service

Project Description/Background:

Few bus stops along the Waco Transit Fixed Route Service provide infrastructure to assist passengers in accessing the system or to provide comfort to persons waiting for a bus. In addition, buses generally must stop within the right travel lane in order to pickup or drop off passengers, creating delay for other vehicles and exposing the buses to the risk of rear-end collisions.

The proposed shelters are intended to provide route information for routes serving the stop, solar powered lights for security during darkness and emergency call boxes, which when activated would begin video and audio surveillance and connect to local emergency responders. Each shelter is also intended to meet or exceed ADA accessibility requirements and may include the construction of sidewalks or wheelchair ramps between the shelter and a nearby activity center. Some higher volume stops would have kiosks providing persons the ability to purchase bus passes on site along with real-time information regarding bus location and on-time performance.

The Waco MPO, partnering with Waco Transit, identified and prioritized several locations for bus shelters or kiosks as well as priority locations for bus pullouts which are identified in Map 23 in Appendix A.

Responds to Goals 2 through 5

Perspective Partners Are:

- Waco Transit
- TxDOT
- Municipal Governments within the Waco Urbanized Area

Anticipated Benefits:

- Improved access to fixed route service, especially for persons with some type of mobility disability
- Improved security
- Reduced risk of collisions involving Waco Transit vehicles

Anticipated Start-up Costs / Activities:

- Design of standard bus shelters and pullouts
- Acquisition of right of way, where necessary
- Installation of Bus Shelters and information kiosks
- Construction of Sidewalks and wheelchair ramps where necessary
- Construction of Bus Pullouts

Performance Measures:

- Boarding and Alighting by bus stop
- Number of Crashes or Incidents involving Waco Transit Buses

Progress from Previous Plan:

- Amenities installed in selected locations as demand or need identified.
- Additional amenities and locations to be determined as a result of recommendations from Projects 25 & 26.

Project No. 20: Provision of 30-minute service for Waco Transit Fixed Route Service

Project Description/Background:

The McLennan County public opinion survey identified that a significant majority of persons would not consider using public transportation with services operating less frequently than once every 30 minutes. Increasing the frequency of service from the current 1 hour service to 30 minute service potentially increases ridership by a factor of 3.

Public transportation has been identified as an important element in creating a more compact and sustainable development pattern within the Waco Metropolitan Area by both the Waco MPO and the Downtown Waco Master Plan developed by the City of Waco. Increased service frequency has been identified as critical in order to attract new residences into the urban core along with the necessary services and amenities without requiring additional lane-miles of roadway.

This project would first study the feasibility of providing 30 minute service and prioritize routes and times for conversion. Implementation would then be initiated in order of priority as funds become available.

Note: This project was incorporated into new services identified as part of projects 25 & 26 for the Waco Urbanized Area.

Project No. 21: Downtown Waco Transit Service Expansion Feasibility Study

Project Description/Background:

The Downtown Waco Master Plan identified a need for either a fixed guide way service, bus rapid transit or other type of service connecting the Downtown area to Baylor University, East Waco and surrounding neighborhoods. This service is intended to effectively expand the catchment area for pedestrians and residents to minimize parking requirements within Downtown Waco without requiring significant walking distances between destinations. This service is also intended to provide a more attractive environment for investment in retail, service and office employment within the Downtown area along with attracting additional residential development.

This project would provide a feasibility study to identify routes, potential service schedules, appropriate technology, prioritize implementation and identify costs.

Progress from Previous Plan:

This project was completed in 2013

Project No. 22: Expansion of Service Hours for Waco Transit

Project Description/Background:

The fixed route service for Waco Transit currently ends operations between 6:00 PM and 7:00 PM during weekdays and 5:00 PM and 6:00 PM on Saturdays. Many persons who work shift work or work in the retail employment sector have work hours well beyond these times making public transportation unfeasible for access to work. For some persons, this may be the difference between being employed or unemployed.

This project would first conduct a study to identify the appropriate hours of operation for each route by day of week and prioritize the extension of hours by each route. The prioritized extended services would be implemented as funds are made available.

Responds to Goals 2, 3 and 4

Perspective Partners Are:

- Waco Transit
- TxDOT
- City of Waco
- Employers

Anticipated Benefits:

- Increased ridership
- Increased employment opportunities for transit dependent populations
- Increased retail sales
- Decreased employment vacancies for shift work and evening retail positions

Anticipated Start-up Costs / Activities:

- Study to identify and prioritize appropriate route operational hours
- Acquisition of additional staff and buses
- Reprinting and distribution of new route schedules & maps

Performance Measures:

- Ridership
- Boardings and Alightings
- Unemployment Rates
- Employment Vacancies
- Retail Sales

Progress from Previous Plan:

- Service hours for all routes were extended to 7:15 pm during the weekday and 8:15 pm on Saturdays in 2013.
- Additional service hour extensions beyond these times remain unfunded

Project 23: Waco Urbanized Area Gap Service

Project Description/Background:

Within the Waco urbanized area there are a number of persons who have some type of mobility impairment which makes it difficult to use the Waco Transit fixed route system, yet do not meet the qualifications for the ADA paratransit demand response service. Since these persons reside within the urbanized area, by federal law they cannot be served by services funded through the Section 5311 program. As a result, many of their mobility needs are not addressed.

This project would provide funds to provide curb to curb service for persons residing in the Waco urbanized area who do not qualify for the ADA paratransit demand response service, yet have a difficult time using the Waco Transit fixed route system. This project would require defining qualifications for use of this service and would require additional staff to make a determination of qualification for applicants. This project would also require that a fare be collected to offset some of the operating expenses.

Note: Service area gaps within McLennan County were eliminated with the creation and implementation of the McLennan County Rural Transit District. As a result, this project is no longer necessary.

Project No. 24: Waco Transit System Terminal Expansion and Improvements

Project Description/Background:

The Waco Transit System (WTS) terminal has become a successful multi-modal location for passengers in the downtown area of Waco. The Waco Transit System and the Greyhound Bus Line provide services from the same building. WTS provides urban fixed route services and complementary ADA services from this location. Greyhound Bus Line provides inter-city bus services. Future services may include other types of demand response services or dial-a-ride services to link passengers to the fixed route.

The original building was constructed with the intent to serve 1,500 passengers per day but has grown to over 2,700 passengers per day with anticipation of continued growth. The project will include architectural and construction services to maximize the utilization of multi-modal building. The project calls for expansion and improvements to the building which also includes remodeling existing bathrooms to increase capacity or the addition of new bathrooms, expansion and improvements of the lobby area, expansion and upgrades to customer service areas, additional heating and cooling to accommodate the increased square footage, and general updates to the building. Additional upgrades to the building include improvements to safety and security.

Responds to Goals 2, 3 and 5

Perspective Partners Are:

- Waco Transit System
- City of Waco
- Greyhound Bus Lines

Anticipated Benefits:

- Increased capacity for growth
- Increased area to provide more transportation services
- More efficient use of space

Anticipated Start-up Costs/Activities:

- \$1,000,000

Necessary Agreements:

- Memorandum of Agreement
- Memorandum of Understanding

Performance Measures:

- Increased capacity
- Increased accessibility

Scheduled (projected task completion dates):

- Approximately one year to complete

Progress from Previous Plan:

- Future role and services provided at the WTS terminal to be determined as a result of recommendations from Projects 25 & 26. These recommendations will determine whether a future expansion of the terminal is necessary.
- Future services at the terminal may also be impacted by the implementation of passenger rail services currently under study by TxDOT.

PROJECT 25: Development of Bus Rapid Transit Service within Waco Urbanized Area**Project Description/Background:**

The Waco Transit System (WTS) will develop express transit service operated as a BRT with limited stations and stops along the corridor with a frequency of approximately 15 minutes. The BRT will focus on addressing the needs of more frequent transit service while providing faster access across the urbanized area to assist in reducing transit trip times.

The focus of this project is to overcome the physical barriers to employment or other opportunities out of poverty and thus provide those in poverty reasonable access to those opportunities. Many areas with high employment needs are physically separated from areas where ample workers reside. The physical separation in miles is further exacerbated by barriers such as the Brazos River, Loop 340, and IH-35 expressways that increase the current transit system headways. The BRT will provide rapid transit access and more frequency along with longer operational times to help reduce barriers to employment, health care, and education throughout the region while enhancing safety and security.

Responds to Goals 4, 5, 6, 9, 20, and 22**Perspective Partners Are:**

- Waco Transit System
- City of Waco
- McLennan County Rural Transit District

Anticipated Benefits:

- Increased capacity for growth
- Increased access
- More efficient use of resources

Anticipated Start-up Costs/Activities:

- \$70,000,000

Necessary Agreements:

- Memorandum of Agreement
- Memorandum of Understanding

Performance Measures:

- Increased capacity
- Increased accessibility

Scheduled (projected task completion dates):

- Approximately five years to complete

PROJECT 26: Realignment of Waco Transit Fixed Routes**Project Description/Background:**

The Waco Transit System (WTS) will realign routes to interline with the Bus Rapid Transit Corridor at major stops. The current hub and spoke system will be converted to neighborhood circulator routes. Approximately 12 to 14 new neighborhood circulator routes will be designed and provide access to the BRT throughout the urbanized area. Bus Stop locations will be designed and constructed consistent with the Thoroughfare Plan design criteria. Operationally, each neighborhood circulator route will provide service on approximately a 30 minute or less headway.

The project will address the need for more frequent transit service within the urbanized area and provide enhanced pedestrian access to regional transit services. Sidewalk construction and pedestrian friendly crosswalks will be provided at significant destinations, Route design will provide for transit service expansion and contraction as needed.

Responds to Goals 22, and 25**Perspective Partners Are:**

- Waco Transit System
- City of Waco
- McLennan County Rural Transit District

Anticipated Benefits:

- Increased capacity for growth
- Increased access
- More efficient use of resources

Anticipated Start-up Costs/Activities:

- \$1,000,000

Necessary Agreements:

- Memorandum of Agreement
- Memorandum of Understanding

Performance Measures:

- Increased frequency
- Increased accessibility

Scheduled (projected task completion dates):

- Implemented with BRT Start-up

PROJECT 27: Development of Transit Asset Management Plans**Project Description/Background:**

In response to new federal requirements first identified within MAP-21 and then the FAST Act, a transit asset management plan (TAMP) will be developed by TxDOT for the FTA 5311 program and Waco Transit for the urbanized area services and McLennan County Rural program operated by Waco Transit. The goal of the TAMP is to identify critical assets and the activities and resources necessary to preserve these assets in good operational and structural condition. Activities identified within Project 2 - Vehicle Maintenance Program and Project 18 – Waco Transit Operational and Preventative Maintenance Tasks will be consistent with recommendations identified within this project.

Responds to Goals 1 through 5**Partnering Agencies:**

- TxDOT
- HOTCOG
- Waco Transit
- McLennan County Rural Transit District
- Waco Metropolitan Planning Organization
- Private transportation providers

Anticipated Benefits:

- Increased availability and reliability of the public transportation system
- Long-term capital and operational cost savings

Anticipated Start-up Costs/Activities:

- New federal requirement for existing programs

Necessary Agreements:

- To be determined

Performance Measures:

- To be determined

Progress from Previous Plan:

- New project

[illegible][illegible]

FY 2017

IX. LEVERAGING RESOURCES / SUSTAINABILITY

Leveraging Resources

The transit industry has historically funded transportation projects with State or Federal dollars and local match with the single focus on transit. As funding resources become scarce, it becomes important for agencies to become aware of a variety of sources and become involved in collaborative processes in the region. A project often has a very narrow scope, for example: focus on one county instead of finding a combination of sources to finance a regional project.

It has become imperative that communities seek opportunities to share resources and focus on concurrent regional projects. Although agencies are motivated by different concerns, common factors can be found within projects. This idea can lead to the involvement of multiple agencies and funding sources for common goals. Communities should build a coalition of interests to address issues, identify needs, establish a vision, and solicit funds. These coalitions allow stakeholders to take leadership roles as well as making a financial commitment. Funds can be found in a variety of sources such as federal, state, regional, local governments, in-kind contributions, foundation contributions, and non-profit contributions. Individual donors can be found through businesses and the private sector. Foundation grants are often seed money for larger projects.

Successful transit agencies have integrated transportation planning with community planning. Shared goals often include improved transportation, promote economic development, and enhance the quality of life for a community. Projects reflecting the Livable Communities Initiative are still good candidates for federal funding. Our community should work toward a better transportation model and support alternative transportation options for workers, students, and visitors to our community.

At a fundamental level, transit agencies are able to see synergies in data sharing, public outreach costs, and developmental costs by working with several agencies on related projects.

The combination of funds through collaborative efforts can support not only regional goals for large projects but support pedestrian and transit access and mobility for transit agencies.

Sustainability

Sustainability is defined as the long term maintenance of well being, which includes environmental, economic, and social factors.

Sustainability in the transit world includes the common principals of preserving the environment, being socially responsible, and maintaining economic viability through the services we provide and the way we conduct the transit industry. The public transportation provider has a responsibility to help improve the quality of life for its customers and its employees. Commitment to the sustainability plan means that the transit provider will follow an action plan and integrate the core principles into their short term and long term strategic plans.

The transit provider and those stakeholders that support public transportation commit to using resources efficiently, becoming a customer-centric organization, growing ridership, finding new markets (i.e., choice riders), and finding funding support.

Examples of Action Items:

Travel Options for customers and employees:

Car pooling

Bikes

Walking

Public transit

Employee Benefit options – creating a mobility plan, payroll deductions, and providing bus passes

Tele-Conferencing

Construction Options:

Green construction and design

Energy efficient buildings

Location of future offices near transit providers and HHS offices

Project Planning Options:

Work closely with MPO

Work closely with Stakeholders

Integrate Transportation and Land Use policy

Education and Outreach:

Create Mobility Teams in Transit and Stakeholder organizations that work closely with urban and rural providers and are well trained on public transit

Education on Sustainability

Commitment:

Stakeholders and Transit Providers commit to integrating these principals into their regular staff meetings, procedures, and policies.

X. Performance Measures to Evaluate Effectiveness

PERFORMANCE MEASURES TO EVALUATE EFFECTIVENESS

This section shall list and describe specific, locally-determined a) process and outcome measures to evaluate this updated plan, and b) performance measures for assessing improvements in the quality of peoples' lives by increasing the accessibility, seamless, and efficiency of transportation services.

Performance Data for Rural Demand Response Transportation

Measuring and assessing rural Demand Response Transportation (DRT) performance require that performance data be identified and defined. This is an important step that will help improve consistency in data definitions and reporting of the Heart of Texas region. In rural transit systems particularly, there may be limited administrative staff to perform data collection tasks which may be burdensome without the proper technology tools such as a computer-assisted scheduling/dispatch (CASD) system. It is important for the Heart of Texas region to continue efforts to identify key performance data and other data elements that are often collected for performance assessment purposes.

Factors Influencing Rural DRT Performance

There are many different factors that affect the performance of a DRT system. For rural systems, one often thinks first of the *size of the service area* as a major factor affecting performance. This is true for many rural systems, with some serving multi-county areas and providing trip lengths that exceed 100 or more miles. Long trips have a negative effect on DRT productivity, limiting the number of passenger trips that can be carried each hour. It is also true that this factor is one that is generally classified as *uncontrollable*: something that the DRT system manager cannot change.

How to Determine Which Elements Are Particularly Important?

For the Heart of Texas region, a set of six data elements are considered as the key data for performance assessment purposes:

- Vehicle-hours,
- Vehicle-miles,
- Passenger trips,
- Total operating expense,
- Accidents/safety incidents, and
- One-time trips

In addition to these six data elements, the Heart of Texas Rural Transit District (HOTRTD) planned for and conducted a peer review assessment of our six-county region to obtain feedback, suggestions, and ideas regarding the design and implementation of our rural public transportation system. This peer review was conducted by transportation professionals from Texas and Arkansas.

The value-add to our system of performing this review focused on three strategic areas:

1. On the most basic level, the “fresh eyes” of knowledgeable visitors allowed the HOTRTD staff to identify and correct existing problems or areas that are less effective than they should be; and
2. new ideas have lead to improvements to our system that are more than just “fixes”, but actual extensions of capability or service level; and
3. networking and sharing time with the visitors provided the HOTRTD staff a conduit for continued dialogue and discussion with innovative professionals that has paved the way for an exchange of information since July 2010.

Key Performance Data for Rural DRT Performance Assessment

Vehicle-Hours

Vehicle-hours measure the time from when the DRT vehicle leaves the starting location to go into service until the time that the DRT vehicle returns after completing service. This is also known as “pull-out to pull-in”. Vehicle-hours therefore include deadhead time needed to travel to the first pick-up location and from the last drop-off location back the starting location. Vehicle-hours do not include any charter service, vehicle operator training, or vehicle maintenance testing. Vehicle-hours also do not include any scheduled time off for the operator such as a formal lunch break.

Data Collection for Vehicle-Hours

Vehicle-hours data are obtained from vehicle operator manifests. The manifests should be configured so that the operators report the actual times that they leave their starting location and the time that they return to the starting location at the end of their driving shift, referred to as “pull-in”.

The manifest should also be configured so that the operators report their scheduled time off, such as lunch breaks, both the starting and ending times of their break, or any other time that they are formally not providing or available to provide transportation.

Any scheduled time off, when the operator is not providing or available to provide transportation, needs to be deducted to determine total vehicle-hours. For example, an operator may have a driving assignment in the morning hours and then once back at their starting point, that operator is assigned other duties in the office such as answering the phone and taking trip reservations before another driving assignment in the afternoon. The manifests must be designed so that these data are collected, and reporting practices must ensure that this time that the operator spends in the office is not included in vehicle-hours.

Vehicle-hours, then, include all the time from pull-out to pull-in, minus scheduled time off or time that the operator is assigned to other, non-driving duties. Vehicle-hours do not cover transportation activities such as exclusive school bus service and charter service.

If **volunteers** are used to provide DRT service, their time is counted as vehicle-hours, using the same definition – the time from the starting point pull-out to pull-in, exclusive of any

scheduled time off. If a volunteer driver accompanies the passenger to an appointment as part of the trip (i.e.: a medical trip), the time spent at the appointment is counted in the same way as scheduled time off; in other words, it is not counted as part of vehicle-hours. Where volunteers are utilized, the DRT system's reporting forms should be developed so that data on the volunteers' vehicle-hours are captured. These hours would then be added to the vehicle-hours provided by paid drivers.

Vehicle-Miles

Vehicle-miles include the miles from when the DRT vehicle leaves the starting point to go into service until the time that the DRT vehicle pulls in after completing service – “pull-out to pull-in.” Vehicle-miles included deadhead miles needed to travel to the first pick-up location and from the last drop-off location, but do not include any miles for charter service, vehicle operator training, or vehicle maintenance testing.

Vehicle-miles, therefore, correspond to vehicle-hours; they are the miles traveled while the DRT vehicle is accumulating vehicle-hours. Vehicle-miles should also include the miles of any privately owned vehicles used in DRT service, such as by private providers who use other vehicles other than those owned by the HOTCOG that provide DRT service for the HOTRTD.

Data Collection for Vehicle-Miles

Vehicle-miles data are obtained from vehicle operator manifests. These manifests should be configured so that the operators report odometer readings when leaving their starting point and the time that they return at the end of their driving shift.

The manifest should also be configured so that any miles operated during formal lunch breaks or any other time that they are formally not providing or available to provide transportation are tracked. These miles, traveled when the operator is not providing or available to provide transportation, need to be deducted to determine total vehicle-miles. Vehicle-miles data do not include any miles traveled for exclusive school bus service or charter service.

If **volunteers** are used to provide DRT service, their distances traveled are counted as vehicle-miles, using the same definition – the miles traveled from their starting point pull-out to starting point pull-in, exclusive of any scheduled time off.

Passenger Trips

The data element *passenger trips* are also called *ridership*. The National Transit Database (NTD) uses the term *unlinked passenger trips* according to the Rural NTD manual. The Rural NTD has added an additional term for passenger trips: *sponsored unlinked passenger trips*, which is defined as DRT trips that are paid in part or in whole by a third-party such as a human service agency or Medicaid agency.

Passenger trips are a count of the number of passengers who board the DRT vehicle, with passengers counted each time they board a DRT vehicle. If a passenger travels with children or a Personal Care Attendant (PCA), these other riders are also counted as

passenger trips. Total passenger trips is the sum of what Rural NTD refers to as regular unlined passenger trips and sponsored unlinked passenger trips.

Data Collection for Passenger Trips

Passenger trip data are obtained from driver manifests, which should be designed so that vehicle operators record the number of passengers boarding at each pick-up location. For volunteer services, reporting forms should be developed that will capture passenger counts.

PCAs and companions are counted as passengers on DRT as long as they are not employees of the transit system. Attendants and companions are included regardless of whether they are fare-paying passengers.

Transit system employees are not counted as passengers if they are performing work duties that require traveling on the vehicles and are being paid while traveling. Examples of these work duties include observing vehicle operations and serving as an on-board aide or assistant for the passengers. However, transit system employees are counted as passengers if they are traveling for personal reasons including commuting to and from work.

It is important to be consistent in the reporting of passenger trips by DRT systems, with common problems being:

- **Counting only round trips** – Some DRT systems only count round trips of passengers in their total count of passenger trips, so when a rider is transported, for example, to the senior center and then back home, the transit system might count one passenger trip. This is not correct. That rider should be counted each time he or she boards the vehicle; in this example, two passenger trips should be counted.
- **Incorrect definition of passengers** – Some DRT systems incorrectly define passengers in one of the following manners: all fare-paying passengers, ADA-certified riders only, all persons boarding not including children, and all persons boarding not including PCAs and companions. This also is not correct. Each person who boards the DRT vehicle, including someone who rides for free, a PCA, a companion, or a child, is defined as a passenger.

Total Operating Expense

Total operating expense or total operating costs include those costs needed to operate and administer transit services day to day. These costs include salaries and wages, fringe benefits, materials and supplies, insurance, taxes, and outside services such as cleaning and utilities. These are the costs used for the day-to-day expense of operating and maintaining vehicles; maintaining other equipment, buildings and grounds; and general administration costs including marketing and customer support, finance and procurement, planning and service development, and legal costs.

Total operating costs also include equipment lease and rental costs. Operating costs include depreciation of capital and the interest paid on loans for capital purchases. Importantly, operating costs exclude the purchase of capital such as vehicles, equipment, or facilities.

Data Collection for Total Operating Costs

The accounting system maintains records and reports operating expenses. It is important that all operating expenses are included and detailed. For example, if the DRT system contracts for service and the contractor obtains fuel from the city or county yard, the costs for the fuel should be included as part of the operating costs.

Accidents

Data on accidents and other safety-related incidents are important for all transit systems to collect and assess. Transit systems may have different procedures related to how accidents and safety incidents are formally reported, and most systems differentiate between preventable and non-preventable accidents.

Data Collected for NTD Safety Data

The data on accidents is collected as part of the claims management function. Specific reports should be prepared on a routine basis to document the events that meet the accident criteria.

It is important to note that the NTD definition is event-oriented and goes beyond measuring injuries to passengers and includes events related to property damage. Since each reportable safety incident is an event, there can be more than one “result” from that event. For example, there may be an accident with property damage exceeding the dollar threshold and also with three passenger injuries meeting the NTD definition of injury. This would be counted as one reportable incident, and additionally there would be three injuries reported. There may be an accident with limited property damage yet with two passenger injuries meeting the reporting definitions. As with the first example, one reportable incident would be tallied, and additionally two injuries would be reported.

There are several issues that may be problematic with collection of safety data:

- **Definition of injury** – According to NTD, an injury requires immediate medical attention away from the accident scene. Immediate medical attention includes, but is not limited to, transport to the hospital by ambulance. If an individual is transported immediately from the incident scene to a hospital or physician’s office by another type of emergency vehicle, by passenger vehicle, or through other means of transport, this is also considered an injury. An individual seeking medical care several hours after an incident or in the days following an incident is not considered to have received immediate medical attention. In cases that are less clear-cut, reporters can apply their judgment in determining whether the injury sustained caused the individual to immediately seek medical attention. The medical attention received must be at the location other than the location at which the incident happened. The purpose is to exclude incidents that only require minor first aid or assistance at the scene, but this distinction is not supposed to be burdensome for the transit provider. The transit provider is not required to follow-up with each person to see if they received medical attention at the hospital.
- **Definition of fatality** – A fatality is a transit-caused death that occurs within 30 days of a transit incident. If death occurs after 30 days, it is classified as an injury.
- **Accident must involve a transit vehicle or happen on transit-controlled property** – This means that the accident occurs in an environment under the direct

control of the transit system. For DRT systems, this definition typically limits the counting of accidents to those involving transit vehicles since most DRT systems do not own or control other transit facilities used by passengers such as stations, buildings, or shelters.

On-Time Trips

On-time trips are those trips where the DRT vehicle arrives at the scheduled pick-up location within the DRT system's definition of *on-time*. Some rural DRT systems measure their on-time performance at the drop-off end, so an on-time is one that gets the rider to his or her destination by the promised time. Often, DRT systems provide a “window of time” within which the vehicle's arrival is defined as on-time. A 30-minute window at the pick-up end is typical for many urban and rural DRT as well, but variations are used, including windows from 15 to 60 minutes.

Some rural systems determine that they are on-time if the vehicle arrives anytime before the scheduled pick-up time. Thus, there is no window of time – any time before the scheduled pick-up time is on-time. However, while many rural DRT provide their riders either a specific pick-up time or a window for time for the pick-up and many have their operators report arrival times scheduled locations on their manifests, the majority do not use the data formally or routinely to report on-time performance. This is a data element, however, that is important for performance-assessment purposes. Trip timeliness is perhaps the single most important measure of service quality from the rider's perspective and provides an assessment of the system's reliability.

Data Collection for On-Time Trips

While data collection and reporting of on-time trips may not be routinely done by rural DRT systems, it need not be burdensome. Systems should ensure that operators record on their manifests the time that they arrive at the pick-up location (not the time the rider boards, but the time when they have pulled up to the scheduled location). They should also record the time when they arrive at the drop-off location (again, the time once they have pulled up at the destination).

Alternatively, some DRT systems have their operators call in on the radio their arrival and drop-off times. In such cases, the dispatcher maintains the records and should ensure that the data are reported on the schedules so that comparisons can be made of the actual times versus the scheduled times.

For those rural DRT systems that have Mobile Data Terminals (MDTs) in their vehicles, the pick-up and drop-off times can be reported electronically, via MDT, which greatly eases the data reporting effort. If the transit system has Automatic Vehicle Location (AVL) technology, this will enable the system to “see” where the vehicles are, and operator-reported data on trip timeliness can be verified.

There are several issues with the reporting of on-time trips from a data reporting perspective, including:

- **The definition of on-time varies** – Since there are different ways that on-time is defined, reported data on timeliness have somewhat different meanings. If a rural system defines on-time using a 45-minute window and 90% of its trips are measured as on-time, can this be compared with a system with a 30-minute on-time window and 90% on-time trips? Not really. What is more important is that the rural DRT

systems have defined on-time and that they measure timeliness on a routine basis, allowing internal comparisons over time.

- **On time at the pick-up or the drop-off end** – While DRT systems typically focus on measuring on-time performance at the pick-up end, timely service at the drop-off end may be more important for the passenger, particularly for a time-sensitive trip such as to work or a medical appointment. It is recommended that DRT systems monitor on-time performance at the drop-off end for those trips that are time sensitive. It is important to note that DRT systems need to schedule riders' trips based on *either* the desired pick-up time *or* the desired drop-off time; a DRT system cannot schedule a rider's trip with both a requested pick-up time *and* requested drop-off time, given that both computerized and manual scheduling procedures must have some degree of flexibility for scheduling purposes. Riders must choose which end of the trip to focus on when requesting their trips. When riders have time-sensitive trips, the DRT system is better able to provide a timely arrival when riders accept a DRT system-determined pick-up time that is based on meeting the appointment time. Otherwise, riders may face late arrivals for appointments as they may not allow adequate time for DRT shared-ride service.
- **Self-reporting bias** – For most rural DRT systems, the on-time data are recorded by vehicle operators on their trip manifests. There may be a tendency for some operators to "round" the pick-up times to better fit within the on-time window or to make their arrivals seem timelier. Use of MDTs/AVL can help with the reporting of accurate data. The AVL data can be used to verify operators' locations at specific times, providing a check on operator reporting and specifically on-time performance data. Some DRT systems have been surprised to learn their "true" on-time performance once they have transitioned from operator reporting via manifest to MDTs/AVL. Differences of more than 5 to 10 percentage points for on-time performance are not uncommon once a DRT system transitions from manual reporting to MDTs/AVL.

Other Performance Data for Rural DRT Performance Assessment

In addition to the six data elements provided above, there are other data elements that are useful for DRT systems to collect and report. These are identified below:

- **Revenue-Hours** – For DRT service, there may be periods of time when there are no passengers riding or when the vehicle is stopped before proceeding to the next pick-up. This time is considered revenue time as long as the vehicle operator does not return to the dispatching point. Scheduling time off is typically a lunch break, but this does not include the time it might take for an operator to quickly grab something to eat when between pick-up and drop-off points.
- **Scheduled Trips** – Scheduled trips are those trips that are placed onto vehicle schedules for transportation service. Some DRT systems accept trip reservations for trips up to 2 weeks, and sometimes even longer, in advance. Others have a shorter advance reservation time period, accepting trips no more than 1 week or several days in advance. Some DRT systems provide immediate response service, accepting trips from riders on the same day of desired travel or even just 1 hour or less before a desired trip. Those DRT systems that are advance reservation will often accept a same-day trip request for an urgent trip or when they have available capacity. All of these trips are scheduled trips.

- **Completed Trips** – Completed trips are those trips where a passenger is transported from an origin to a destination. A completed trip may carry more than one passenger if there are two or more passengers traveling from the same origin to the same destination. Completed trips are a subset of scheduled trips, as some trips will be cancelled and some will be no-shows.
- **No-Shows** – A no-show is defined as a failure of a rider to show up for a scheduled trip at the scheduled time and location, when the vehicle has arrived in a timely manner (according to the DRT system's definition of on-time), and when the rider has not cancelled the trip in advance. Should a rider cancel the trip when the DRT vehicle arrives ("cancel at the door") or if a rider cancels the trip "late" (with late cancel defined in different ways by DRT systems), then those, too, are typically counted as no-shows. DRT systems may differentiate between no-shows and late cancels, but since late cancellation often has the same negative effect on DRT service, the two data elements are usually counted and assess together.
- **Late Cancellations** – A late cancellation is a trip cancellation that is made shortly before the DRT vehicle is scheduled to arrive. The exact time that a cancellation becomes a *late cancellation* rather than just a *cancellation* is a matter of DRT policy and should take into account the degree to which the scheduling/dispatch function can "re-use" the space newly created by the cancellation. For a rural DRT system that must travel long distances between pick-ups and drop-offs, a late cancellation may be one that is made less than 3 or 4 hours before the scheduled trip, or some rural systems may require cancellations the day before the scheduled trip. On the other hand, if the rural system operates predominately within a small community, a late cancellation may be one made less than 1 hour's notice. However, the DRT system defines a late cancellation, the system must ensure that its riders and the community understand the definition as well as why it is so important to cancel unneeded trips in as timely a manner as possible.
- **Missed Trips** – A missed trip is defined as a failure of the vehicle to show up for a scheduled trip. A missed trip can also be defined to include a trip that arrives so late that the passenger is no longer there for the trip or declines to take the trip. In both cases, the trip is not completed. This is more expansive definition of a missed trip is recommended. Some DRT systems use the term *vehicle no-show* instead of missed trip. There may also be confusion with the term "missed trip" since some DRT systems combine missed trips and late trips together for purposes of contractor monitoring or for other reasons. They are not the same operationally: a missed trip results with an incomplete passenger trip because of vehicle operator or other DRT system error, whereas a late trip, no matter how late, results in a completed trip. Data on missed trips are obtained from vehicle operator manifests or dispatcher data. Rural DRT systems may not routinely collect data on missed trips, but it should be monitored if missed trips become problematic.
- **Trip Denials** – A trip denial is a DRT trip that is requested by a passenger, but that the DRT system is not able to provide typically because capacity is not available at the passenger's requested time. It can be useful for a DRT system to collect trip denial data as it provides hard evidence of limited capacity, at least during the times when trips are denied. These data may be useful when the DRT system is trying to make a case that added capacity is needed, or it could suggest that schedules for vehicle operators should be reviewed to ensure that the operators' shifts match ridership demand patterns.
- **Trip Length** – Trip length is the distance measured in miles from the passenger pick-up to drop-off location. The cumulative sum of all passengers' trip lengths is referred to as passenger-miles and is a NTD data element required for urban

reporters. This data is useful data that rural DRT systems may want to assess on a sampled basis. It is particularly useful where a rural system wants to track and monitor the longer distance trips that it may serve and to assess the impacts of those long trips on its performance. In such cases, the DRT system should collect, report, and monitor trip length data.

- **Travel Time** – Travel time is the time that the passenger spends on-board the vehicle from time of boarding to arrival time at the destination. Travel time is a useful data element, providing data to help measure both the degree to which the scheduling function has grouped similar passenger trips for greater efficiency and service quality from the passengers' perspective. Data on travel time are recorded by vehicle operators through their manifests or through MDTs. The time at both pick-up and drop-off locations is needed to determine travel time.
- **Complaints** – For a transit system, a complaint is an expression of dissatisfaction by a passenger or the passenger's representative over some aspect of service. Transit systems typically monitor complaints that are related to service and those complaints over which they have day-to-day control. Some transit systems refer to these as "valid complaints." Transit systems may or may not record complaints that are related to matters of policy – for example, the operating days or hours. Nonetheless, such information may be useful over time. If a DRT system repeatedly hears complaints from its riders and the community that there is no weekend service, the transit system may want to consider whether it could expand its service days or hours. Transit system staff can collect complaint information in varying ways: by letter, by telephone call, and via e-mail. Use of all these methods will facilitate passenger feedback. Where the DRT service is contracted, complaints are typically directed to the private provider. Complaint data should be summarized on a routine basis and assess internally rather than compared with other DRT systems, given the range in how complaints are defined and handled across DRT systems.

In addition to the more traditional performance data used to assess DRT service, less traditional data elements may also be used particularly if there is an interest in incorporating social values in DRT performance assessment. Such data elements recognize that rural transit often serves predominately those who depend on transit and that the more traditional data elements such as passenger trips and vehicle-miles do not necessarily capture the role of transit in improving the quality of life for rural residents. These data elements might include, for example, the number of riders transported to congregate meal sites for a nutritious meal or the number of rural residents able to access improved health care because of rural transit.

Such less traditional data relate to the *impact* of rural transit, and can be used for *impact measures* that weigh the results of rural transit. The impact or result of rural transit might be measured, for example, by assessing the economic impact of ensuring access to employment for a specific number of residents who previously had received welfare. The types of impact data that a rural DRT system might want to collect depend upon what it wants to measure. If there is a local interest in improving transportation for lower income seniors, then data collection should target how the rural DRT system is improving seniors' access within the community and the results of that access such as total number of trips to the senior center, total number of trips to the grocery store, and so forth.

Passenger Trips per Vehicle-Hour

Passenger trips per vehicle-hour measures the productivity of a DRT system. Many consider productivity to be the most important single measure of DRT performance,

assessing the system's effectiveness. As a performance measure, productivity captures the ability of the DRT system to schedule and serve passenger trips with similar origins, destinations, and time parameters, using the least number of in-service vehicles and hours. This is the essence of shared-ride, public DRT service.

$$\text{Productivity} = \text{total passenger trips} / \text{total vehicle-hours}$$

Operating Cost per Vehicle-Hour

Operating cost per hour is a key cost efficiency measure, assessing the financial resources needed to produce a unit of service, defined for this measure as an hour of service. What does it cost the DRT system to put service on the street? This measure, however, does not evaluate *use* of the DRT service; because of this, it should be assessed in conjunction with the measure passenger trips per vehicle-hour or other ridership use measures. Similarly to the productivity measure, practices vary as to whether the measure uses *revenue-hours* or *vehicle-hours* in the denominator. Since the productivity measure has used vehicle-hours, this measure also used vehicle-hours.

$$\text{Operating cost per vehicle-hour} = \text{total operating cost} / \text{total vehicle-hours}$$

Operating Cost per Vehicle-Mile

Operating cost per mile is another service efficiency measure often used for performance assessments, either in addition to or instead of operating cost per hour. While cost per hour is often the more important measure because the largest proportion of costs (wages and salaries) is paid on an hourly basis, the measure operating cost per vehicle-mile is included for rural DRT systems since rural systems with limited data reporting practices are more likely to report vehicle-mile data than vehicle-hour data. As a cost efficiency measure, operating cost per vehicle-mile assesses the financial resources needed for the rural system to produce "vehicle-miles." Similarly to the related measure, operating cost per vehicle-hour, this measure does not evaluate that use of those vehicle-miles, so the measure should be assessed along with measures of DRT utilization.

$$\text{Operating cost per vehicle-mile} = \text{total operating cost} / \text{total vehicle-hours}$$

Operating Cost per Passenger Trip

Operating cost per passenger trip is a critical cost-effectiveness measure. It combines elements of the first two measures – *operating cost* per vehicle-hour and *passenger trips* per vehicle-hour, relating productivity to the hourly operating cost. As a composite measure, a DRT system may have low operating costs but if productivity is also low, the operating cost per passenger trip may be relatively high. Conversely, a DRT system may have a relatively high cost on a vehicle-hour basis, but if its productivity is high, the cost per passenger trip may be low.

$$\text{Operating cost per passenger trip} = \text{total operating cost} / \text{total passenger trips}$$

Safety Incidents per 100,000 Vehicle-Miles

Safety should be the primary concern for all transit systems, including DRT. Rural DRT systems should track and monitor their safety record and make adjustments as needed to ensure safe operations. As a performance measure, the safety incident rate can be seen as one that incorporates an assessment of both service operations as well as passenger service quality. The safety of the DRT system may not be an attribute that passengers

consider each day that they ride the DRT system, but safety is a dimension of customer service quality.

$$\text{Safety incidents per 100,000 vehicle-miles} = \frac{[(\text{NTD reportable safety incidents}) / (\text{total vehicle-miles})] \times 100,000}$$

On-Time Performance

On-time performance is an important measure of service quality from a DRT rider's perspective. On-time performance measures the reliability of the system: does the vehicle arrive for the pick-up when it was promised? While this measure may get more attention at urban DRT systems that operate ADA paratransit, it is important for all DRT systems. Rural systems should routinely monitor and assess their on-time performance.

On-time performance may also be important at the drop-off end. In fact, timeliness at the destination end may be more important for riders with time-sensitive trips such as to work or medical appointments. DRT systems should consider assessing on-time performance at the drop-off end for time-sensitive trips, those with a pre-determined "appointment" time. This would be a separate assessment since only those trips with an appointment time would be included for this assessment. However, even if a DRT system schedules a riders' trip to ensure timeliness at the destination, the system needs to give the rider a pick-up time (or window time) so that the rider can be ready when the vehicle arrives.

$$\text{On-time performance} = \frac{(\text{total on-time trips, including no-shows})}{(\text{total completed trips} + \text{no-shows} + \text{missed trips})}$$

Complaint Rate

In addition to monitoring and responding to complaints, some DRT systems measure and report their rate of complaints by comparing the number of complaints received to service provided, such as total service complaints per 1,000 passenger trips. The denominator may be total passenger trips completed or it may be total trips scheduled. Rather than passenger trips, some DRT systems compare complaints to revenue-hours of service provided. The complaint rate can be monitored over time as an indicator of customer satisfaction. It is important that DRT systems maintain a consistently defined measure so that trends and comparisons from month-to-month or year-to-year are meaningful over time. If the calculation method is modified, it should be clearly noted on any trend line comparison to ensure proper assessment. Some systems have established a standard related to complaints – for example, the DRT system should have no more than *x complaints per 1,000 passenger trips*. Such a standard may be included in a contract for a contracted DRT operator, with associated incentives and liquidated damages considered.

$$\text{Complaints per 1,000 passenger trips} = \frac{(\text{total valid complaints} / \text{total passenger trips}) \times 1,000}$$

or

$$\text{Complaints per 1,000 revenue-hours} = \frac{(\text{total valid complaints} / \text{total revenue-hours}) \times 1,000}$$

Average Passenger Trip Length

The size of the DRT system service area, distribution of riders' origins and destinations, and degree of shared riding will affect the average passenger trip length. This can be a useful measure for a DRT system to monitor as it has an important affect on system productivity, with longer trip lengths having a negative effect on productivity. The average trip length can be measured on a sampling basis over time, and any changes assess to monitor the impact of trip length on service operations and especially on productivity.

Average passenger trip length = total passenger miles / total number of passenger trips

Average Travel Time

Average travel time is computed as the sum of all passengers' travel times divided by the total number of passenger trips.

Average travel time = total passengers' travel time / total number of passenger trips

Appendix A – Supporting Maps

Map 1: Heart of Texas Region

Map 2: Estimated Population Density by Census Block Group 2005 to 2009*

Map 3: Estimated Population Change by Census Block Group 2000 to 2009*

Map 4: Estimated Median Household Income by Census Block Group 2005 to 2009*

Map 5: Estimated Percent of Persons Living Below the Census Defined Poverty Level by Census Block Group 2005 to 2009*

Map 6: Estimated Percent of Persons Over Age 65 by Census Block Group 2005 to 2009*

Map 7: Percent of Persons with a Self-Care or Go Outside Home Disability – 2000*

Map 8: Estimated Percent of Housing Units with No Automobiles 2005 to 2009*

Map 9: Percent of Persons Over Age 5 who Speak Spanish and Speak English less than "Very Well"* by Census Tract

Map 10: Percent Sidewalk Coverage for Public Streets by Traffic Analysis Zone 2009 – McLennan County

Map 11: Waco Transit Fixed Route System and ADA Paratransit Service Area

Map 12: Amtrak & Aviation Facilities Heart of Texas Region

Map 13: Intercity Bus Routes & Stops Heart of Texas Region

Map 14: Transit Need Index 2005 – 2009 Average

Map 15: Change in Transit Need Index Comparison Between Year 2000 and 2005-2009 Average

Map 16: Significant and Retail and Manufacturing Employment

Map 17: Regional Educational Facilities

Map 18: Hospitals / Medical Clinics

Map 19: Nursing Homes, Assisted Living Facilities / Senior Centers

Map 20: Central Texas Senior Ministry 2011 Clients* within Waco Urbanized Area

Map 21: Existing & Proposed Service Routes for Rural Counties

Map 22: Proposed Express & Reverse Commute Routes Waco Urbanized Area

Map 23: Bus Pullouts and Shelters / Kiosks Waco Urbanized Area



HOTCOG Region

Population Range

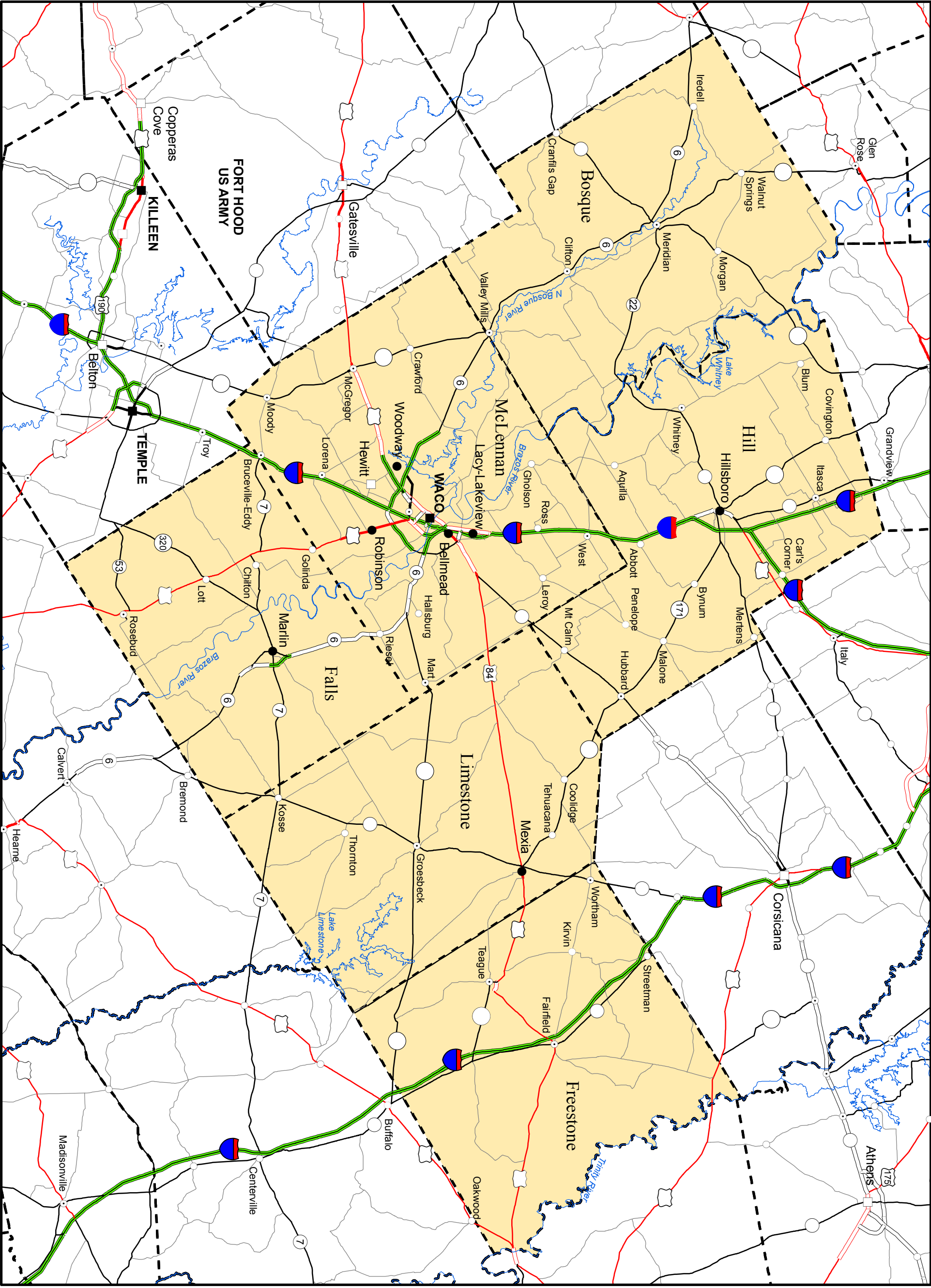
-  Less than 1,000
-  1,001 to 5,000
-  5,001 to 10,000
-  10,001 to 50,000
-  Greater than 50,000

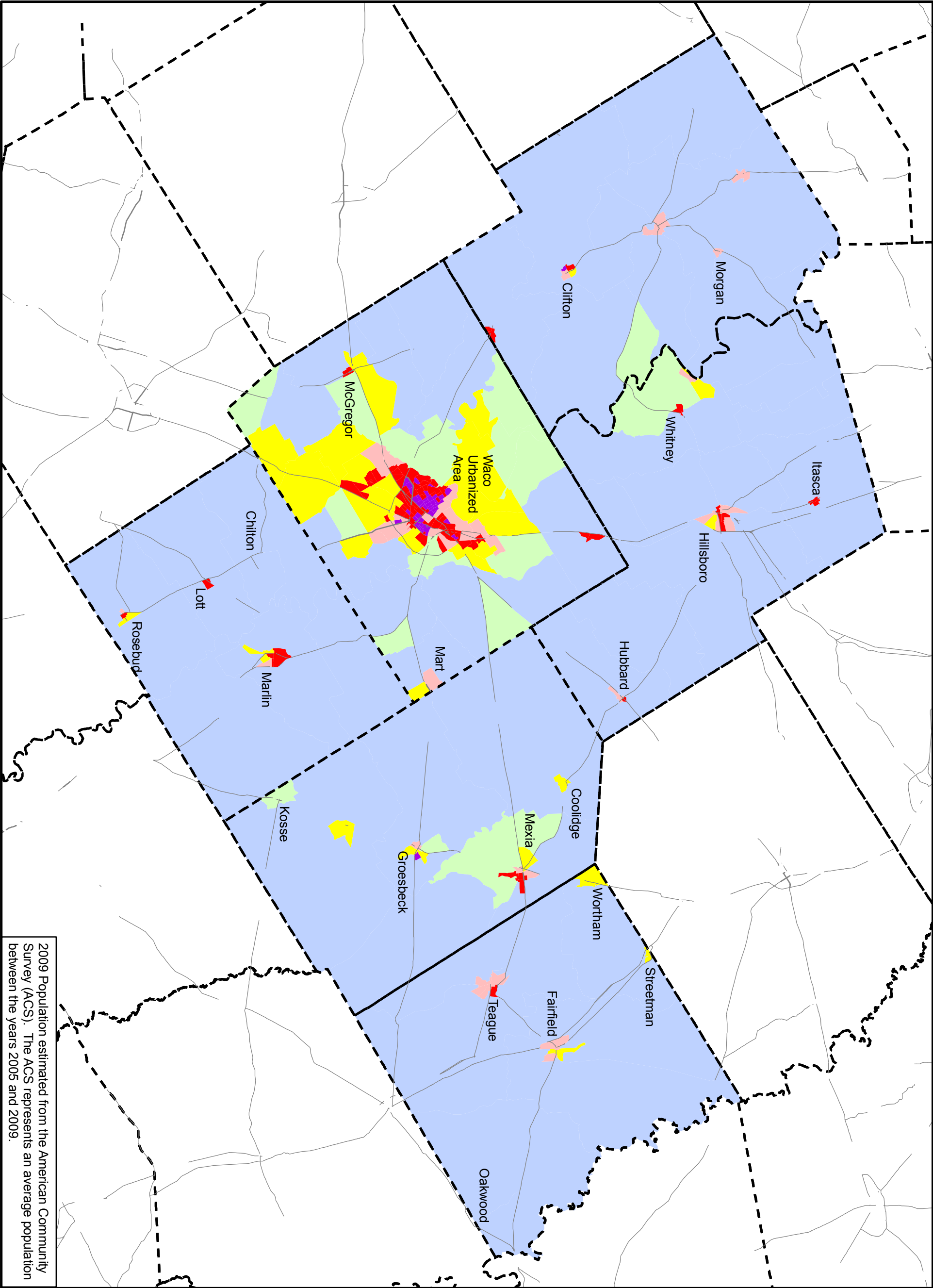



Map 1: Heart of Texas Region

Metropolitan Planning Organization
West Urban Transportation Study







2009 Population estimated from the American Community Survey (ACS). The ACS represents an average population between the years 2005 and 2009.



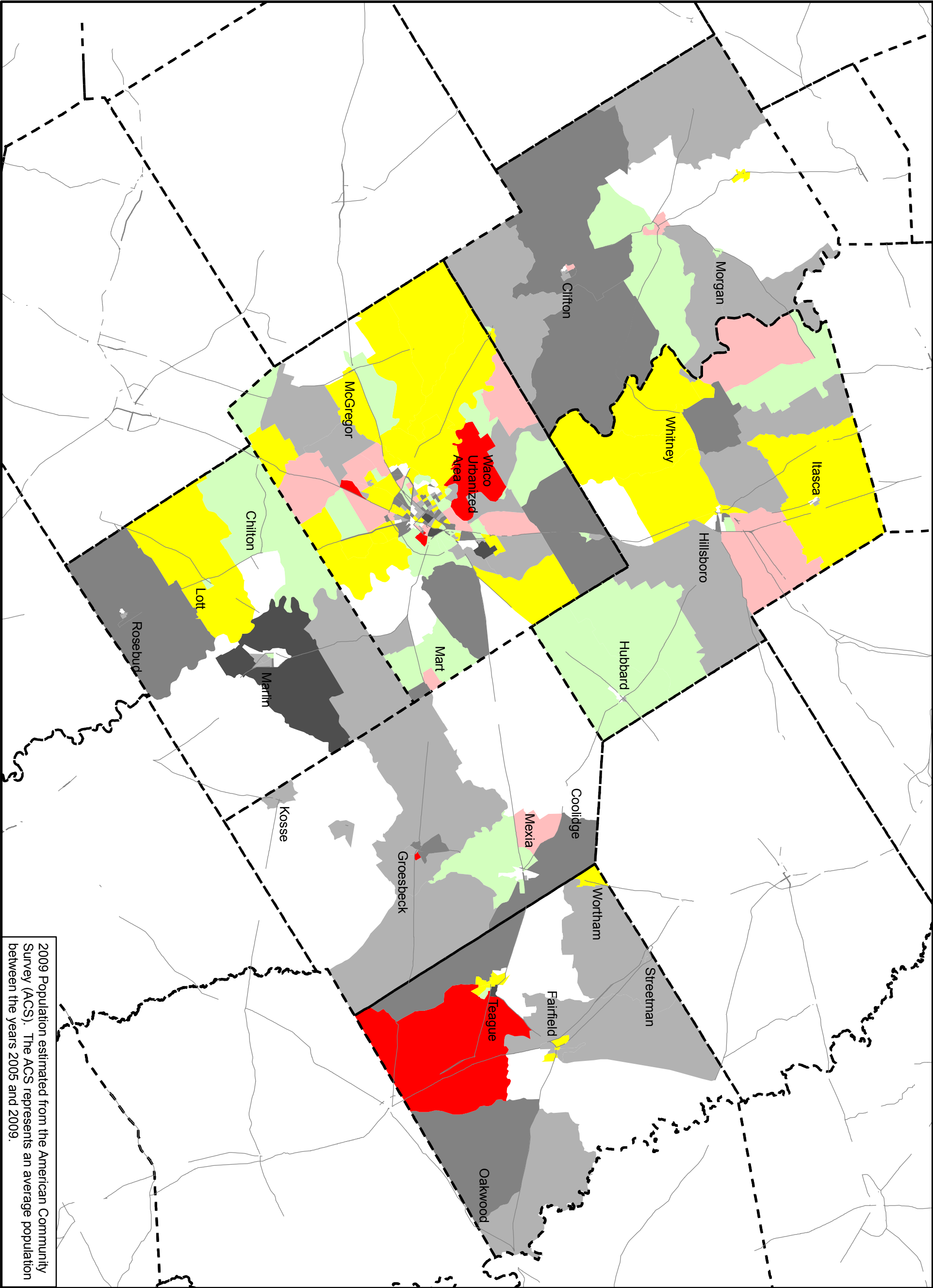
Metropolitan Planning Organization

Map 3: Estimated Population Change by Census Block Group 2000 to 2009*

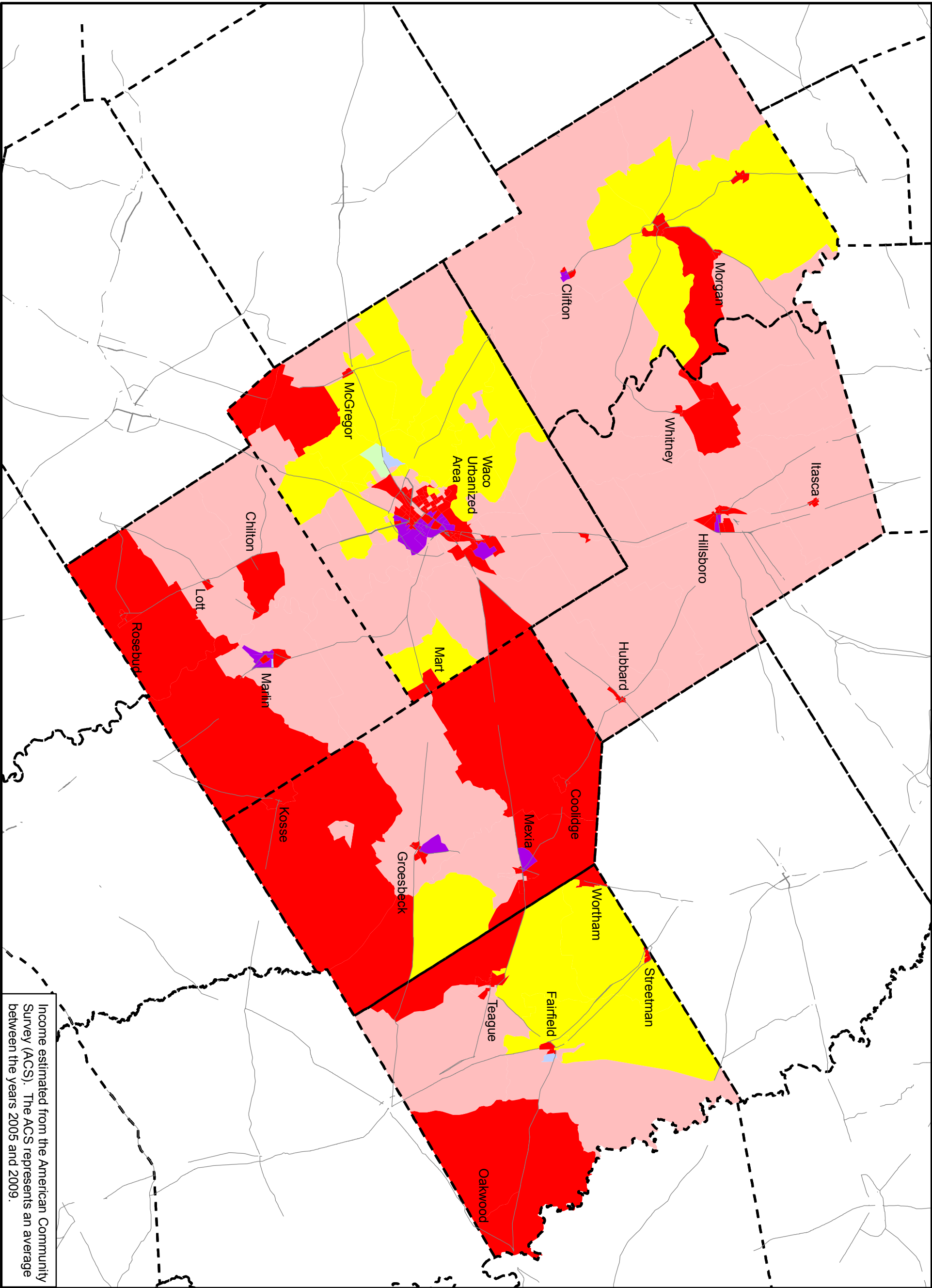
Population Change

- Gain greater than 1000
- 501 to 1000
- 201 to 500
- 50 to 200
- No Significant Difference
- 50 to -200
- 201 to -500
- Loss greater than 500



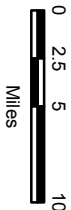
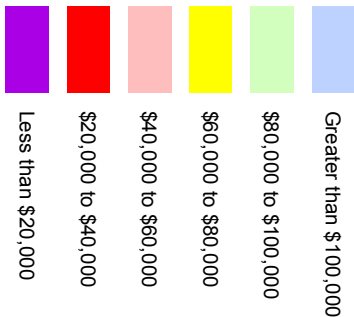


2009 Population estimated from the American Community Survey (ACS). The ACS represents an average population between the years 2005 and 2009.

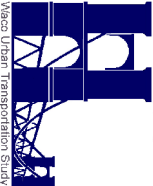


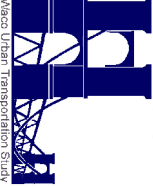
Map 4: Estimated Median Household Income by Census Block Group 2005 to 2009*

Income



Metropolitan Planning Organization




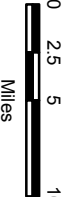


Metropolitan Planning Organization
Waco Urban Transportation Study

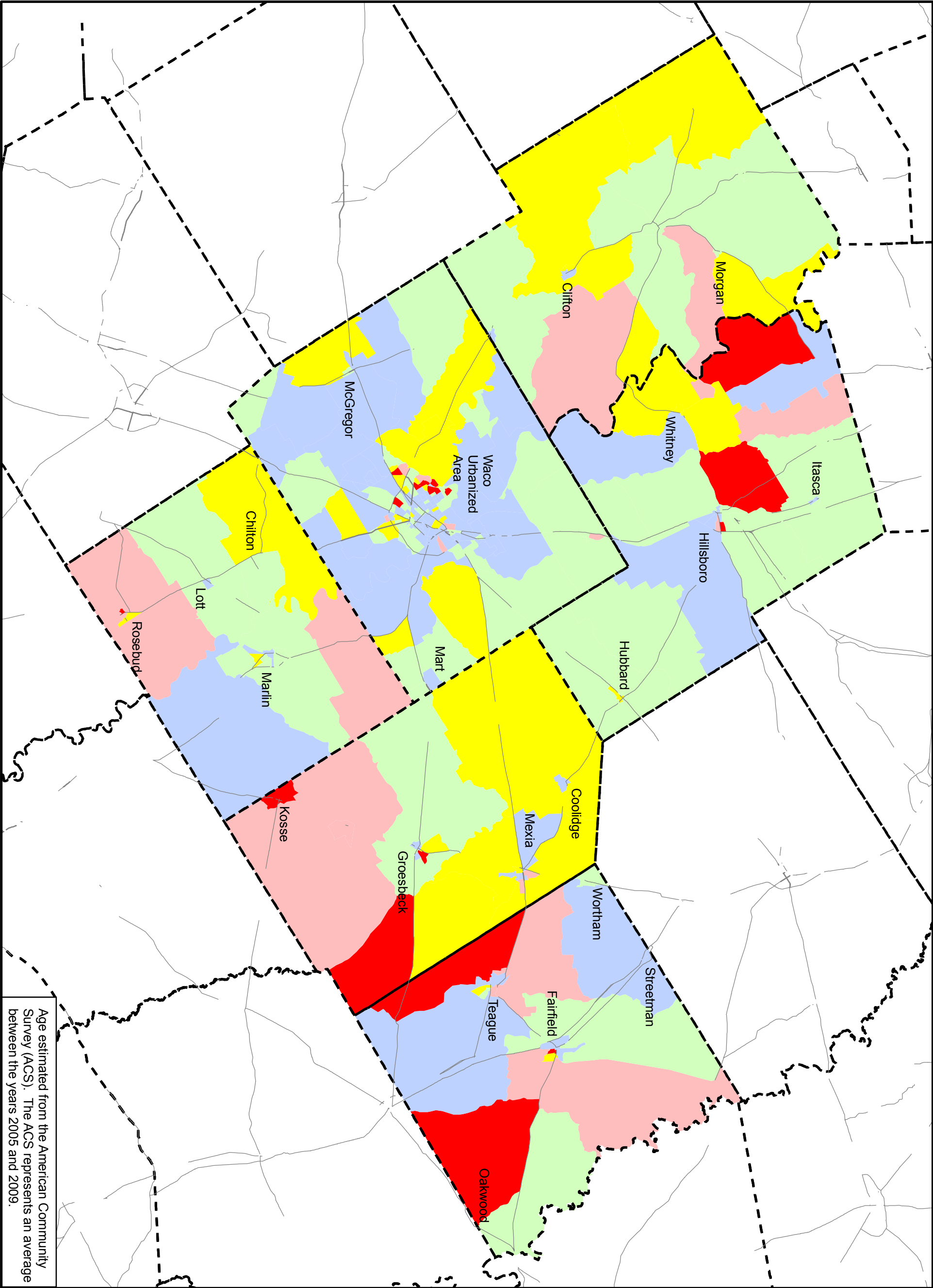
Map 6: Estimated Percent of Persons Over Age 65 by Census Block Group 2005 to 2009*

Percent over 65

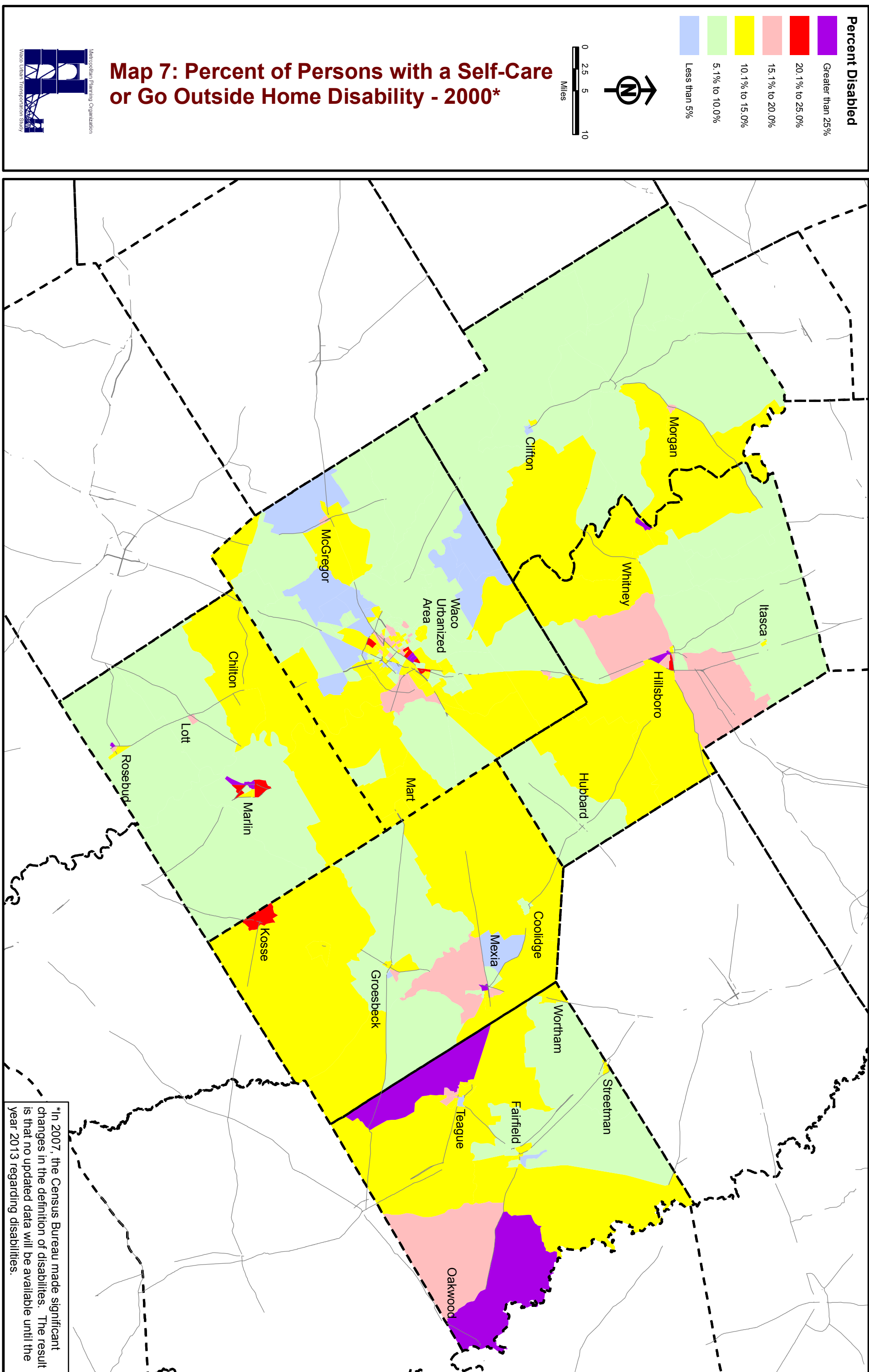
- Greater than 25%
- 20.1% to 25.0%
- 15.1% to 20.0%
- 10.1% to 15.0%
- Less than 10%

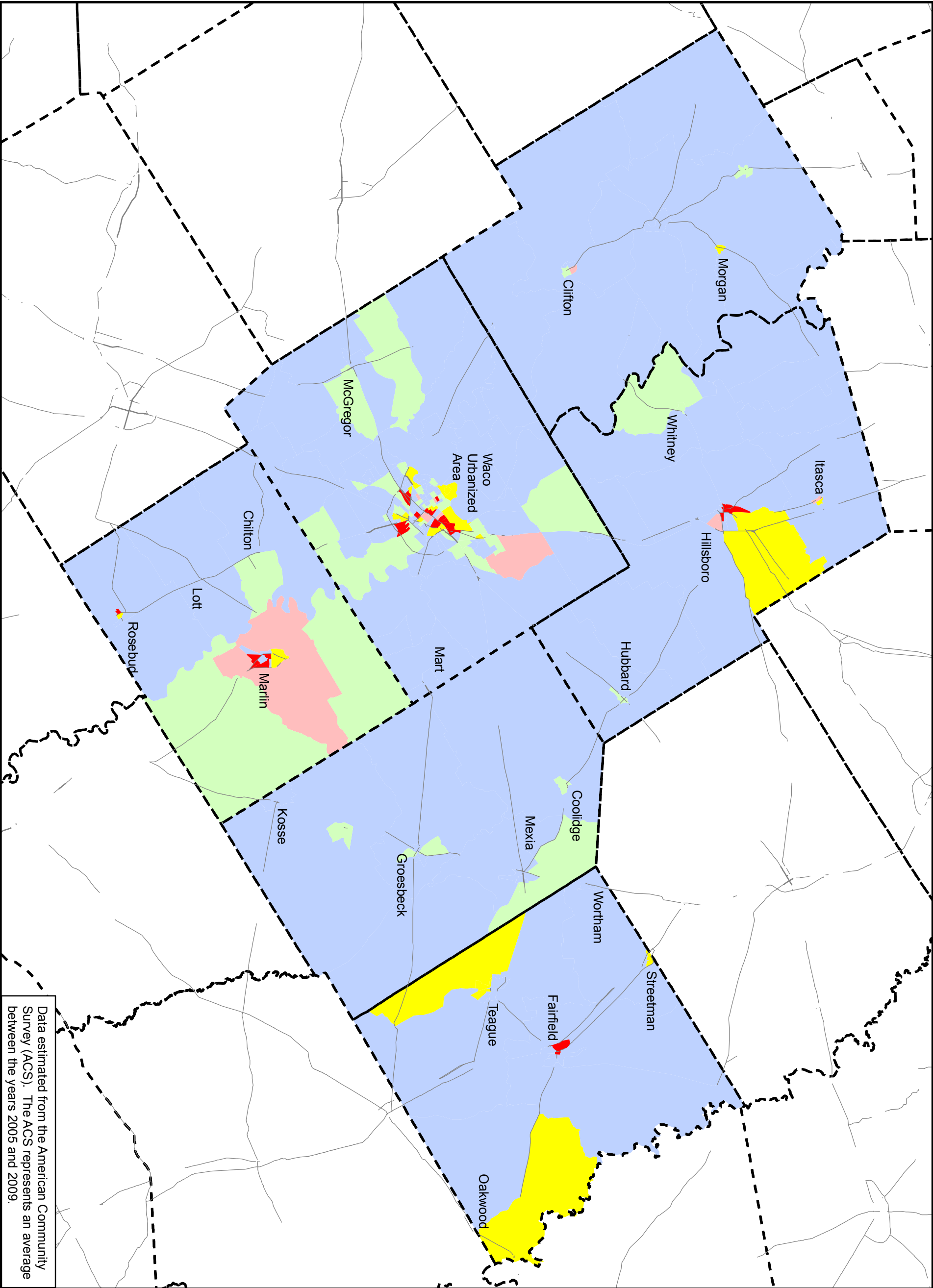
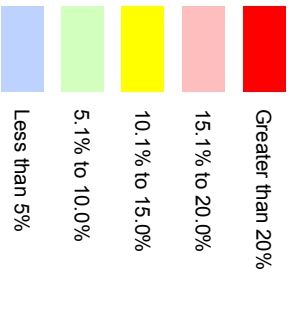
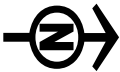
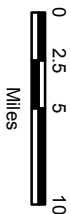
Miles



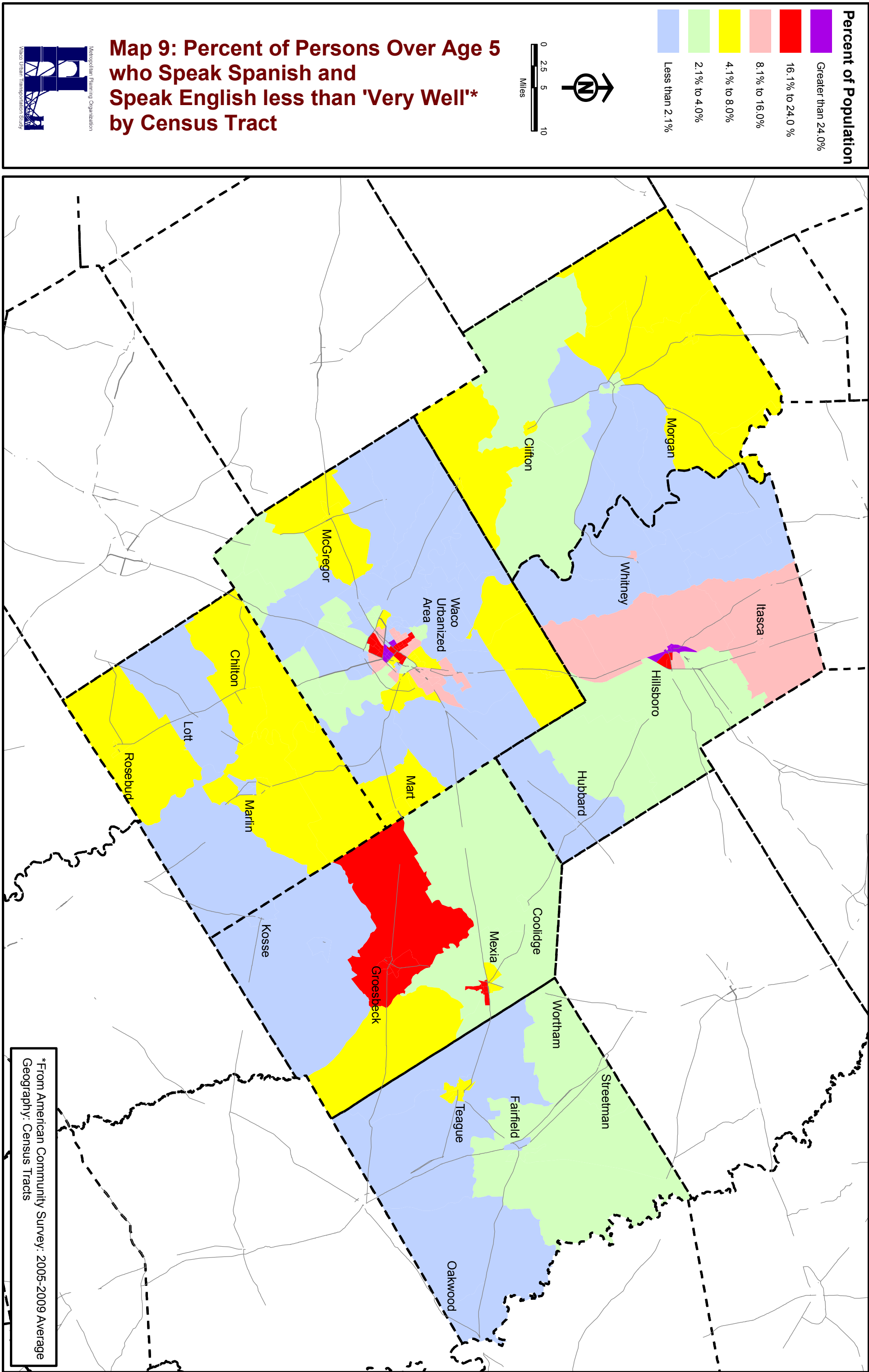
Age estimated from the American Community Survey (ACS). The ACS represents an average between the years 2005 and 2009.

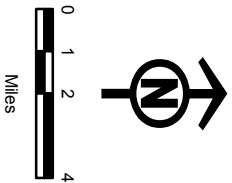
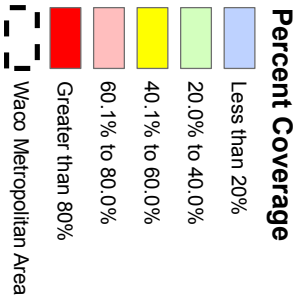


Map 8: Estimated Percent of Housing Units with No Automobiles 2005 to 2009*

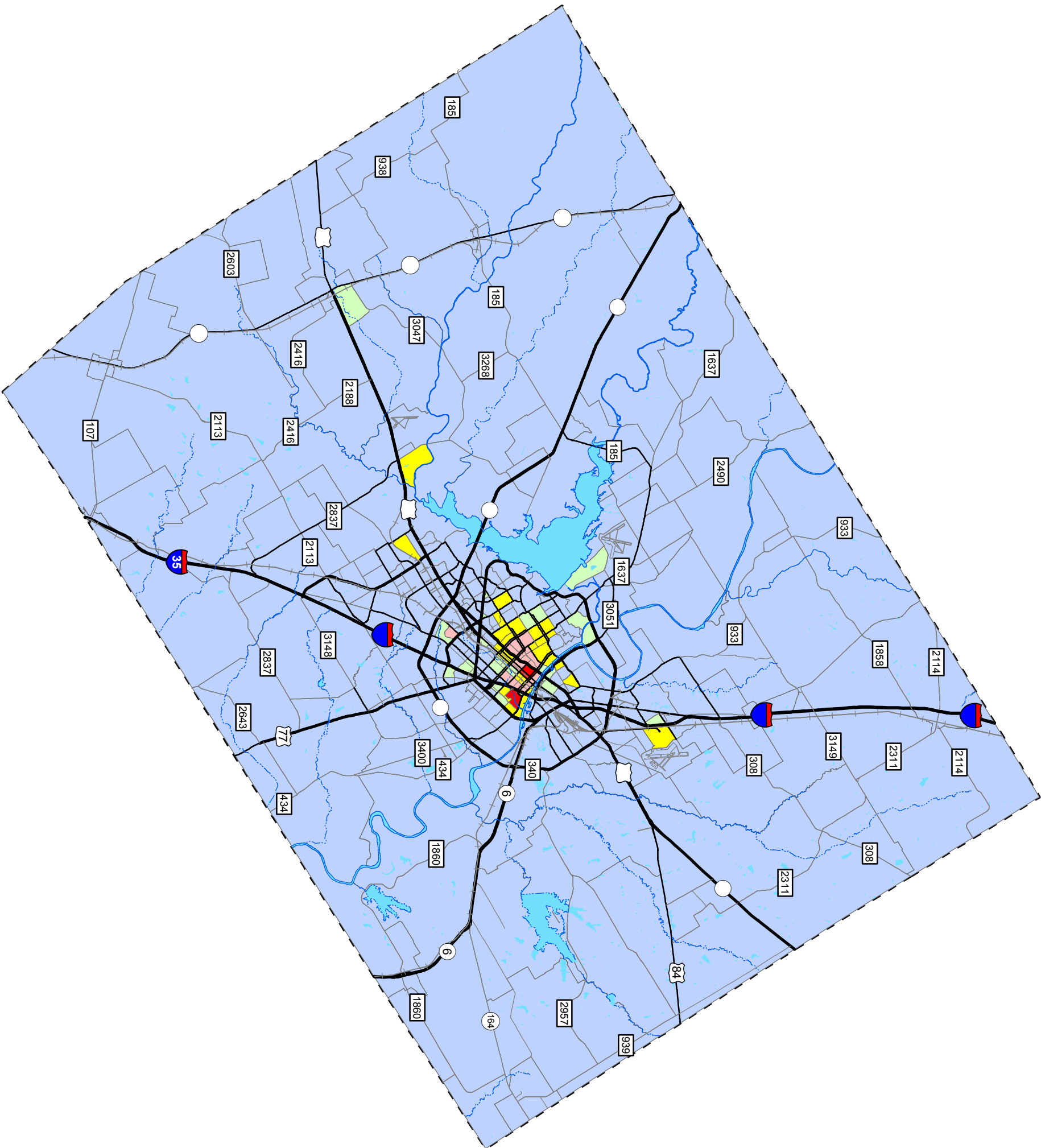
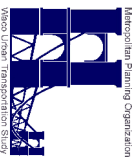


Data estimated from the American Community Survey (ACS). The ACS represents an average between the years 2005 and 2009.

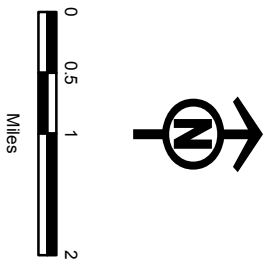




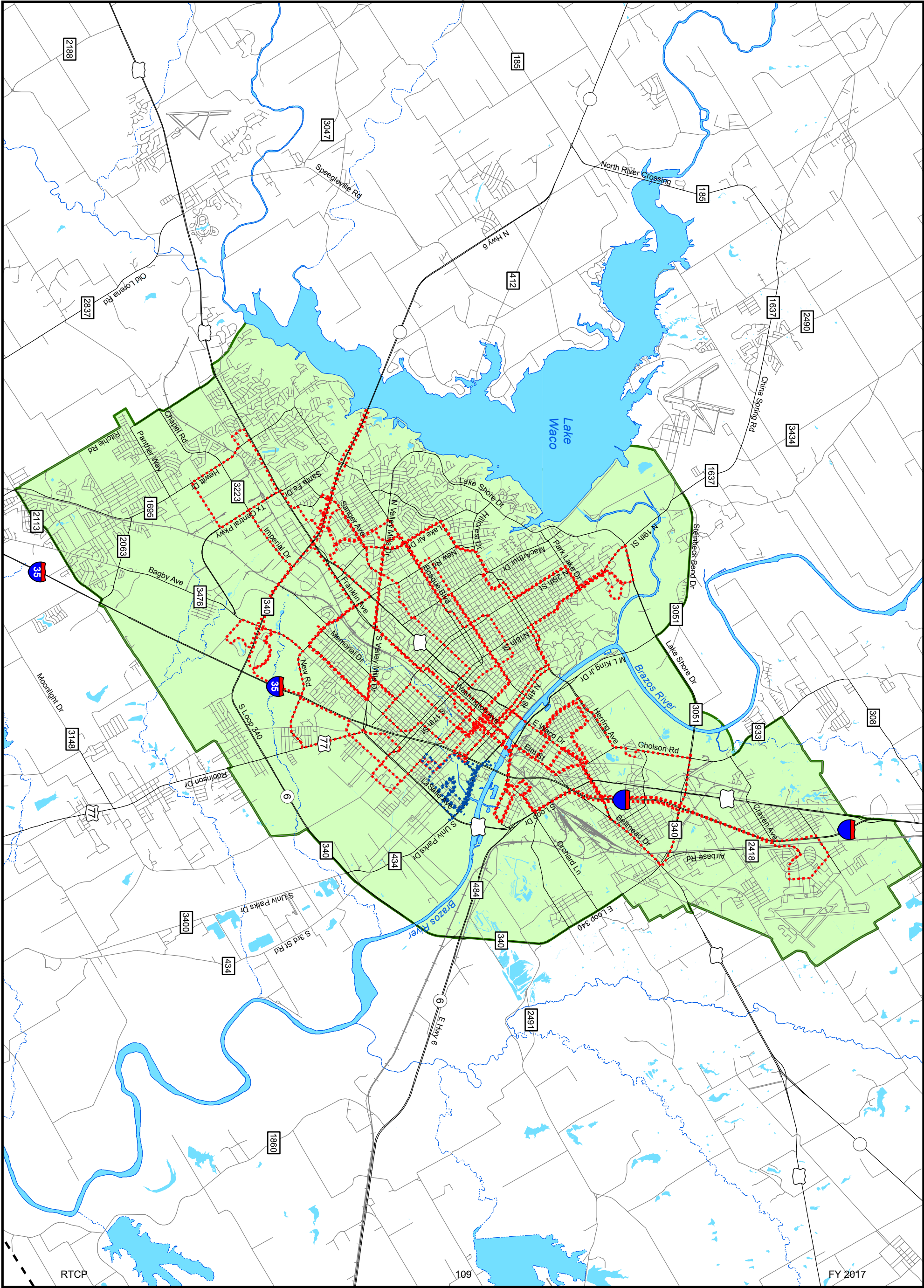
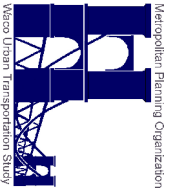
**Map 10: Percent Sidewalk Coverage
for Public Streets by Traffic Analysis Zone
2009 - McLennan County**



- Waco Transit Fixed Routes
- Baylor University Shuttles
- ADA Service Area



Map 11: Waco Transit Fixed Route System and ADA Paratransit Service Area



HOTCOG Region

Amtrak

Rail Passenger Stations

status

Active

Abandoned / Proposed

Airport Service Type

✈

Commercial Passenger

▲

Commercial Other

✈

General Aviation

●

Military

0

2.5

5

10

Miles

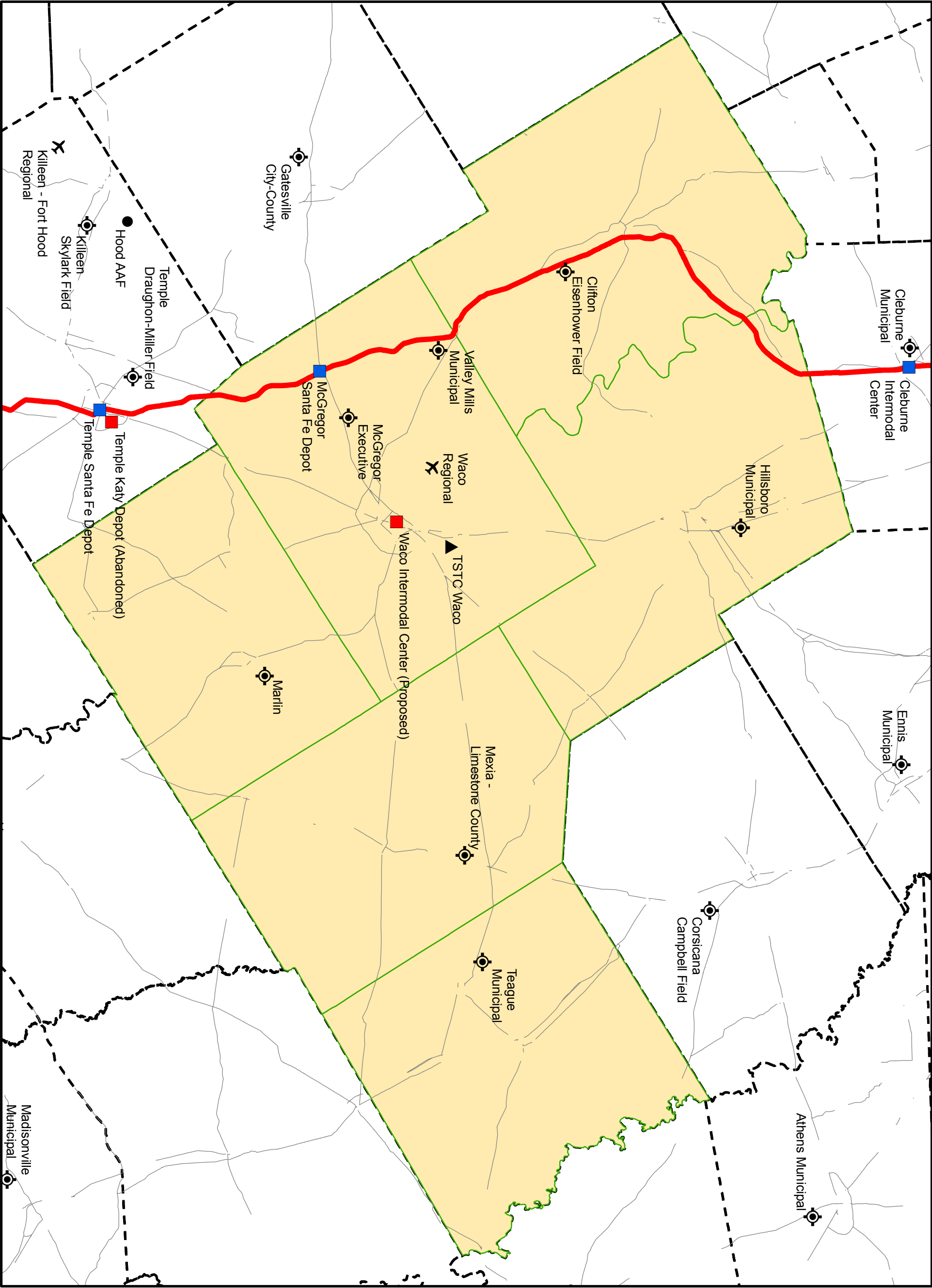
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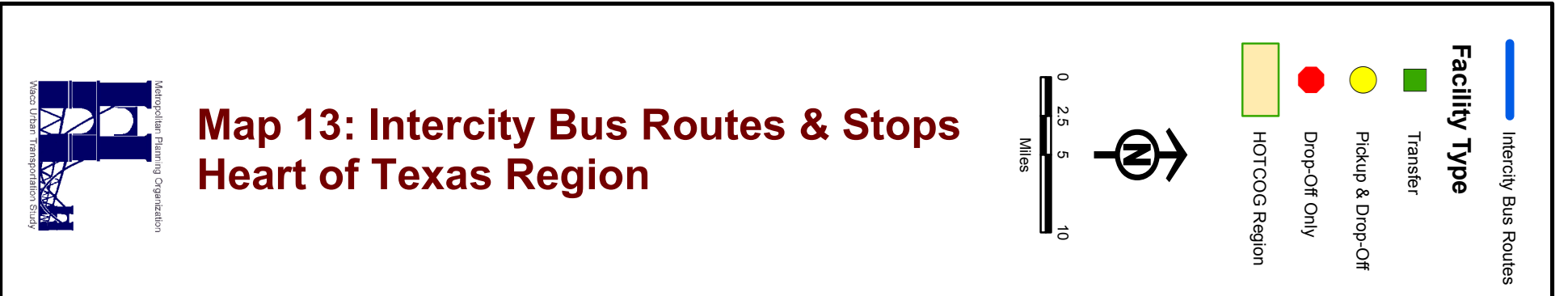
Metropolitan Planning Organization

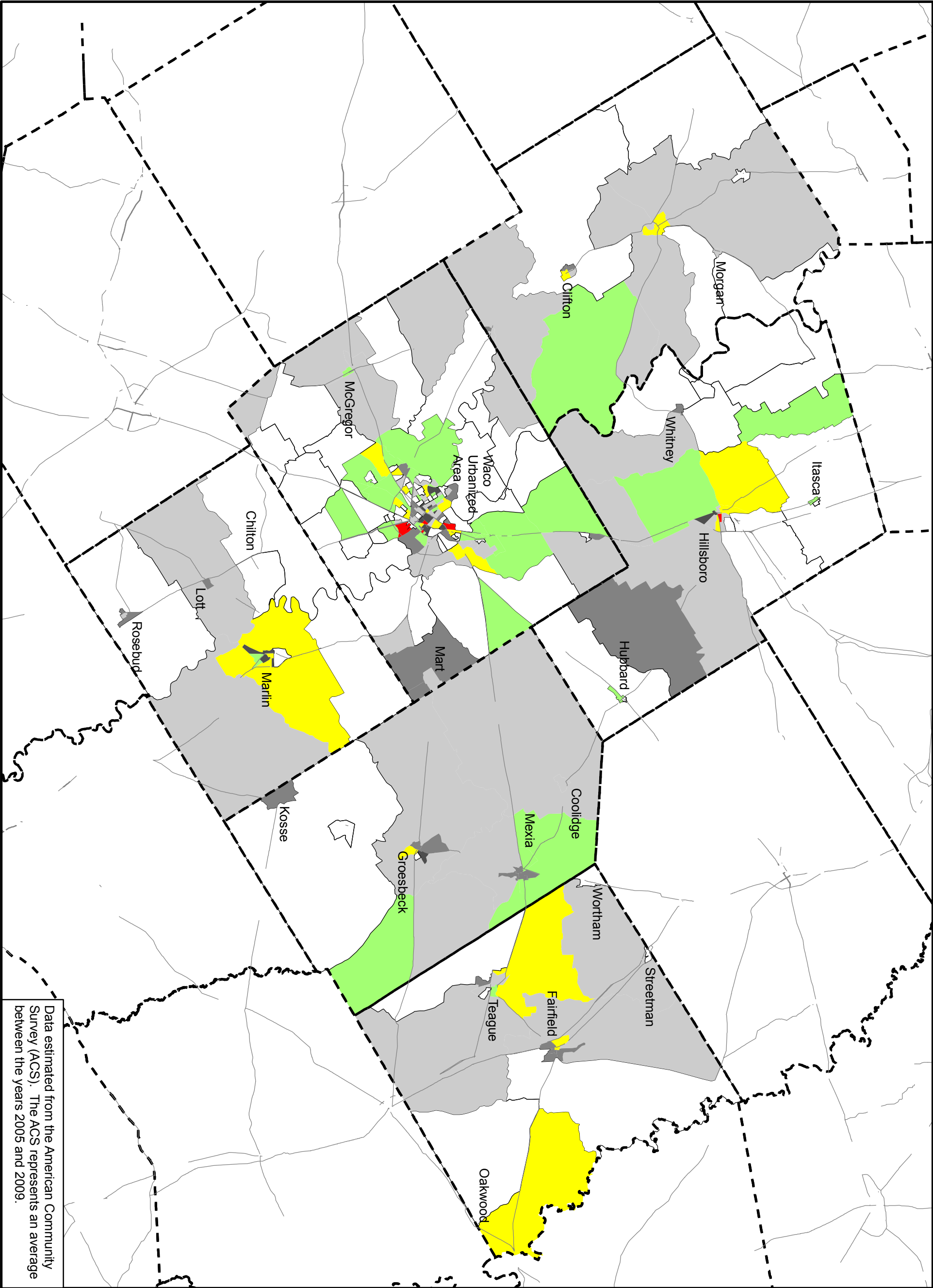
Waco Urban Transportation Study

Map 12: Amtrak & Aviation Facilities

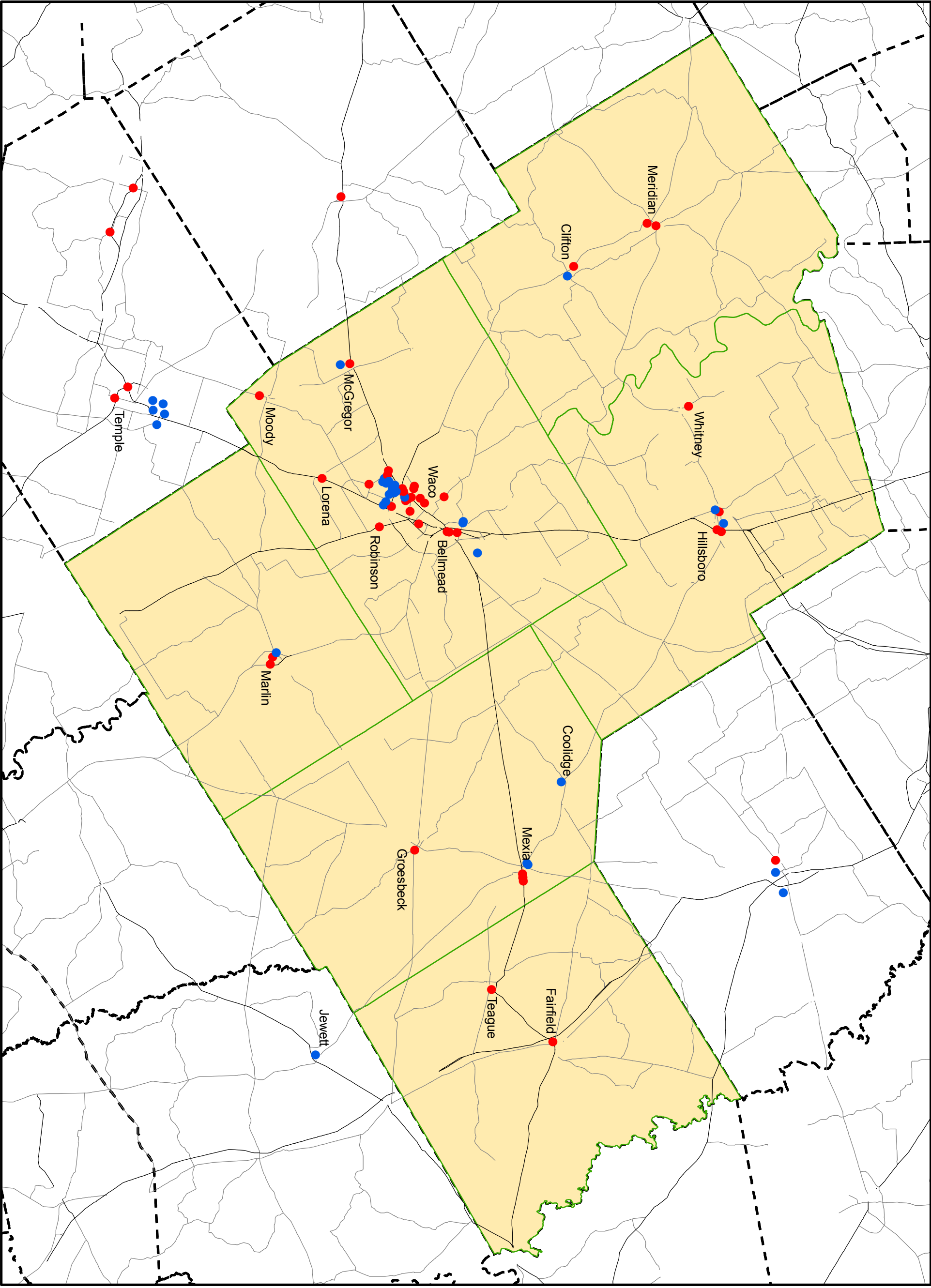
Heart of Texas Region

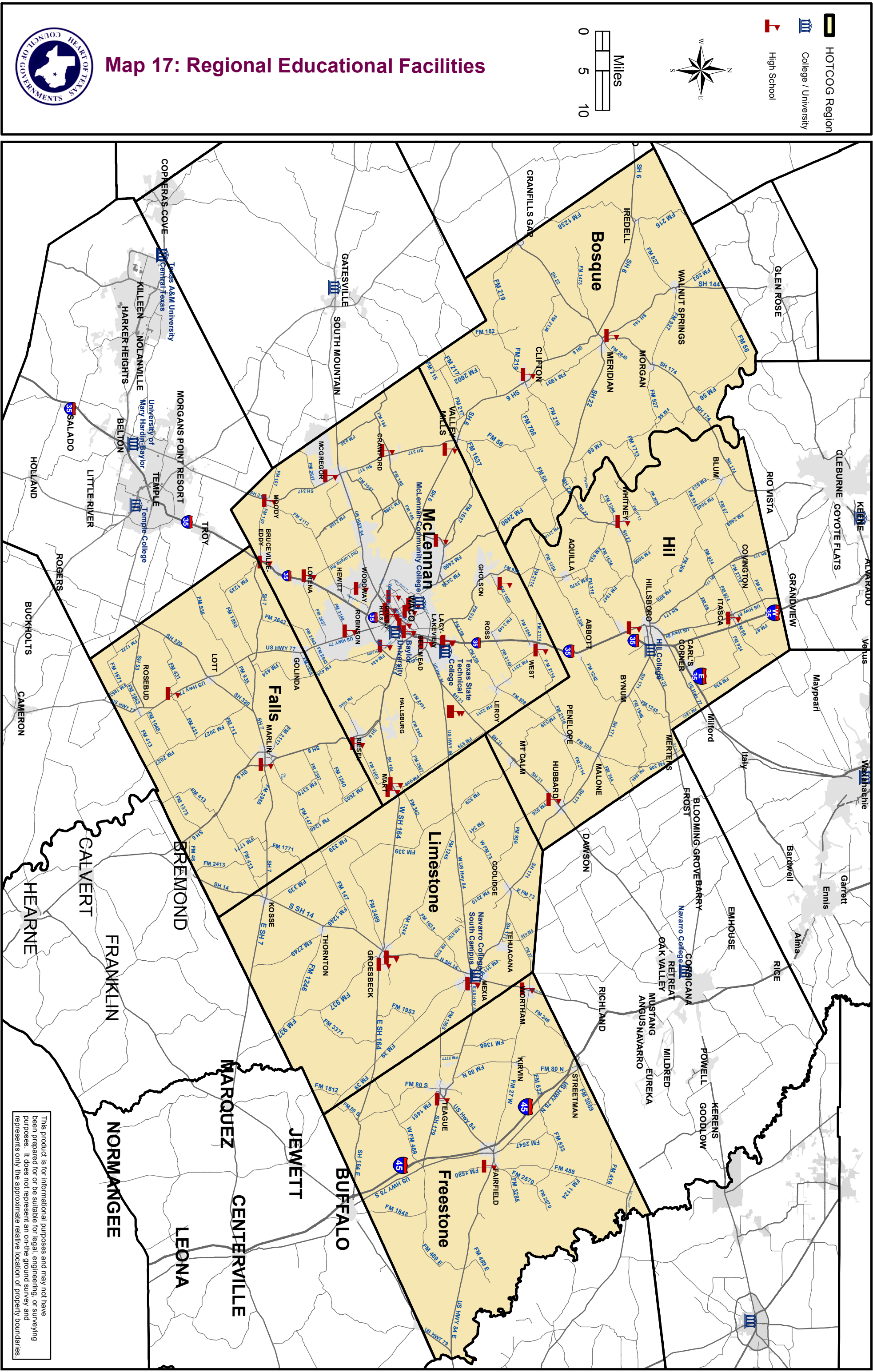


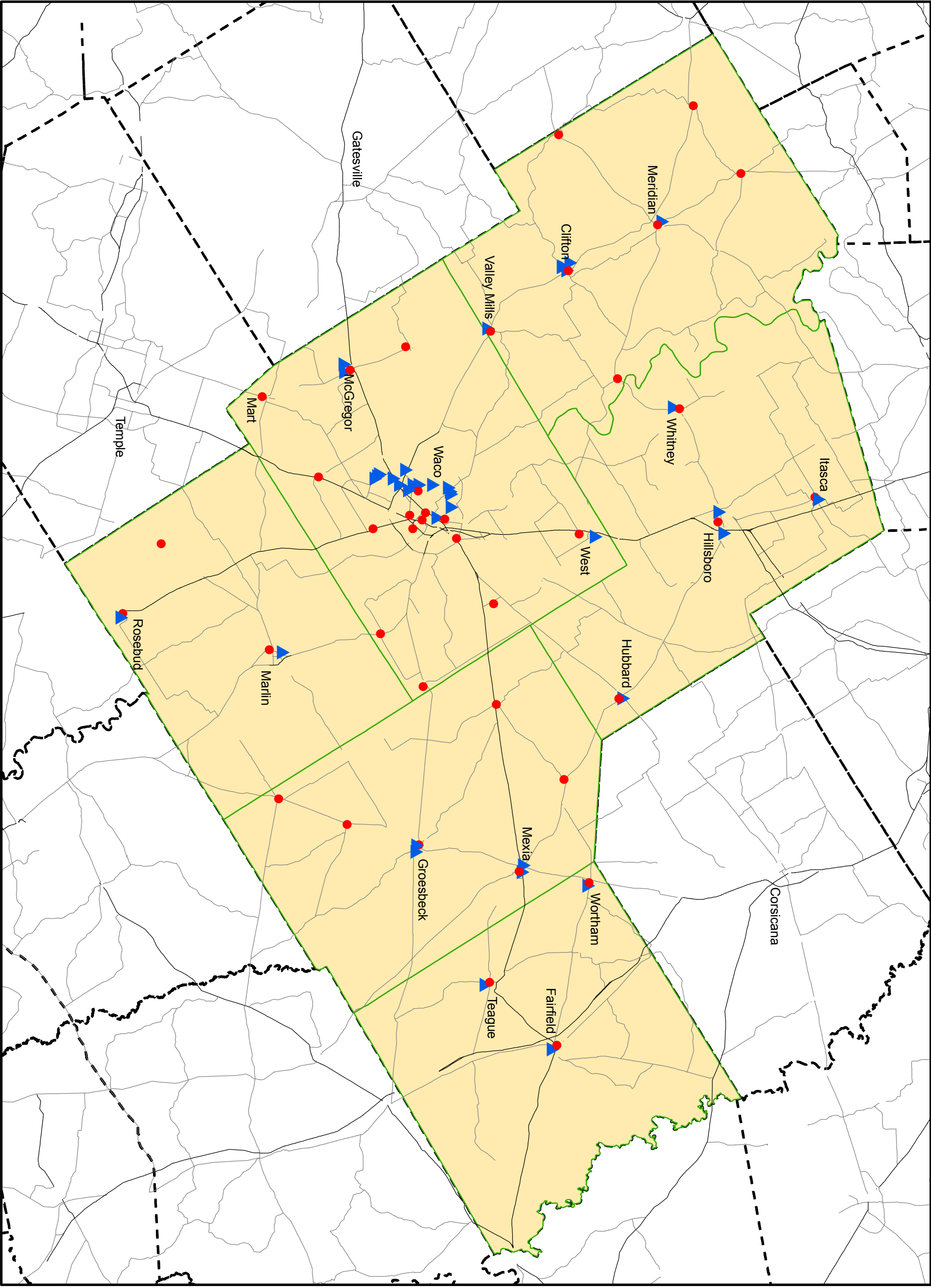




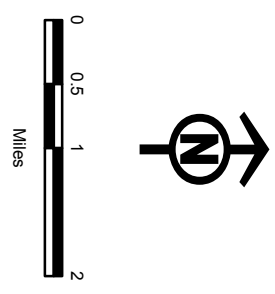
Data estimated from the American Community Survey (ACS). The ACS represents an average between the years 2005 and 2009.



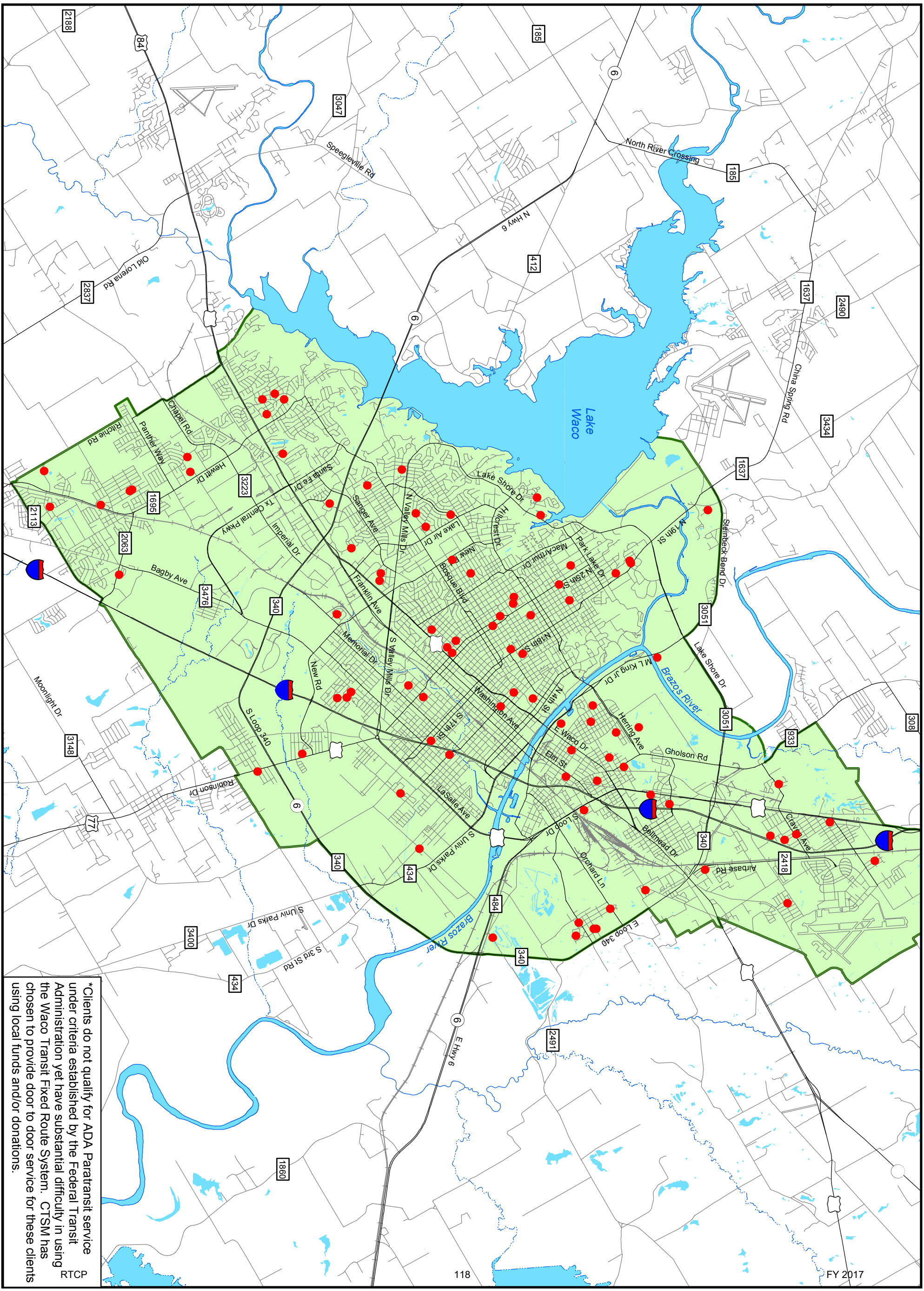
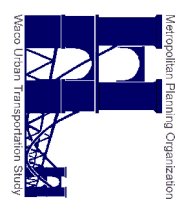




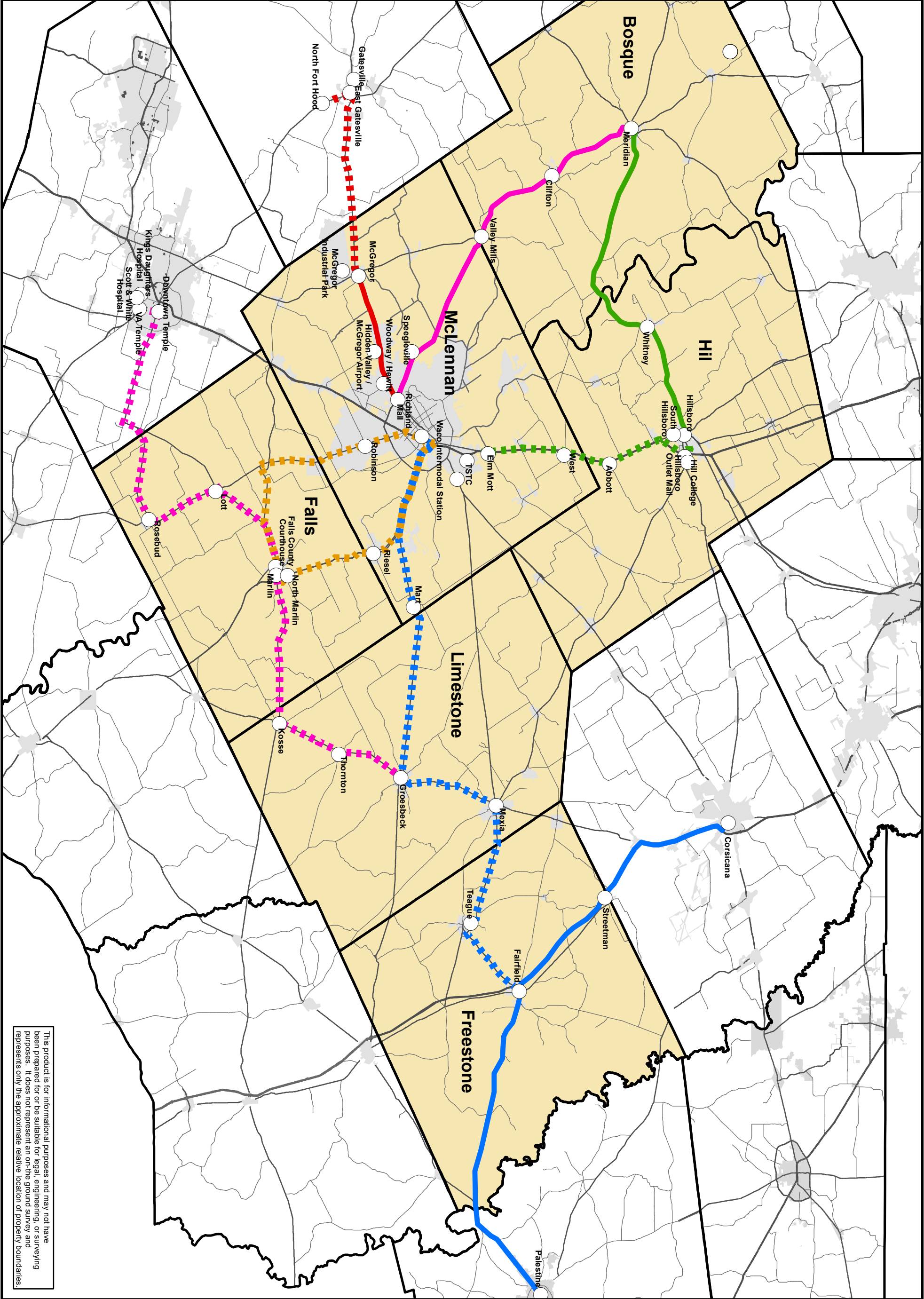
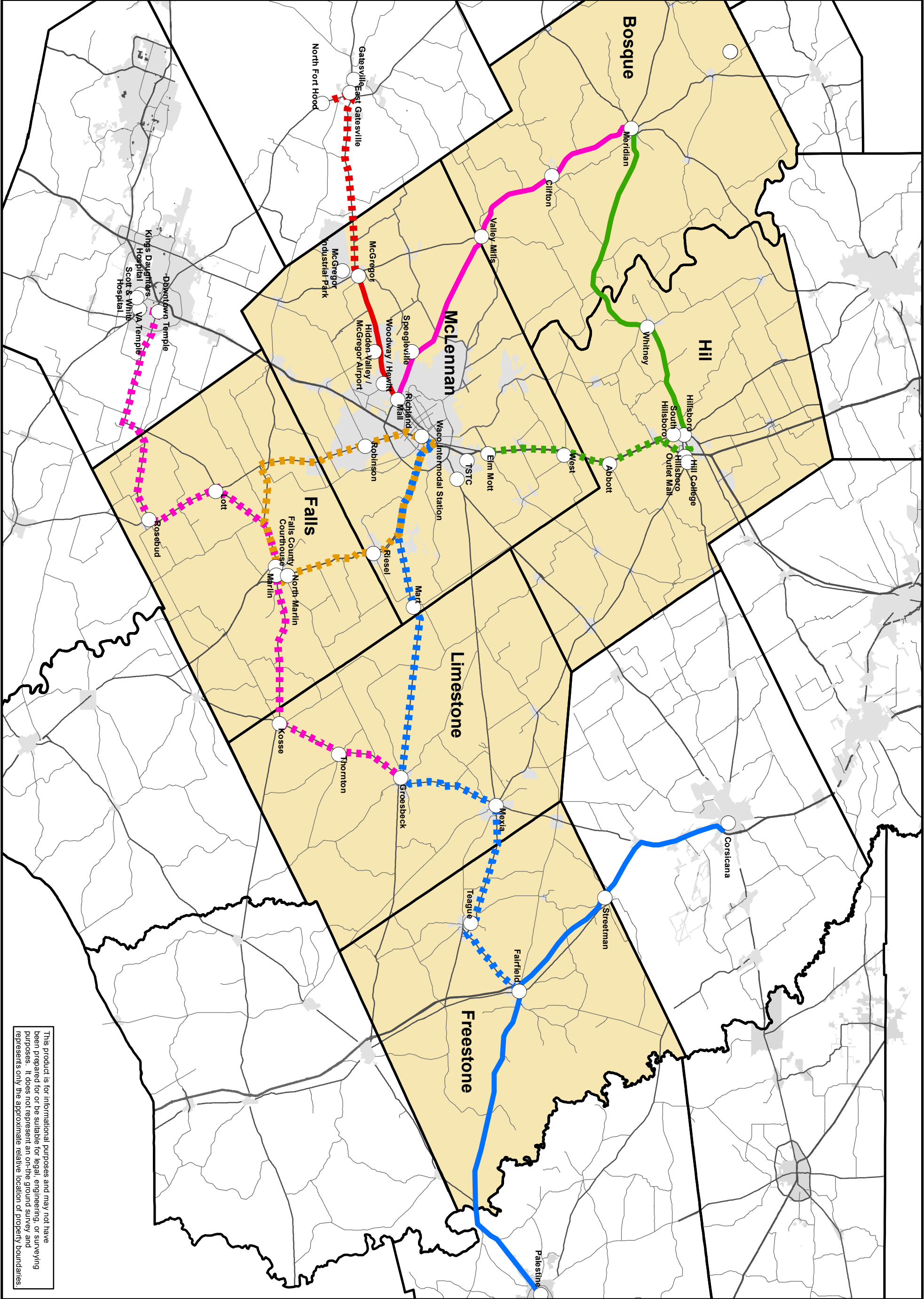
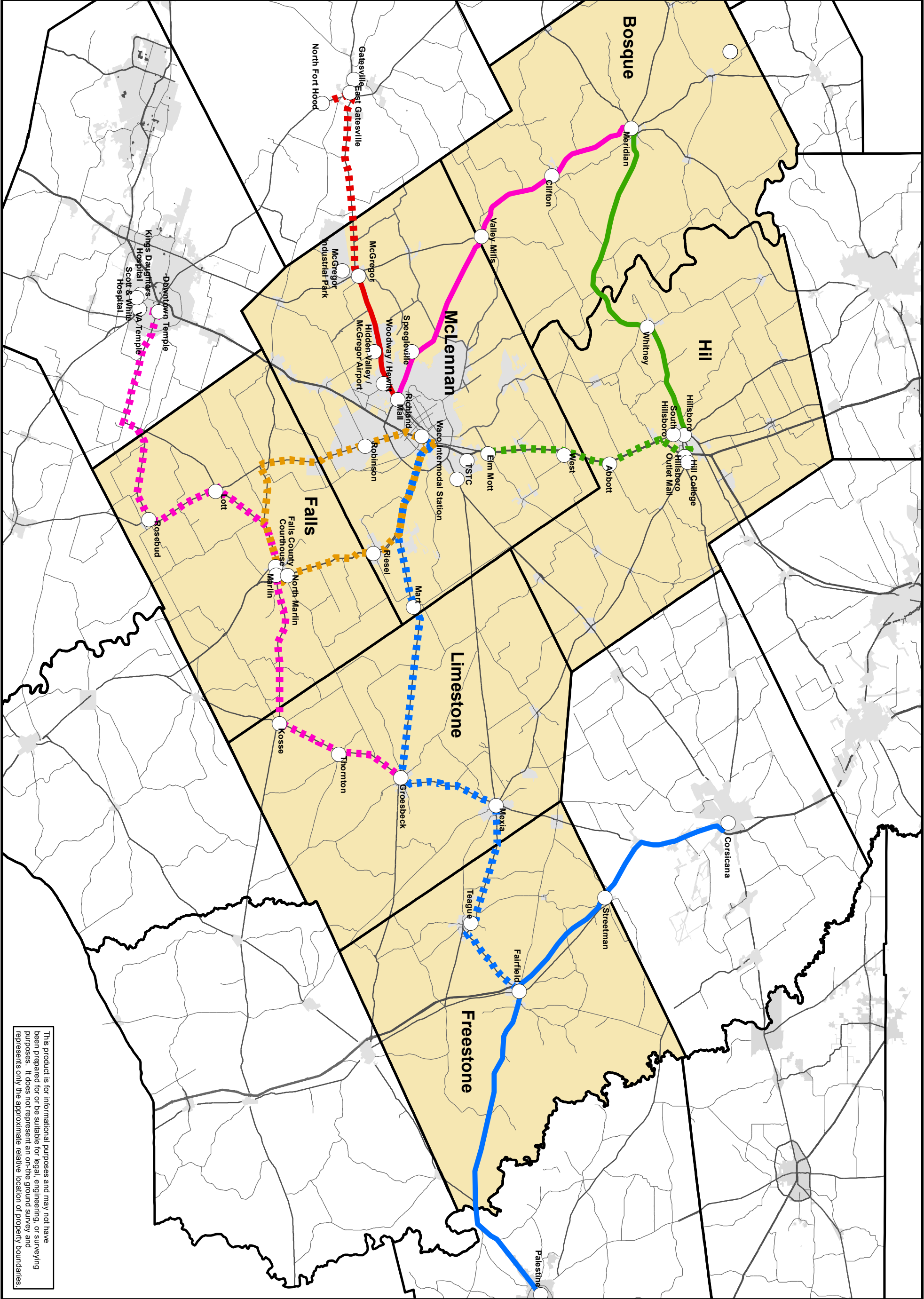
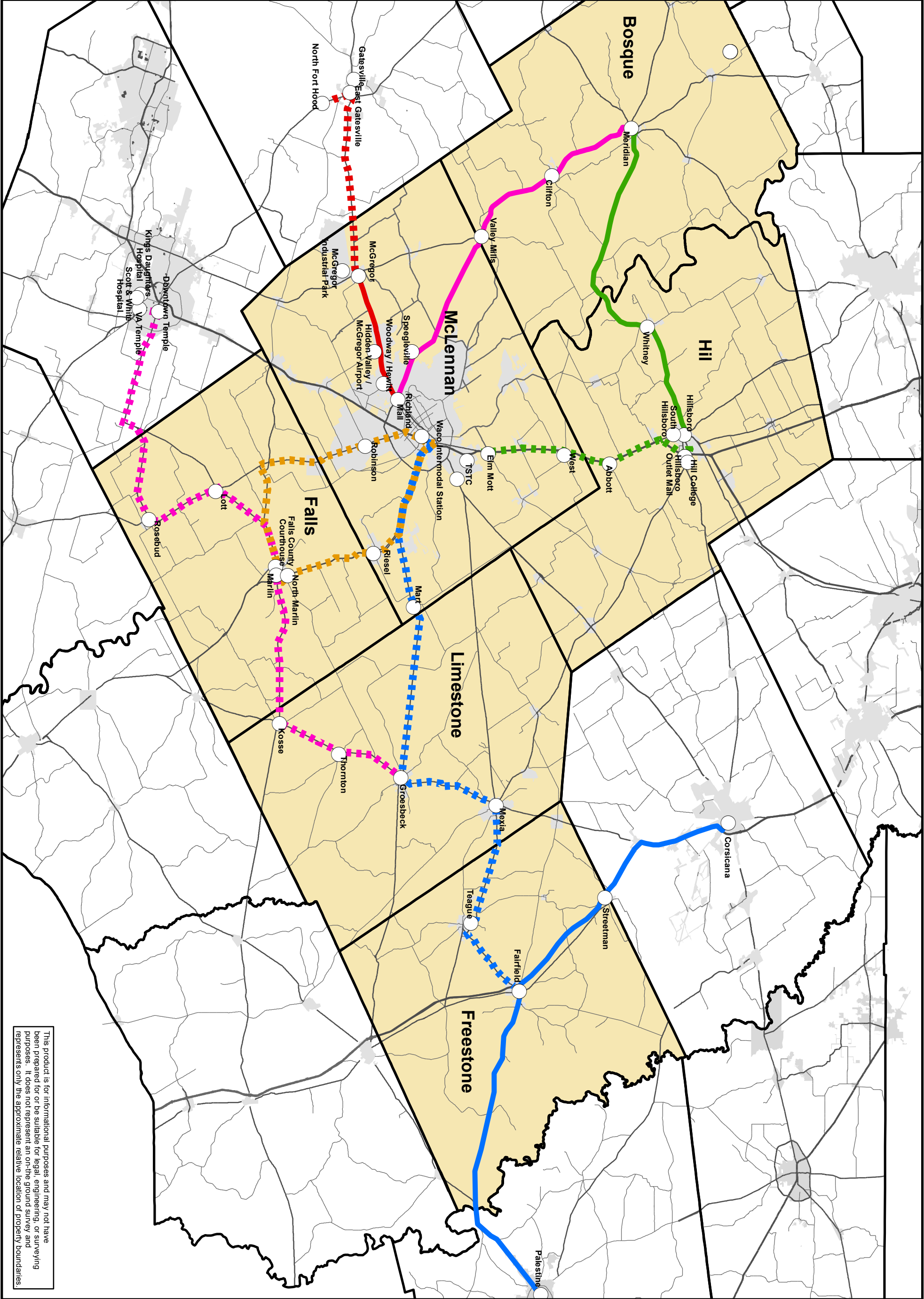
● CTSM Urban Clients*
 □ ADA Service Area

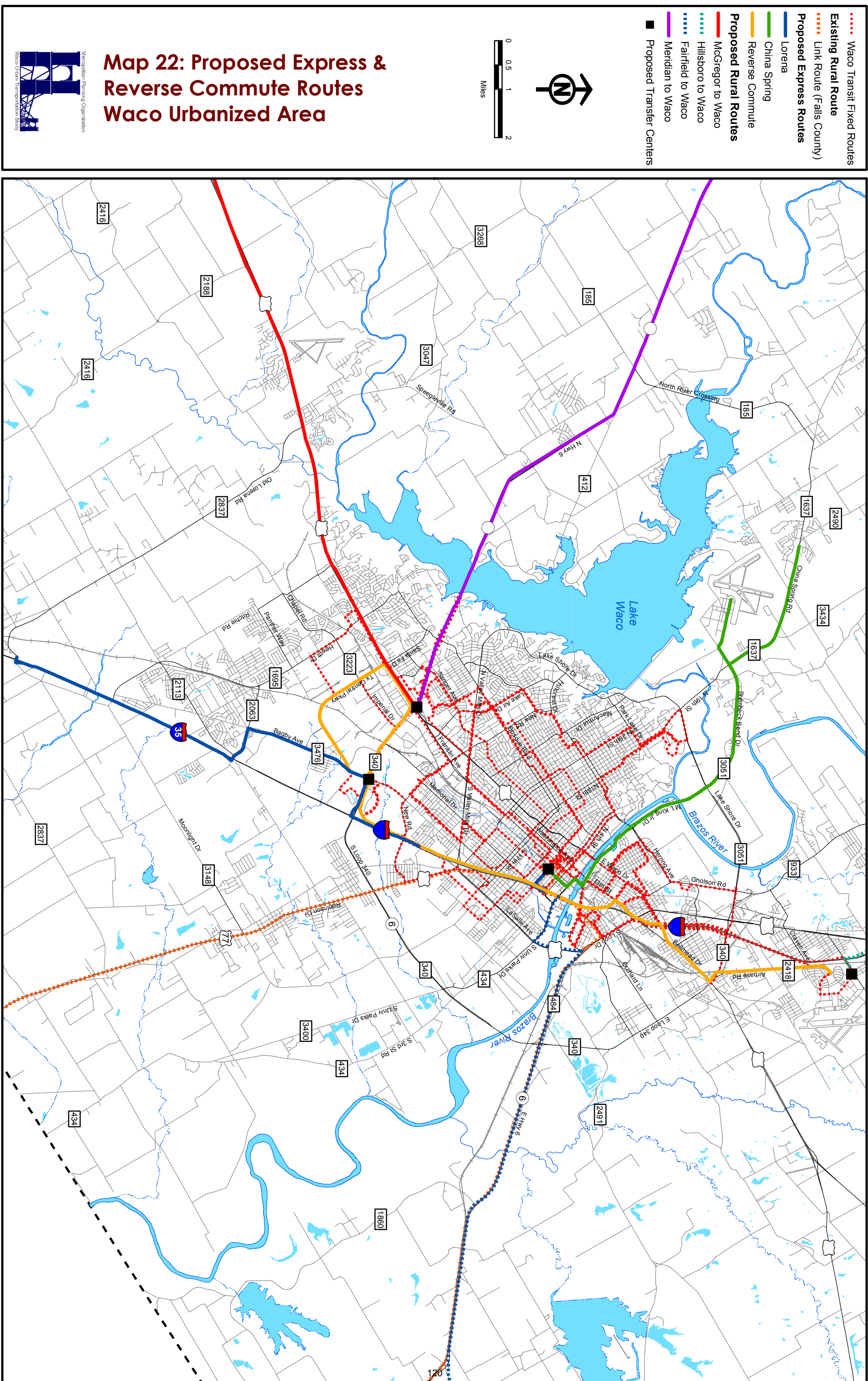


Map 20: Central Texas Senior Ministry 2011 Clients* within Waco Urbanized Area



*Clients do not qualify for ADA Paratransit service under criteria established by the Federal Transit Administration yet have substantial difficulty in using the Waco Transit Fixed Route System. CTSM has chosen to provide door to door service for these clients using local funds and/or donations.

[illegible]

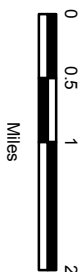
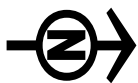


Bus Pullouts

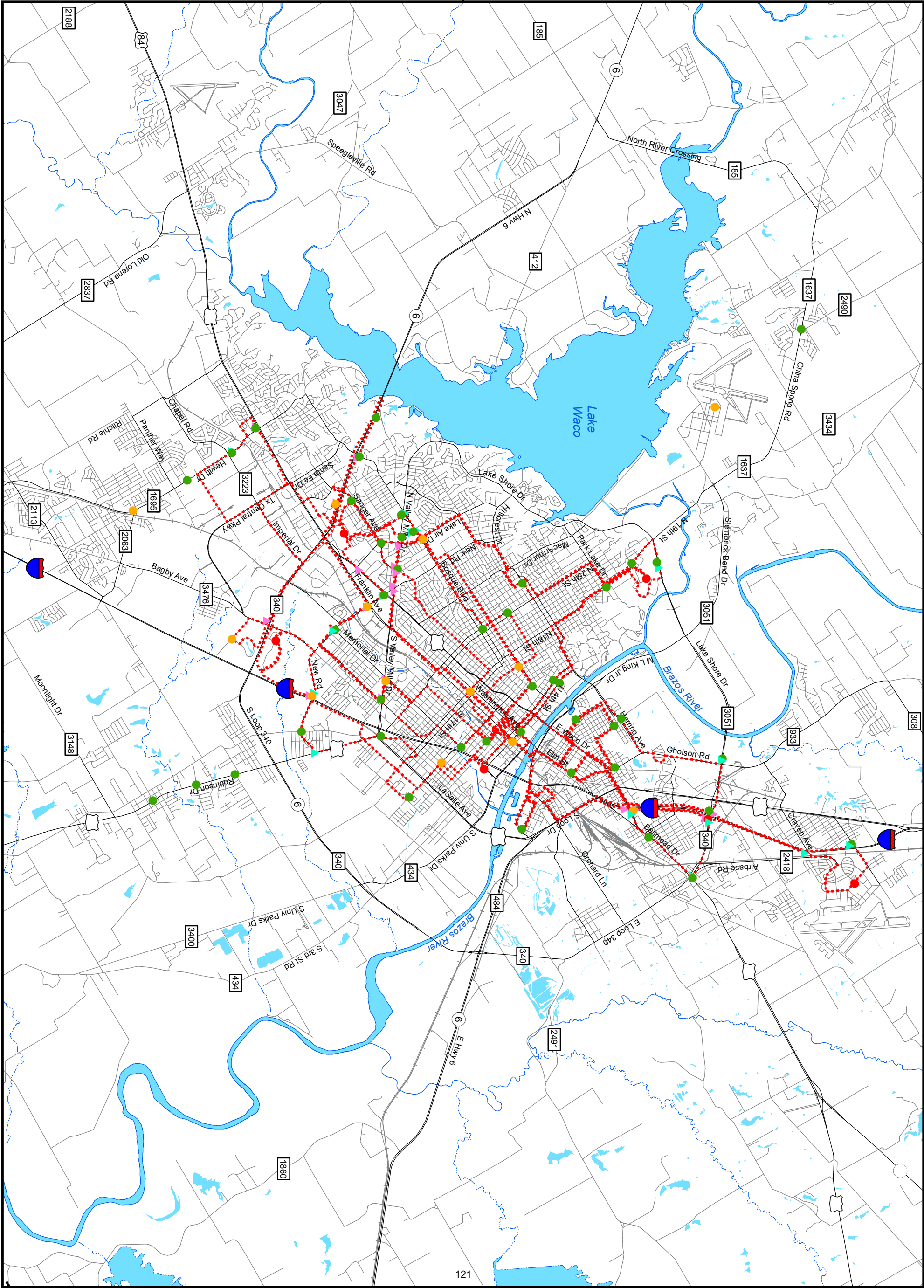
- Priority 1
- Priority 2

Transit Kiosks / Shelters

- Automated Kiosks
- Priority 1 Shelters
- Priority 2 & 3 Shelters
- Waco Transit Fixed Routes



Map 23: Bus Pullouts and Shelters / Kiosks Waco Urbanized Area



Appendix B – Glossary

AAA – Area Agency on Aging

FTA – Federal Transportation Administration

GIS – Global Imaging System

Heart of Texas MHMR – Heart of Texas Mental Health and Mental Retardation

HOCTIL – Heart of Central Texas Independent Living Center

HOTCOG – Heart of Texas Council of Governments

HOTCOG/RTD – Heart of Texas Council of Governments Rural Transit District

MOA – Memorandum of Agreement

MOU – Memorandum of Understanding

POP – Program of Projects

POS – Purchase of Service

PTC – Public Transportation Coordinator

RPO – Rural Planning Organization

RTCC – Regional Transportation Coordination Council

TDC – Transportation Development Credit

TxDOT – Texas Department of Transportation

USDOT – United States Department of Transportation

Waco MPO – Waco Metropolitan Planning Organization

WTS – Waco Transit System

Appendix C - Demographics

WEIGHT				0.5				1.0			
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
		HOTCOG	Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
9501001	9501.00	1	Bosque	821	142.43	5.76	1	10.6%	0.29	\$43,400	0.92
9501002	9501.00	2	Bosque	1016	210.81	4.82	1	13.9%	0.38	\$61,938	0.65
9501003	9501.00	3	Bosque	1082	1.66	651.81	2	47.6%	1.31	\$34,750	1.15
9501004	9501.00	4	Bosque	582	0.68	855.88	2	51.9%	1.43	\$38,125	1.05
9501005	9501.00	5	Bosque	776	57.43	13.51	1	14.4%	0.40	\$46,635	0.86
9502001	9502.00	1	Bosque	2230	3.65	610.96	2	26.0%	0.71	\$28,897	1.39
9503001	9503.00	1	Bosque	695	94.33	7.37	1	6.2%	0.17	\$64,250	0.62
9503002	9503.00	2	Bosque	835	48.04	17.38	1	11.9%	0.33	\$28,393	1.41
9504001	9504.00	1	Bosque	1974	183.91	10.73	1	4.6%	0.13	\$57,941	0.69
9504002	9504.00	2	Bosque	834	124.67	6.69	1	14.3%	0.39	\$59,286	0.68
9505001	9505.00	1	Bosque	1323	0.48	2,756.25	3	10.2%	0.28	\$40,833	0.98
9505002	9505.00	2	Bosque	210	0.54	388.89	2	46.7%	1.28	\$24,637	1.62
9505003	9505.00	3	Bosque	789	0.79	998.73	2	58.8%	1.62	\$19,891	2.01
9505004	9505.00	4	Bosque	901	0.22	4,095.45	4	11.1%	0.30	\$31,736	1.26
9506001	9506.00	1	Bosque	1517	23.29	65.14	1	4.2%	0.12	\$49,524	0.81
9507001	9507.00	1	Bosque	645	108.48	5.95	1	5.3%	0.15	\$45,982	0.87
9507002	9507.00	2	Bosque	961	0.83	1,157.83	3	26.4%	0.73	\$44,632	0.90
9507003	9507.00	3	Bosque	529	0.38	1,392.11	3	27.6%	0.76	\$48,750	0.82
9901001	9901.00	1	Falls	708	89.80	7.88	1	1.7%	0.05	\$41,940	0.95
9901002	9901.00	2	Falls	1941	103.68	18.72	1	52.4%	1.44	\$45,000	0.89
9902001	9902.00	1	Falls	1905	113.58	16.77	1	24.5%	0.67	\$44,250	0.90
9902002	9902.00	2	Falls	1002	22.77	44.01	1	62.0%	1.70	\$27,153	1.47
9903003	9903.00	3	Falls	4053	2.51	1,614.74	3	61.7%	1.70	\$27,446	1.46
9904001	9904.00	1	Falls	719	0.86	836.05	2	93.2%	2.56	\$19,079	2.10
9904002	9904.00	2	Falls	207	0.20	1,035.00	3	96.1%	2.64	\$118,571	0.34
9904003	9904.00	3	Falls	608	0.34	1,788.24	3	92.1%	2.53	\$16,448	2.43
9904004	9904.00	4	Falls	199	1.36	146.32	1	100.0%	2.75	\$7,321	5.47
9904005	9904.00	5	Falls	224	0.60	373.33	2	100.0%	2.75	\$27,649	1.45
9904006	9904.00	6	Falls	26	1.16	22.41	1	47.8%	1.31	\$11,818	3.39
9905001	9905.00	1	Falls	1704	115.50	14.75	1	12.7%	0.35	\$42,824	0.93
9905002	9905.00	2	Falls	813	0.78	1,042.31	3	44.2%	1.21	\$32,955	1.21
9906001	9906.00	1	Falls	732	176.95	4.14	1	16.5%	0.45	\$33,988	1.18
9907001	9907.00	1	Falls	996	141.72	7.03	1	7.9%	0.22	\$33,083	1.21
9907002	9907.00	2	Falls	350	1.32	265.15	1	20.3%	0.56	\$39,250	1.02
9907003	9907.00	3	Falls	671	0.29	2,313.79	3	49.8%	1.37	\$25,781	1.55
9907004	9907.00	4	Falls	190	0.23	826.09	2	88.9%	2.44	\$21,250	1.88
9801001	9801.00	1	Freestone	1926	154.99	12.43	1	15.3%	0.42	\$41,939	0.95
9801002	9801.00	2	Freestone	2037	126.99	16.04	1	14.5%	0.40	\$70,486	0.57
9802001	9802.00	1	Freestone	457	1.66	275.30	1	2.2%	0.06	\$59,423	0.67
9802002	9802.00	2	Freestone	989	1.04	950.96	2	14.1%	0.39	\$170,104	0.24
9802003	9802.00	3	Freestone	149	0.38	392.11	1	0.0%	0.00	\$37,278	1.07
9803001	9803.00	1	Freestone	979	1.61	608.07	2	33.4%	0.92	\$65,567	0.61

WEIGHT				0.5				1.0			
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
		HOTCOG	Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
9803002	9803.00	2	Freestone	536	1.06	505.66	2	83.8%	2.30	\$37,008	1.08
9804001	9804.00	1	Freestone	883	100.11	8.82	1	23.3%	0.64	\$61,583	0.65
9804002	9804.00	2	Freestone	125	0.92	135.87	1	25.6%	0.70	\$27,875	1.44
9804003	9804.00	3	Freestone	1175	4.93	238.34	1	36.9%	1.01	\$29,219	1.37
9806001	9806.00	1	Freestone	790	71.13	11.11	1	40.4%	1.11	\$65,500	0.61
9806002	9806.00	2	Freestone	3138	162.08	19.36	1	34.4%	0.95	\$56,250	0.71
9806003	9806.00	3	Freestone	377	59.70	6.31	1	8.2%	0.23	\$35,111	1.14
9807001	9807.00	1	Freestone	1253	2.01	623.38	2	60.2%	1.65	\$23,944	1.67
9807002	9807.00	2	Freestone	867	0.79	1,097.47	3	18.6%	0.51	\$53,953	0.74
9807003	9807.00	3	Freestone	626	1.13	553.98	2	96.8%	2.66	\$27,578	1.45
9807004	9807.00	4	Freestone	923	1.12	824.11	2	11.7%	0.32	\$41,058	0.97
9807005	9807.00	5	Freestone	690	0.76	907.89	2	3.0%	0.08	\$35,326	1.13
9809001	9809.00	1	Freestone	407	94.53	4.31	1	54.3%	1.49	\$22,727	1.76
9809002	9809.00	2	Freestone	609	105.02	5.80	1	48.8%	1.34	\$28,667	1.40
9601001	9601.00	1	Hill	692	0.31	2,232.26	3	25.7%	0.71	\$38,750	1.03
9601002	9601.00	2	Hill	485	0.39	1,243.59	3	83.1%	2.28	\$22,917	1.75
9601003	9601.00	3	Hill	2705	134.82	20.06	1	26.2%	0.72	\$47,614	0.84
9602001	9602.00	1	Hill	1085	44.93	24.15	1	8.4%	0.23	\$52,596	0.76
9602002	9602.00	2	Hill	1123	50.45	22.26	1	4.1%	0.11	\$45,850	0.87
9602003	9602.00	3	Hill	2090	60.39	34.61	1	4.5%	0.12	\$42,304	0.95
9604001	9604.00	1	Hill	1013	3.79	267.28	1	4.8%	0.13	\$38,793	1.03
9604002	9604.00	2	Hill	778	1.07	727.10	2	9.4%	0.26	\$30,804	1.30
9605001	9605.00	1	Hill	1187	29.59	40.11	1	18.6%	0.51	\$37,443	1.07
9605002	9605.00	2	Hill	2495	49.49	50.41	1	7.9%	0.22	\$41,447	0.97
9605003	9605.00	3	Hill	1874	74.20	25.26	1	7.3%	0.20	\$52,572	0.76
9606001	9606.00	1	Hill	1803	0.81	2,225.93	3	24.2%	0.66	\$32,978	1.21
9607001	9607.00	1	Hill	488	47.38	10.30	1	18.6%	0.51	\$49,135	0.81
9607002	9607.00	2	Hill	1043	58.77	17.75	1	32.7%	0.90	\$43,542	0.92
9607003	9607.00	3	Hill	518	29.44	17.60	1	13.1%	0.36	\$51,563	0.78
9608001	9608.00	1	Hill	1115	1.49	748.32	2	18.1%	0.50	\$36,989	1.08
9608002	9608.00	2	Hill	898	0.48	1,870.83	3	36.3%	1.00	\$40,694	0.98
9608003	9608.00	3	Hill	1132	0.56	2,021.43	3	23.4%	0.64	\$32,679	1.22
9609001	9609.00	1	Hill	938	1.82	515.38	1	62.9%	1.73	\$27,500	1.46
9609002	9609.00	2	Hill	1120	0.34	3,294.12	4	85.6%	2.35	\$23,617	1.70
9609003	9609.00	3	Hill	692	1.28	540.63	2	83.1%	2.28	\$33,781	1.19
9610001	9610.00	1	Hill	1069	0.28	3,817.86	4	70.7%	1.94	\$18,125	2.21
9610002	9610.00	2	Hill	528	0.69	765.22	2	56.6%	1.55	\$15,024	2.66
9610003	9610.00	3	Hill	414	1.21	342.15	1	100.0%	2.75	\$33,798	1.18
9611004	9611.00	4	Hill	2288	70.75	32.34	1	30.3%	0.83	\$54,107	0.74
9611005	9611.00	5	Hill	1571	120.90	12.99	1	14.0%	0.38	\$52,679	0.76
9612001	9612.00	1	Hill	1268	103.19	12.29	1	20.3%	0.56	\$46,250	0.87
9613001	9613.00	1	Hill	1887	95.85	19.69	1	15.2%	0.42	\$44,100	0.91

WEIGHT				0.5				1.0			
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
			HOTCOG Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
9613002	9613.00	2	Hill	607	0.84	722.62	2	37.2%	1.02	\$25,625	1.56
9613003	9613.00	3	Hill	373	0.20	1,865.00	3	21.4%	0.59	\$34,792	1.15
9701001	9701.00	1	Limestone	1265	241.80	5.23	1	17.9%	0.49	\$33,000	1.21
9701002	9701.00	2	Limestone	720	1.71	421.05	1	39.9%	1.10	\$37,670	1.06
9702001	9702.00	1	Limestone	960	50.66	18.95	1	7.6%	0.21	\$39,274	1.02
9702002	9702.00	2	Limestone	2401	43.23	55.54	1	28.3%	0.78	\$42,328	0.95
9702003	9702.00	3	Limestone	1324	15.71	84.28	1	37.8%	1.04	\$37,857	1.06
9703001	9703.00	1	Limestone	605	0.98	617.35	2	14.0%	0.38	\$36,852	1.09
9703002	9703.00	2	Limestone	1265	3.14	402.87	1	71.6%	1.97	\$17,404	2.30
9703003	9703.00	3	Limestone	387	0.19	2,036.84	3	55.0%	1.51	\$53,529	0.75
9704001	9704.00	1	Limestone	530	0.54	981.48	2	100.0%	2.75	\$25,083	1.60
9704002	9704.00	2	Limestone	1029	0.97	1,060.82	3	50.7%	1.39	\$41,250	0.97
9705001	9705.00	1	Limestone	1017	0.38	2,676.32	3	50.0%	1.37	\$46,365	0.86
9705002	9705.00	2	Limestone	1051	0.84	1,251.19	3	75.5%	2.07	\$29,261	1.37
9706001	9706.00	1	Limestone	1651	161.76	10.21	1	5.5%	0.15	\$50,398	0.79
9706002	9706.00	2	Limestone	380	3.83	99.22	1	52.1%	1.43	\$20,000	2.00
9706003	9706.00	3	Limestone	402	0.75	536.00	2	19.7%	0.54	\$34,261	1.17
9706004	9706.00	4	Limestone	169	0.83	203.61	1	38.5%	1.06	\$38,125	1.05
9706005	9706.00	5	Limestone	2965	0.39	7,602.56	5	70.8%	1.95	\$26,625	1.50
9706006	9706.00	6	Limestone	363	1.50	242.00	1	51.8%	1.42	\$40,938	0.98
9707001	9707.00	1	Limestone	747	67.29	11.10	1	10.3%	0.28	\$71,250	0.56
9707002	9707.00	2	Limestone	569	62.67	9.08	1	6.9%	0.19	\$33,438	1.20
9708001	9708.00	1	Limestone	1614	262.92	6.14	1	6.9%	0.19	\$37,750	1.06
9708002	9708.00	2	Limestone	509	4.66	109.23	1	3.7%	0.10	\$43,750	0.91
9708003	9708.00	3	Limestone	444	6.18	71.84	1	6.5%	0.18	\$33,942	1.18
1002	1.00	2	McLennan	565	0.38	1,486.84	3	40.2%	1.10	\$8,523	4.70
1006	1.00	6	McLennan	756	0.78	969.23	2	74.1%	2.04	\$20,511	1.95
2001	2.00	1	McLennan	2416	1.23	1,964.23	3	29.7%	0.82	\$6,379	6.28
2004	2.00	4	McLennan	691	0.08	8,637.50	5	47.8%	1.31	\$5,905	6.78
3001	3.00	1	McLennan	4334	0.67	6,468.66	5	27.1%	0.74	\$17,273	2.32
4001	4.00	1	McLennan	195	0.18	1,083.33	3	79.5%	2.18	\$2,499	16.02
4002	4.00	2	McLennan	1649	0.12	13,741.67	5	51.8%	1.42	\$4,698	8.52
4003	4.00	3	McLennan	1930	0.12	16,083.33	5	17.0%	0.47	\$11,281	3.55
4004	4.00	4	McLennan	1005	0.15	6,700.00	5	23.0%	0.63	\$9,177	4.36
4006	4.00	6	McLennan	1696	0.26	6,523.08	5	93.7%	2.57	\$17,273	2.32
5981	5.98	1	McLennan	1785	0.34	5,250.00	4	92.3%	2.54	\$33,333	1.20
5982	5.98	2	McLennan	1859	0.23	8,082.61	5	86.7%	2.38	\$27,044	1.48
5985	5.98	5	McLennan	790	0.41	1,926.83	3	90.1%	2.48	\$23,977	1.67
5986	5.98	6	McLennan	477	0.17	2,805.88	3	92.0%	2.53	\$34,904	1.15
5988	5.98	8	McLennan	999	0.48	2,081.25	3	90.1%	2.48	\$24,637	1.62
7001	7.00	1	McLennan	194	0.14	1,385.71	3	64.9%	1.78	\$26,815	1.49
7002	7.00	2	McLennan	487	0.14	3,478.57	4	68.6%	1.88	\$30,515	1.31

WEIGHT			0.5			1.0			1.0		
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
			HOTCOG Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
7003	7.00	3	McLennan	1399	0.17	8,229.41	5	84.2%	2.31	\$38,013	1.05
7004	7.00	4	McLennan	772	0.56	1,378.57	3	35.9%	0.99	\$44,076	0.91
8001	8.00	1	McLennan	958	0.16	5,987.50	4	44.6%	1.23	\$43,276	0.93
8003	8.00	3	McLennan	1794	0.33	5,436.36	4	74.8%	2.05	\$32,119	1.25
9001	9.00	1	McLennan	817	0.20	4,085.00	4	76.7%	2.11	\$22,479	1.78
9002	9.00	2	McLennan	1491	0.28	5,325.00	4	58.7%	1.61	\$43,875	0.91
9003	9.00	3	McLennan	817	0.18	4,538.89	4	73.7%	2.02	\$26,364	1.52
9004	9.00	4	McLennan	1043	0.15	6,953.33	5	68.7%	1.89	\$36,489	1.10
9006	9.00	6	McLennan	613	0.16	3,831.25	4	64.1%	1.76	\$27,564	1.45
10001	10.00	1	McLennan	771	0.14	5,507.14	4	82.5%	2.27	\$25,027	1.60
10002	10.00	2	McLennan	865	0.13	6,653.85	5	80.5%	2.21	\$43,083	0.93
10003	10.00	3	McLennan	953	0.21	4,538.10	4	70.6%	1.94	\$26,000	1.54
11003	11.00	3	McLennan	573	0.13	4,407.69	4	95.6%	2.63	\$35,833	1.12
11004	11.00	4	McLennan	1661	0.26	6,388.46	5	91.8%	2.52	\$30,568	1.31
11005	11.00	5	McLennan	889	0.13	6,838.46	5	96.2%	2.64	\$21,042	1.90
11006	11.00	6	McLennan	554	0.17	3,258.82	4	81.0%	2.23	\$37,727	1.06
11007	11.00	7	McLennan	1664	0.28	5,942.86	4	73.1%	2.01	\$20,962	1.91
11008	11.00	8	McLennan	588	0.17	3,458.82	4	54.3%	1.49	\$54,083	0.74
12001	12.00	1	McLennan	1426	0.23	6,200.00	5	95.0%	2.61	\$26,332	1.52
12002	12.00	2	McLennan	560	0.08	7,000.00	5	70.2%	1.93	\$15,438	2.59
12003	12.00	3	McLennan	1599	0.30	5,330.00	4	86.7%	2.38	\$17,785	2.25
13002	13.00	2	McLennan	1024	1.25	819.20	2	50.4%	1.38	\$31,164	1.28
13003	13.00	3	McLennan	256	0.48	533.33	2	97.3%	2.67	\$29,107	1.38
13005	13.00	5	McLennan	1121	0.21	5,338.10	4	76.2%	2.09	\$42,723	0.94
14001	14.00	1	McLennan	2233	3.70	603.51	2	68.5%	1.88	\$23,731	1.69
14002	14.00	2	McLennan	1066	0.73	1,460.27	3	92.4%	2.54	\$17,877	2.24
14004	14.00	4	McLennan	1465	0.24	6,104.17	5	98.9%	2.72	\$6,858	5.84
14005	14.00	5	McLennan	1102	0.34	3,241.18	4	70.0%	1.92	\$13,685	2.93
14007	14.00	7	McLennan	1243	0.41	3,031.71	4	97.7%	2.68	\$19,354	2.07
15001	15.00	1	McLennan	911	0.34	2,679.41	3	98.4%	2.70	\$13,871	2.89
15003	15.00	3	McLennan	852	0.98	869.39	2	90.7%	2.49	\$13,250	3.02
15007	15.00	7	McLennan	1090	0.72	1,513.89	3	98.7%	2.71	\$23,115	1.73
16001	16.00	1	McLennan	1332	1.39	958.27	2	37.5%	1.03	\$31,533	1.27
16002	16.00	2	McLennan	1428	0.39	3,661.54	4	67.4%	1.85	\$34,444	1.16
16003	16.00	3	McLennan	1084	0.22	4,927.27	4	40.6%	1.12	\$33,095	1.21
16004	16.00	4	McLennan	1010	0.85	1,188.24	3	69.0%	1.90	\$29,815	1.34
16006	16.00	6	McLennan	995	0.59	1,686.44	3	30.6%	0.84	\$24,023	1.67
17001	17.00	1	McLennan	863	0.69	1,250.72	3	26.9%	0.74	\$36,014	1.11
17002	17.00	2	McLennan	1363	0.90	1,514.44	3	65.5%	1.80	\$58,393	0.69
17003	17.00	3	McLennan	1428	5.57	256.37	1	48.1%	1.32	\$34,710	1.15
17004	17.00	4	McLennan	1460	1.60	912.50	2	52.3%	1.44	\$42,974	0.93
18001	18.00	1	McLennan	882	0.84	1,050.00	3	33.0%	0.91	\$48,857	0.82

WEIGHT				0.5				1.0			
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
		HOTCOG	Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
18004	18.00	4	McLennan	838	13.24	63.29	1	30.8%	0.85	\$52,625	0.76
19001	19.00	1	McLennan	2244	0.23	9,756.52	4	27.2%	0.75	\$6,432	6.22
19002	19.00	2	McLennan	1821	4.07	447.42	1	78.1%	2.15	\$19,944	2.01
20002	20.00	2	McLennan	1689	2.18	774.77	2	16.5%	0.45	\$59,250	0.68
20004	20.00	4	McLennan	2174	3.19	681.50	2	18.5%	0.51	\$60,298	0.66
21001	21.00	1	McLennan	849	0.37	2,294.59	3	69.1%	1.90	\$27,563	1.45
21002	21.00	2	McLennan	1374	1.62	848.15	2	80.7%	2.22	\$12,282	3.26
21003	21.00	3	McLennan	525	0.78	673.08	2	43.4%	1.19	\$19,219	2.08
21004	21.00	4	McLennan	1399	0.31	4,512.90	4	44.8%	1.23	\$34,531	1.16
22001	22.00	1	McLennan	906	0.24	3,775.00	4	73.7%	2.02	\$31,667	1.26
22009	22.00	9	McLennan	104	0.71	146.48	1	10.6%	0.29	\$40,031	1.00
23011	23.01	1	McLennan	1196	0.33	3,624.24	4	62.5%	1.72	\$33,512	1.19
23012	23.01	2	McLennan	1807	0.93	1,943.01	3	57.0%	1.57	\$35,048	1.14
23013	23.01	3	McLennan	1163	0.20	5,815.00	4	68.6%	1.88	\$21,912	1.83
23015	23.01	5	McLennan	1458	1.00	1,458.00	3	67.2%	1.85	\$34,352	1.17
23021	23.02	1	McLennan	1966	0.24	8,191.67	5	46.1%	1.27	\$33,049	1.21
23022	23.02	2	McLennan	1845	1.08	1,708.33	3	63.5%	1.74	\$24,063	1.66
23024	23.02	4	McLennan	1887	0.50	3,774.00	4	52.7%	1.45	\$28,737	1.39
24981	24.98	1	McLennan	1259	0.20	6,295.00	5	54.6%	1.50	\$31,595	1.27
24982	24.98	2	McLennan	1097	0.44	2,493.18	3	62.1%	1.71	\$47,500	0.84
24983	24.98	3	McLennan	2154	0.40	5,385.00	4	37.5%	1.03	\$38,338	1.04
24985	24.98	5	McLennan	863	0.31	2,783.87	3	29.7%	0.82	\$47,372	0.85
25011	25.01	1	McLennan	2109	0.38	5,550.00	4	59.3%	1.63	\$41,327	0.97
25012	25.01	2	McLennan	1862	0.42	4,433.33	4	46.7%	1.28	\$44,107	0.91
25013	25.01	3	McLennan	1406	1.30	1,081.54	3	19.6%	0.54	\$56,357	0.71
25031	25.03	1	McLennan	1568	1.09	1,438.53	3	20.3%	0.56	\$65,000	0.62
25032	25.03	2	McLennan	2338	0.77	3,036.36	4	15.8%	0.43	\$43,462	0.92
25033	25.03	3	McLennan	1274	0.61	2,088.52	3	22.7%	0.62	\$68,958	0.58
25034	25.03	4	McLennan	831	0.49	1,695.92	3	16.7%	0.46	\$59,866	0.67
25041	25.04	1	McLennan	1102	0.46	2,395.65	3	10.1%	0.28	\$43,693	0.92
25042	25.04	2	McLennan	2405	2.46	977.64	2	11.1%	0.30	\$110,667	0.36
26001	26.00	1	McLennan	1045	0.29	3,603.45	4	35.9%	0.99	\$31,806	1.26
26003	26.00	3	McLennan	1051	0.39	2,694.87	3	6.4%	0.18	\$47,417	0.84
26004	26.00	4	McLennan	1237	0.30	4,123.33	4	18.2%	0.50	\$49,250	0.81
26005	26.00	5	McLennan	1487	1.03	1,443.69	3	10.8%	0.30	\$67,950	0.59
26006	26.00	6	McLennan	1107	0.45	2,460.00	3	1.4%	0.04	\$55,733	0.72
27001	27.00	1	McLennan	1576	0.24	6,566.67	5	55.8%	1.53	\$27,171	1.47
27003	27.00	3	McLennan	983	0.27	3,640.74	4	64.0%	1.76	\$24,875	1.61
27004	27.00	4	McLennan	1449	0.56	2,587.50	3	58.9%	1.62	\$32,073	1.25
28002	28.00	2	McLennan	1838	0.89	2,065.17	3	24.7%	0.68	\$61,212	0.65
28003	28.00	3	McLennan	991	0.46	2,154.35	3	2.6%	0.07	\$51,500	0.78
28004	28.00	4	McLennan	809	0.13	6,223.08	5	24.7%	0.68	\$31,228	1.28

WEIGHT				0.5				1.0			
BG_ID	TRACT	BG	County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index
		HOTCOG	Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00
29001	29.00	1	McLennan	2600	36.32	71.59	1	6.8%	0.19	\$72,143	0.55
30001	30.00	1	McLennan	1695	0.42	4,035.71	4	35.0%	0.96	\$25,288	1.58
30002	30.00	2	McLennan	1516	0.62	2,445.16	3	43.9%	1.21	\$40,519	0.99
30003	30.00	3	McLennan	949	1.60	593.13	2	66.3%	1.82	\$25,994	1.54
32001	32.00	1	McLennan	1504	2.66	565.41	2	50.9%	1.40	\$37,554	1.07
32002	32.00	2	McLennan	1192	0.32	3,725.00	4	43.3%	1.19	\$44,053	0.91
32003	32.00	3	McLennan	1669	2.11	791.00	2	36.0%	0.99	\$40,446	0.99
33003	33.00	3	McLennan	1282	2.77	462.82	1	24.5%	0.67	\$15,211	2.63
33004	33.00	4	McLennan	957	0.29	3,300.00	4	29.5%	0.81	\$25,988	1.54
34001	34.00	1	McLennan	3440	13.17	261.20	1	10.8%	0.30	\$47,538	0.84
34002	34.00	2	McLennan	1575	10.30	152.91	1	14.2%	0.39	\$53,185	0.75
34003	34.00	3	McLennan	1311	22.16	59.16	1	14.6%	0.40	\$49,063	0.82
35001	35.00	1	McLennan	1625	41.02	39.61	1	2.6%	0.07	\$56,583	0.71
35002	35.00	2	McLennan	1202	20.41	58.89	1	21.3%	0.59	\$39,180	1.02
35003	35.00	3	McLennan	1033	46.08	22.42	1	12.2%	0.34	\$49,167	0.81
36011	36.01	1	McLennan	895	36.06	24.82	1	4.0%	0.11	\$64,615	0.62
36012	36.01	2	McLennan	1772	3.08	575.32	2	53.0%	1.46	\$36,528	1.10
36013	36.01	3	McLennan	878	2.93	299.66	1	47.6%	1.31	\$34,565	1.16
36021	36.02	1	McLennan	1699	47.30	35.92	1	23.5%	0.65	\$47,716	0.84
36022	36.02	2	McLennan	902	9.33	96.68	1	16.0%	0.44	\$43,906	0.91
37011	37.01	1	McLennan	1915	44.49	43.04	1	22.5%	0.62	\$57,857	0.69
37012	37.01	2	McLennan	1620	6.74	240.36	1	11.9%	0.33	\$67,500	0.59
37031	37.03	1	McLennan	710	0.30	2,366.67	3	2.5%	0.07	\$49,375	0.81
37032	37.03	2	McLennan	1915	10.22	187.38	1	14.5%	0.40	\$79,303	0.50
37033	37.03	3	McLennan	1255	12.83	97.82	1	7.8%	0.21	\$49,083	0.82
37061	37.06	1	McLennan	1843	5.61	328.52	1	18.7%	0.51	\$56,761	0.71
37062	37.06	2	McLennan	1025	0.44	2,329.55	3	34.2%	0.94	\$55,278	0.72
37063	37.06	3	McLennan	2681	2.19	1,224.20	3	19.5%	0.54	\$74,892	0.53
37064	37.06	4	McLennan	2323	0.88	2,639.77	3	27.4%	0.75	\$74,919	0.53
37071	37.07	1	McLennan	1557	3.57	436.13	1	27.4%	0.75	\$37,446	1.07
37072	37.07	2	McLennan	3299	5.31	621.28	2	25.8%	0.71	\$92,321	0.43
37073	37.07	3	McLennan	3619	0.98	3,692.86	4	35.9%	0.99	\$42,877	0.93
37082	37.08	2	McLennan	2458	7.08	347.18	1	23.9%	0.66	\$68,235	0.59
37083	37.08	3	McLennan	2738	1.04	2,632.69	3	20.5%	0.56	\$73,801	0.54
37084	37.08	4	McLennan	1221	0.32	3,815.63	4	41.9%	1.15	\$54,778	0.73
38011	38.01	1	McLennan	2245	21.10	106.40	1	8.4%	0.23	\$79,833	0.50
38012	38.01	2	McLennan	3858	31.44	122.71	1	10.6%	0.29	\$75,664	0.53
38021	38.02	1	McLennan	1206	45.47	26.52	1	22.4%	0.62	\$36,250	1.10
38022	38.02	2	McLennan	3217	18.64	172.59	1	13.8%	0.38	\$47,799	0.84
38023	38.02	3	McLennan	1375	18.52	74.24	1	16.8%	0.46	\$37,661	1.06
39001	39.00	1	McLennan	2437	21.93	111.13	1	16.1%	0.44	\$60,568	0.66
39002	39.00	2	McLennan	1865	21.01	88.77	1	31.0%	0.85	\$65,208	0.61

BG_ID	TRACT	BG	WEIGHT		0.5				1.0			
			County	POPULATION	Area	Pop Density	Size Class	% Minority	Index	Median HH Income	Index	1.0
			HOTCOG Region	339,719	5,623.70	60.41	1	36.4%	1.00	\$40,031	1.00	1.00
39004	39.00	4	McLennan	1734	38.15	45.45	1	14.1%	0.39	\$55,703	0.39	0.72
39005	39.00	5	McLennan	1602	0.74	2,164.86	3	59.6%	1.64	\$35,521	1.64	1.13
40001	40.00	1	McLennan	2240	52.60	42.59	1	5.7%	0.16	\$76,932	0.16	0.52
40002	40.00	2	McLennan	1229	69.75	17.62	1	2.2%	0.06	\$51,806	0.06	0.77
40003	40.00	3	McLennan	1696	48.57	34.92	1	7.1%	0.20	\$66,964	0.20	0.60
41011	41.01	1	McLennan	5315	35.78	148.55	1	18.2%	0.50	\$61,896	0.50	0.65
41021	41.02	1	McLennan	1324	9.32	142.06	1	17.3%	0.48	\$49,191	0.48	0.81
41022	41.02	2	McLennan	1442	17.10	84.33	1	6.9%	0.19	\$60,658	0.19	0.66
41023	41.02	3	McLennan	2080	26.22	79.33	1	4.0%	0.11	\$74,293	0.11	0.54
42011	42.01	1	McLennan	1106	36.00	30.72	1	35.4%	0.97	\$51,761	0.97	0.77
42012	42.01	2	McLennan	1290	0.84	1,535.71	3	6.3%	0.17	\$58,182	0.17	0.69
42013	42.01	3	McLennan	1149	0.59	1,947.46	3	28.8%	0.79	\$32,266	0.79	1.24
42021	42.02	1	McLennan	1582	39.96	39.59	1	6.6%	0.18	\$52,171	0.18	0.77
42022	42.02	2	McLennan	1573	27.09	58.07	1	21.6%	0.59	\$45,441	0.59	0.88

TRACT	BG	WEIGHT				2.0				2.0				1.5			
		County	% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index	% Disabled
		HOTCOG Region	18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00	10.16%
9501.00	1	Bosque	11.69%	0.62	16.93%	1.37	3.75%	0.69	9.58%	0.94	9.58%	0.94	9.58%	0.94	9.58%	0.94	9.58%
9501.00	2	Bosque	5.51%	0.29	10.63%	0.86	0.59%	0.11	9.43%	0.93	9.43%	0.93	9.43%	0.93	9.43%	0.93	9.43%
9501.00	3	Bosque	30.59%	1.62	11.46%	0.92	6.00%	1.10	9.60%	0.94	9.60%	0.94	9.60%	0.94	9.60%	0.94	9.60%
9501.00	4	Bosque	15.46%	0.82	11.86%	0.96	10.42%	1.92	15.42%	1.52	15.42%	1.52	15.42%	1.52	15.42%	1.52	15.42%
9501.00	5	Bosque	10.70%	0.57	17.78%	1.44	2.75%	0.51	13.88%	1.37	13.88%	1.37	13.88%	1.37	13.88%	1.37	13.88%
9502.00	1	Bosque	47.89%	2.54	11.88%	0.96	4.52%	0.83	9.49%	0.93	9.49%	0.93	9.49%	0.93	9.49%	0.93	9.49%
9503.00	1	Bosque	17.55%	0.93	14.82%	1.20	0.00%	0.00	7.07%	0.70	7.07%	0.70	7.07%	0.70	7.07%	0.70	7.07%
9503.00	2	Bosque	13.89%	0.74	23.83%	1.92	0.00%	0.00	11.56%	1.14	11.56%	1.14	11.56%	1.14	11.56%	1.14	11.56%
9504.00	1	Bosque	7.60%	0.40	16.41%	1.32	1.37%	0.25	8.94%	0.88	8.94%	0.88	8.94%	0.88	8.94%	0.88	8.94%
9504.00	2	Bosque	4.56%	0.24	24.94%	2.01	3.35%	0.62	13.89%	1.37	13.89%	1.37	13.89%	1.37	13.89%	1.37	13.89%
9505.00	1	Bosque	5.82%	0.31	16.55%	1.34	5.00%	0.92	13.85%	1.36	13.85%	1.36	13.85%	1.36	13.85%	1.36	13.85%
9505.00	2	Bosque	11.90%	0.63	3.81%	0.31	16.89%	3.10	8.90%	0.88	8.90%	0.88	8.90%	0.88	8.90%	0.88	8.90%
9505.00	3	Bosque	38.53%	2.04	9.13%	0.74	5.60%	1.03	4.03%	0.40	4.03%	0.40	4.03%	0.40	4.03%	0.40	4.03%
9505.00	4	Bosque	1.00%	0.05	18.98%	1.53	2.11%	0.39	6.86%	0.68	6.86%	0.68	6.86%	0.68	6.86%	0.68	6.86%
9506.00	1	Bosque	10.02%	0.53	18.46%	1.49	0.83%	0.15	8.99%	0.88	8.99%	0.88	8.99%	0.88	8.99%	0.88	8.99%
9507.00	1	Bosque	16.74%	0.89	14.88%	1.20	0.00%	0.00	6.68%	0.66	6.68%	0.66	6.68%	0.66	6.68%	0.66	6.68%
9507.00	2	Bosque	13.22%	0.70	6.14%	0.50	0.24%	0.04	8.81%	0.87	8.81%	0.87	8.81%	0.87	8.81%	0.87	8.81%
9507.00	3	Bosque	6.81%	0.36	11.53%	0.93	0.00%	0.00	8.51%	0.84	8.51%	0.84	8.51%	0.84	8.51%	0.84	8.51%
9901.00	1	Falls	20.62%	1.09	20.76%	1.68	5.28%	0.97	14.46%	1.42	14.46%	1.42	14.46%	1.42	14.46%	1.42	14.46%
9901.00	2	Falls	7.88%	0.42	10.51%	0.85	17.31%	3.18	6.69%	0.66	6.69%	0.66	6.69%	0.66	6.69%	0.66	6.69%
9902.00	1	Falls	12.49%	0.66	15.59%	1.26	3.88%	0.71	10.61%	1.04	10.61%	1.04	10.61%	1.04	10.61%	1.04	10.61%
9902.00	2	Falls	30.04%	1.59	12.48%	1.01	5.92%	1.09	12.57%	1.24	12.57%	1.24	12.57%	1.24	12.57%	1.24	12.57%
9903.00	3	Falls	24.15%	1.28	11.84%	0.96	10.21%	1.88	23.09%	2.27	23.09%	2.27	23.09%	2.27	23.09%	2.27	23.09%
9904.00	1	Falls	14.60%	0.77	12.38%	1.00	41.54%	7.64	11.49%	1.13	11.49%	1.13	11.49%	1.13	11.49%	1.13	11.49%
9904.00	2	Falls	29.95%	1.59	3.86%	0.31	4.96%	0.91	12.78%	1.26	12.78%	1.26	12.78%	1.26	12.78%	1.26	12.78%
9904.00	3	Falls	94.08%	4.99	6.09%	0.49	32.42%	5.96	26.64%	2.62	26.64%	2.62	26.64%	2.62	26.64%	2.62	26.64%
9904.00	4	Falls	81.41%	4.31	3.52%	0.28	0.00%	0.00	38.64%	3.80	38.64%	3.80	38.64%	3.80	38.64%	3.80	38.64%
9904.00	5	Falls	29.91%	1.59	11.61%	0.94	0.00%	0.00	8.01%	0.79	8.01%	0.79	8.01%	0.79	8.01%	0.79	8.01%
9904.00	6	Falls	61.54%	3.26	19.23%	1.55	29.73%	5.47	21.95%	2.16	21.95%	2.16	21.95%	2.16	21.95%	2.16	21.95%
9905.00	1	Falls	8.57%	0.45	11.38%	0.92	1.07%	0.20	8.53%	0.84	8.53%	0.84	8.53%	0.84	8.53%	0.84	8.53%
9905.00	2	Falls	20.42%	1.08	8.49%	0.69	0.89%	0.16	16.77%	1.65	16.77%	1.65	16.77%	1.65	16.77%	1.65	16.77%
9906.00	1	Falls	21.72%	1.15	9.97%	0.80	5.26%	0.97	9.85%	0.97	9.85%	0.97	9.85%	0.97	9.85%	0.97	9.85%
9907.00	1	Falls	9.04%	0.48	21.99%	1.77	0.00%	0.00	8.23%	0.81	8.23%	0.81	8.23%	0.81	8.23%	0.81	8.23%
9907.00	2	Falls	10.29%	0.55	17.14%	1.38	0.00%	0.00	13.37%	1.32	13.37%	1.32	13.37%	1.32	13.37%	1.32	13.37%
9907.00	3	Falls	26.83%	1.42	20.72%	1.67	11.98%	2.20	16.46%	1.62	16.46%	1.62	16.46%	1.62	16.46%	1.62	16.46%
9907.00	4	Falls	19.47%	1.03	25.26%	2.04	20.53%	3.77	30.33%	2.99	30.33%	2.99	30.33%	2.99	30.33%	2.99	30.33%
9801.00	1	Freestone	7.43%	0.39	20.30%	1.64	3.89%	0.72	11.64%	1.15	11.64%	1.15	11.64%	1.15	11.64%	1.15	11.64%
9801.00	2	Freestone	5.84%	0.31	11.98%	0.97	0.93%	0.17	7.64%	0.75	7.64%	0.75	7.64%	0.75	7.64%	0.75	7.64%
9802.00	1	Freestone	12.25%	0.65	9.19%	0.74	0.00%	0.00	4.03%	0.40	4.03%	0.40	4.03%	0.40	4.03%	0.40	4.03%
9802.00	2	Freestone	5.76%	0.31	16.08%	1.30	2.87%	0.53	9.34%	0.92	9.34%	0.92	9.34%	0.92	9.34%	0.92	9.34%
9802.00	3	Freestone	0.00%	0.00	26.17%	2.11	0.00%	0.00	13.82%	1.36	13.82%	1.36	13.82%	1.36	13.82%	1.36	13.82%
9803.00	1	Freestone	36.57%	1.94	9.09%	0.73	21.38%	3.93	12.72%	1.25	12.72%	1.25	12.72%	1.25	12.72%	1.25	12.72%

TRACT		BG	WEIGHT		2.0			2.0			2.0			1.5		
		County	% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index		
HOTCOG Region			18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00		
9803.00	2	Freestone	5.78%	0.31	7.09%	0.57	4.32%	0.79	7.44%	0.73	7.44%	0.73	7.44%	0.73		
9804.00	1	Freestone	9.63%	0.51	4.76%	0.38	1.16%	0.21	5.91%	0.58	5.91%	0.58	5.91%	0.58		
9804.00	2	Freestone	14.40%	0.76	8.00%	0.65	10.84%	1.99	11.98%	1.18	11.98%	1.18	11.98%	1.18		
9804.00	3	Freestone	36.26%	1.92	10.04%	0.81	1.19%	0.22	14.36%	1.41	14.36%	1.41	14.36%	1.41		
9806.00	1	Freestone	20.00%	1.06	21.65%	1.75	0.00%	0.00	12.26%	1.21	12.26%	1.21	12.26%	1.21		
9806.00	2	Freestone	4.33%	0.23	9.24%	0.75	0.12%	0.02	13.84%	1.36	13.84%	1.36	13.84%	1.36		
9806.00	3	Freestone	10.88%	0.58	27.06%	2.18	13.15%	2.42	26.74%	2.63	26.74%	2.63	26.74%	2.63		
9807.00	1	Freestone	29.13%	1.54	4.23%	0.34	0.00%	0.00	10.37%	1.02	10.37%	1.02	10.37%	1.02		
9807.00	2	Freestone	7.50%	0.40	20.07%	1.62	2.99%	0.55	3.32%	0.33	3.32%	0.33	3.32%	0.33		
9807.00	3	Freestone	9.74%	0.52	7.35%	0.59	12.08%	2.22	16.42%	1.62	16.42%	1.62	16.42%	1.62		
9807.00	4	Freestone	13.33%	0.71	15.60%	1.26	14.29%	2.63	19.93%	1.96	19.93%	1.96	19.93%	1.96		
9807.00	5	Freestone	17.25%	0.91	12.61%	1.02	4.31%	0.79	11.20%	1.10	11.20%	1.10	11.20%	1.10		
9809.00	1	Freestone	37.84%	2.01	12.29%	0.99	10.81%	1.99	25.79%	2.54	25.79%	2.54	25.79%	2.54		
9809.00	2	Freestone	22.33%	1.18	25.29%	2.04	3.78%	0.69	17.02%	1.68	17.02%	1.68	17.02%	1.68		
9601.00	1	Hill	16.91%	0.90	10.55%	0.85	10.98%	2.02	10.27%	1.01	10.27%	1.01	10.27%	1.01		
9601.00	2	Hill	47.63%	2.52	8.87%	0.72	15.12%	2.78	9.84%	0.97	9.84%	0.97	9.84%	0.97		
9601.00	3	Hill	12.87%	0.68	11.83%	0.95	0.94%	0.17	6.55%	0.64	6.55%	0.64	6.55%	0.64		
9602.00	1	Hill	6.54%	0.35	21.38%	1.73	3.39%	0.62	5.90%	0.58	5.90%	0.58	5.90%	0.58		
9602.00	2	Hill	13.09%	0.69	8.64%	0.70	2.70%	0.50	6.85%	0.67	6.85%	0.67	6.85%	0.67		
9602.00	3	Hill	6.36%	0.34	27.32%	2.21	3.01%	0.55	11.33%	1.12	11.33%	1.12	11.33%	1.12		
9604.00	1	Hill	16.98%	0.90	24.09%	1.94	2.83%	0.52	10.53%	1.04	10.53%	1.04	10.53%	1.04		
9604.00	2	Hill	8.74%	0.46	19.02%	1.54	0.00%	0.00	25.21%	2.48	25.21%	2.48	25.21%	2.48		
9605.00	1	Hill	11.29%	0.60	16.68%	1.35	3.22%	0.59	8.62%	0.85	8.62%	0.85	8.62%	0.85		
9605.00	2	Hill	5.21%	0.28	17.88%	1.44	5.29%	0.97	12.35%	1.22	12.35%	1.22	12.35%	1.22		
9605.00	3	Hill	5.66%	0.30	9.98%	0.81	0.00%	0.00	11.61%	1.14	11.61%	1.14	11.61%	1.14		
9606.00	1	Hill	10.87%	0.58	15.47%	1.25	8.95%	1.65	11.69%	1.15	11.69%	1.15	11.69%	1.15		
9607.00	1	Hill	8.20%	0.43	39.96%	3.23	0.00%	0.00	6.71%	0.66	6.71%	0.66	6.71%	0.66		
9607.00	2	Hill	35.57%	1.89	11.41%	0.92	1.79%	0.33	19.64%	1.93	19.64%	1.93	19.64%	1.93		
9607.00	3	Hill	12.16%	0.64	13.13%	1.06	0.00%	0.00	5.68%	0.56	5.68%	0.56	5.68%	0.56		
9608.00	1	Hill	8.52%	0.45	10.22%	0.82	0.00%	0.00	6.01%	0.59	6.01%	0.59	6.01%	0.59		
9608.00	2	Hill	15.14%	0.80	10.13%	0.82	0.00%	0.00	5.74%	0.56	5.74%	0.56	5.74%	0.56		
9608.00	3	Hill	6.80%	0.36	25.09%	2.03	1.32%	0.24	8.76%	0.86	8.76%	0.86	8.76%	0.86		
9609.00	1	Hill	34.33%	1.82	11.62%	0.94	24.89%	4.58	5.27%	0.52	5.27%	0.52	5.27%	0.52		
9609.00	2	Hill	37.23%	1.97	0.00%	0.00	4.49%	0.83	10.24%	1.01	10.24%	1.01	10.24%	1.01		
9609.00	3	Hill	28.03%	1.49	1.16%	0.09	3.68%	0.68	25.95%	2.55	25.95%	2.55	25.95%	2.55		
9610.00	1	Hill	46.96%	2.49	7.76%	0.63	26.35%	4.84	15.01%	1.48	15.01%	1.48	15.01%	1.48		
9610.00	2	Hill	35.80%	1.90	24.43%	1.97	16.61%	3.05	21.84%	2.15	21.84%	2.15	21.84%	2.15		
9610.00	3	Hill	16.18%	0.86	8.21%	0.66	19.51%	3.59	19.46%	1.92	19.46%	1.92	19.46%	1.92		
9611.00	4	Hill	7.56%	0.40	14.42%	1.16	11.10%	2.04	15.93%	1.57	15.93%	1.57	15.93%	1.57		
9611.00	5	Hill	11.01%	0.58	8.91%	0.72	1.79%	0.33	10.58%	1.04	10.58%	1.04	10.58%	1.04		
9612.00	1	Hill	4.89%	0.26	11.67%	0.94	2.33%	0.43	13.08%	1.29	13.08%	1.29	13.08%	1.29		
9613.00	1	Hill	24.96%	1.32	14.84%	1.20	3.33%	0.61	9.53%	0.94	9.53%	0.94	9.53%	0.94		

WEIGHT			2.0			2.0			2.0			1.5		
TRACT	BG	County	% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index
HOTCOG Region			18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00
9613.00	2	Hill	31.63%	1.68	15.65%	1.26	8.86%	1.63	9.33%	1.63	9.33%	1.63	9.33%	0.92
9613.00	3	Hill	39.68%	2.10	14.48%	1.17	9.42%	1.73	8.90%	1.73	8.90%	1.73	8.90%	0.88
9701.00	1	Limestone	19.37%	1.03	16.68%	1.35	1.49%	0.27	10.89%	0.27	10.89%	0.27	10.89%	1.07
9701.00	2	Limestone	31.94%	1.69	5.42%	0.44	8.10%	1.49	8.02%	1.49	8.02%	1.49	8.02%	0.79
9702.00	1	Limestone	13.75%	0.73	16.98%	1.37	8.90%	1.64	14.20%	1.64	14.20%	1.64	14.20%	1.40
9702.00	2	Limestone	11.08%	0.59	15.95%	1.29	3.69%	0.68	15.21%	0.68	15.21%	0.68	15.21%	1.50
9702.00	3	Limestone	31.50%	1.67	5.29%	0.43	0.00%	0.00	3.53%	0.00	3.53%	0.00	3.53%	0.35
9703.00	1	Limestone	16.03%	0.85	21.32%	1.72	3.39%	0.62	16.10%	0.62	16.10%	0.62	16.10%	1.58
9703.00	2	Limestone	50.67%	2.69	8.06%	0.65	3.00%	0.55	7.00%	0.55	7.00%	0.55	7.00%	0.69
9703.00	3	Limestone	4.39%	0.23	4.65%	0.38	0.00%	0.00	18.71%	0.00	18.71%	0.00	18.71%	1.84
9704.00	1	Limestone	19.43%	1.03	19.25%	1.55	4.51%	0.83	26.42%	0.83	26.42%	0.83	26.42%	2.60
9704.00	2	Limestone	28.77%	1.52	9.52%	0.77	0.00%	0.00	9.02%	0.00	9.02%	0.00	9.02%	0.89
9705.00	1	Limestone	7.08%	0.38	3.15%	0.25	0.00%	0.00	13.38%	0.00	13.38%	0.00	13.38%	1.32
9705.00	2	Limestone	23.98%	1.27	21.03%	1.70	5.16%	0.95	11.41%	0.95	11.41%	0.95	11.41%	1.12
9706.00	1	Limestone	4.48%	0.24	12.66%	1.02	0.00%	0.00	8.59%	0.00	8.59%	0.00	8.59%	0.85
9706.00	2	Limestone	9.47%	0.50	19.47%	1.57	6.70%	1.23	11.26%	1.23	11.26%	1.23	11.26%	1.11
9706.00	3	Limestone	19.90%	1.05	7.46%	0.60	3.38%	0.62	10.96%	0.62	10.96%	0.62	10.96%	1.08
9706.00	4	Limestone	0.00%	0.00	26.63%	2.15	0.00%	0.00	16.98%	0.00	16.98%	0.00	16.98%	1.67
9706.00	5	Limestone	8.33%	0.44	4.22%	0.34	4.55%	0.84	2.42%	0.84	2.42%	0.84	2.42%	0.24
9706.00	6	Limestone	25.07%	1.33	11.29%	0.91	8.70%	1.60	6.75%	1.60	6.75%	1.60	6.75%	0.66
9707.00	1	Limestone	7.10%	0.38	17.80%	1.44	4.07%	0.75	9.45%	0.75	9.45%	0.75	9.45%	0.93
9707.00	2	Limestone	22.50%	1.19	28.82%	2.33	1.54%	0.28	10.97%	0.28	10.97%	0.28	10.97%	1.08
9708.00	1	Limestone	15.49%	0.82	22.12%	1.79	0.94%	0.17	12.36%	0.17	12.36%	0.17	12.36%	1.22
9708.00	2	Limestone	15.32%	0.81	22.00%	1.78	5.70%	1.05	12.15%	1.05	12.15%	1.05	12.15%	1.20
9708.00	3	Limestone	15.09%	0.80	30.41%	2.45	1.39%	0.26	21.21%	0.26	21.21%	0.26	21.21%	2.09
1.00	2	McLennan	66.19%	3.51	0.00%	0.00	0.00%	0.00	5.65%	0.00	5.65%	0.00	5.65%	0.56
1.00	6	McLennan	30.16%	1.60	2.65%	0.21	17.04%	3.13	6.24%	3.13	6.24%	3.13	6.24%	0.61
2.00	1	McLennan	84.69%	4.49	2.77%	0.22	0.77%	0.14	6.98%	0.14	6.98%	0.14	6.98%	0.69
2.00	4	McLennan	82.20%	4.36	0.00%	0.00	3.93%	0.72	2.60%	0.72	2.60%	0.72	2.60%	0.26
3.00	1	McLennan	0.00%	0.00	0.25%	0.02	0.00%	0.00	0.17%	0.00	0.17%	0.00	0.17%	0.02
4.00	1	McLennan	91.79%	4.86	5.64%	0.46	8.60%	1.58	11.23%	1.58	11.23%	1.58	11.23%	1.11
4.00	2	McLennan	69.68%	3.69	0.00%	0.00	9.90%	1.82	3.10%	1.82	3.10%	1.82	3.10%	0.31
4.00	3	McLennan	81.40%	4.31	0.00%	0.00	0.00%	0.00	0.73%	0.00	0.73%	0.00	0.73%	0.07
4.00	4	McLennan	77.51%	4.11	5.77%	0.47	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00
4.00	6	McLennan	32.19%	1.71	8.55%	0.69	14.94%	2.75	11.05%	2.75	11.05%	2.75	11.05%	1.09
5.98	1	McLennan	24.82%	1.32	1.18%	0.10	20.40%	3.75	19.22%	3.75	19.22%	3.75	19.22%	1.89
5.98	2	McLennan	25.17%	1.33	3.77%	0.30	4.99%	0.92	5.95%	0.92	5.95%	0.92	5.95%	0.59
5.98	5	McLennan	25.57%	1.36	11.90%	0.96	2.95%	0.54	10.53%	0.54	10.53%	0.54	10.53%	1.04
5.98	6	McLennan	30.19%	1.60	18.87%	1.52	8.02%	1.47	12.64%	1.47	12.64%	1.47	12.64%	1.24
5.98	8	McLennan	10.91%	0.58	4.10%	0.33	4.69%	0.86	10.90%	0.86	10.90%	0.86	10.90%	1.07
7.00	1	McLennan	37.63%	1.99	11.86%	0.96	22.96%	4.22	13.36%	4.22	13.36%	4.22	13.36%	1.31
7.00	2	McLennan	9.03%	0.48	9.24%	0.75	0.00%	0.00	8.34%	0.00	8.34%	0.00	8.34%	0.82

WEIGHT			2.0				2.0				1.5			
TRACT	BG	County	% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index				
HOTCOG Region			18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00				
7.00	3	McLennan	23.66%	1.25	6.65%	0.54	9.21%	1.69	16.76%	1.65				
7.00	4	McLennan	18.01%	0.95	12.31%	0.99	3.66%	0.67	9.20%	0.91				
8.00	1	McLennan	10.96%	0.58	6.78%	0.55	0.00%	0.00	10.54%	1.04				
8.00	3	McLennan	19.45%	1.03	5.63%	0.45	8.21%	1.51	15.59%	1.53				
9.00	1	McLennan	25.58%	1.36	3.55%	0.29	5.81%	1.07	7.75%	0.76				
9.00	2	McLennan	16.70%	0.89	8.18%	0.66	1.43%	0.26	11.25%	1.11				
9.00	3	McLennan	30.48%	1.62	13.34%	1.08	1.75%	0.32	15.55%	1.53				
9.00	4	McLennan	2.97%	0.16	1.05%	0.08	2.74%	0.50	14.06%	1.38				
9.00	6	McLennan	21.21%	1.12	12.40%	1.00	5.34%	0.98	11.38%	1.12				
10.00	1	McLennan	31.91%	1.69	8.56%	0.69	10.89%	2.00	17.13%	1.69				
10.00	2	McLennan	12.83%	0.68	2.31%	0.19	8.33%	1.53	8.75%	0.86				
10.00	3	McLennan	36.10%	1.91	6.19%	0.50	1.14%	0.21	11.01%	1.08				
11.00	3	McLennan	38.92%	2.06	7.33%	0.59	5.41%	0.99	8.39%	0.83				
11.00	4	McLennan	38.83%	2.06	3.73%	0.30	5.06%	0.93	8.06%	0.79				
11.00	5	McLennan	14.74%	0.78	4.16%	0.34	19.81%	3.64	11.14%	1.10				
11.00	6	McLennan	43.14%	2.29	3.07%	0.25	26.89%	4.94	16.05%	1.58				
11.00	7	McLennan	44.23%	2.34	1.80%	0.15	5.12%	0.94	6.47%	0.64				
11.00	8	McLennan	6.29%	0.33	7.31%	0.59	0.00%	0.00	18.02%	1.77				
12.00	1	McLennan	31.70%	1.68	15.08%	1.22	13.43%	2.47	23.39%	2.30				
12.00	2	McLennan	55.71%	2.95	2.50%	0.20	29.10%	5.35	13.21%	1.30				
12.00	3	McLennan	50.15%	2.66	5.57%	0.45	29.09%	5.35	16.38%	1.61				
13.00	2	McLennan	24.22%	1.28	10.35%	0.84	6.56%	1.21	6.76%	0.67				
13.00	3	McLennan	20.31%	1.08	3.52%	0.28	4.42%	0.81	22.54%	2.22				
13.00	5	McLennan	27.30%	1.45	11.69%	0.94	0.00%	0.00	8.90%	0.88				
14.00	1	McLennan	27.23%	1.44	9.09%	0.73	13.10%	2.41	14.98%	1.47				
14.00	2	McLennan	38.46%	2.04	24.77%	2.00	21.63%	3.98	9.54%	0.94				
14.00	4	McLennan	77.20%	4.09	1.84%	0.15	31.00%	5.70	21.53%	2.12				
14.00	5	McLennan	30.94%	1.64	9.17%	0.74	18.23%	3.35	31.75%	3.13				
14.00	7	McLennan	39.42%	2.09	18.02%	1.45	20.75%	3.81	26.51%	2.61				
15.00	1	McLennan	35.13%	1.86	9.66%	0.78	11.67%	2.15	14.54%	1.43				
15.00	3	McLennan	45.07%	2.39	9.15%	0.74	10.86%	2.00	13.07%	1.29				
15.00	7	McLennan	35.05%	1.86	16.42%	1.33	32.30%	5.94	13.20%	1.30				
16.00	1	McLennan	19.22%	1.02	9.38%	0.76	9.94%	1.83	8.56%	0.84				
16.00	2	McLennan	21.29%	1.13	2.03%	0.16	1.86%	0.34	10.90%	1.07				
16.00	3	McLennan	25.55%	1.35	8.39%	0.68	0.00%	0.00	10.49%	1.03				
16.00	4	McLennan	41.88%	2.22	7.82%	0.63	6.96%	1.28	14.01%	1.38				
16.00	6	McLennan	36.18%	1.92	14.27%	1.15	24.93%	4.58	24.87%	2.45				
17.00	1	McLennan	0.00%	0.00	12.63%	1.02	0.00%	0.00	12.16%	1.20				
17.00	2	McLennan	5.87%	0.31	9.90%	0.80	5.36%	0.99	7.97%	0.78				
17.00	3	McLennan	17.86%	0.95	14.36%	1.16	7.38%	1.36	10.62%	1.05				
17.00	4	McLennan	22.19%	1.18	6.51%	0.53	4.24%	0.78	11.01%	1.08				
18.00	1	McLennan	4.20%	0.22	22.00%	1.78	0.00%	0.00	17.76%	1.75				

TRACT	BG	WEIGHT			2.0			2.0			2.0			1.5		
		County	% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index	% Disabled	Index
		<i>HOTCOG Region</i>	18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00	10.16%	1.00
29.00	1	McLennan	2.15%	0.11	15.12%	1.22	2.68%	0.49	7.18%	0.71	7.18%	0.71	7.18%	0.71	7.18%	0.71
30.00	1	McLennan	14.57%	0.77	27.67%	2.23	13.31%	2.45	14.64%	1.44	14.64%	1.44	14.64%	1.44	14.64%	1.44
30.00	2	McLennan	16.23%	0.86	14.71%	1.19	10.41%	1.91	5.29%	0.52	5.29%	0.52	5.29%	0.52	5.29%	0.52
30.00	3	McLennan	20.44%	1.08	10.01%	0.81	12.93%	2.38	11.03%	1.09	11.03%	1.09	11.03%	1.09	11.03%	1.09
32.00	1	McLennan	20.61%	1.09	9.44%	0.76	5.08%	0.93	7.72%	0.76	7.72%	0.76	7.72%	0.76	7.72%	0.76
32.00	2	McLennan	6.54%	0.35	12.75%	1.03	13.32%	2.45	9.93%	0.98	9.93%	0.98	9.93%	0.98	9.93%	0.98
32.00	3	McLennan	18.63%	0.99	6.89%	0.56	8.11%	1.49	13.65%	1.34	13.65%	1.34	13.65%	1.34	13.65%	1.34
33.00	3	McLennan	75.58%	4.01	2.42%	0.20	0.00%	0.00	9.86%	0.97	9.86%	0.97	9.86%	0.97	9.86%	0.97
33.00	4	McLennan	40.33%	2.14	1.78%	0.14	3.93%	0.72	6.18%	0.61	6.18%	0.61	6.18%	0.61	6.18%	0.61
34.00	1	McLennan	25.61%	1.36	8.20%	0.66	2.44%	0.45	7.95%	0.78	7.95%	0.78	7.95%	0.78	7.95%	0.78
34.00	2	McLennan	5.46%	0.29	9.59%	0.77	2.38%	0.44	7.72%	0.76	7.72%	0.76	7.72%	0.76	7.72%	0.76
34.00	3	McLennan	5.95%	0.32	7.40%	0.60	15.82%	2.91	10.07%	0.99	10.07%	0.99	10.07%	0.99	10.07%	0.99
35.00	1	McLennan	12.25%	0.65	12.86%	1.04	1.49%	0.27	10.38%	1.02	10.38%	1.02	10.38%	1.02	10.38%	1.02
35.00	2	McLennan	8.82%	0.47	12.48%	1.01	2.39%	0.44	9.45%	0.93	9.45%	0.93	9.45%	0.93	9.45%	0.93
35.00	3	McLennan	8.62%	0.46	17.81%	1.44	1.43%	0.26	5.13%	0.50	5.13%	0.50	5.13%	0.50	5.13%	0.50
36.01	1	McLennan	1.34%	0.07	14.19%	1.15	0.00%	0.00	10.07%	0.99	10.07%	0.99	10.07%	0.99	10.07%	0.99
36.01	2	McLennan	18.45%	0.98	4.63%	0.37	4.80%	0.88	11.16%	1.10	11.16%	1.10	11.16%	1.10	11.16%	1.10
36.01	3	McLennan	17.08%	0.91	10.48%	0.85	1.66%	0.31	10.63%	1.05	10.63%	1.05	10.63%	1.05	10.63%	1.05
36.02	1	McLennan	12.48%	0.66	9.65%	0.78	1.92%	0.35	10.93%	1.08	10.93%	1.08	10.93%	1.08	10.93%	1.08
36.02	2	McLennan	6.76%	0.36	17.63%	1.42	0.83%	0.15	7.29%	0.72	7.29%	0.72	7.29%	0.72	7.29%	0.72
37.01	1	McLennan	11.23%	0.60	7.42%	0.60	8.13%	1.49	11.84%	1.17	11.84%	1.17	11.84%	1.17	11.84%	1.17
37.01	2	McLennan	7.96%	0.42	9.32%	0.75	1.72%	0.32	3.56%	0.35	3.56%	0.35	3.56%	0.35	3.56%	0.35
37.03	1	McLennan	3.10%	0.16	21.13%	1.71	5.03%	0.92	7.32%	0.72	7.32%	0.72	7.32%	0.72	7.32%	0.72
37.03	2	McLennan	0.37%	0.02	8.46%	0.68	1.70%	0.31	3.89%	0.38	3.89%	0.38	3.89%	0.38	3.89%	0.38
37.03	3	McLennan	17.05%	0.90	19.28%	1.56	0.00%	0.00	9.58%	0.94	9.58%	0.94	9.58%	0.94	9.58%	0.94
37.06	1	McLennan	3.04%	0.16	10.42%	0.84	2.40%	0.44	10.93%	1.08	10.93%	1.08	10.93%	1.08	10.93%	1.08
37.06	2	McLennan	9.66%	0.51	9.37%	0.76	0.00%	0.00	9.14%	0.90	9.14%	0.90	9.14%	0.90	9.14%	0.90
37.06	3	McLennan	0.86%	0.05	9.14%	0.74	0.00%	0.00	6.05%	0.60	6.05%	0.60	6.05%	0.60	6.05%	0.60
37.06	4	McLennan	7.62%	0.40	5.90%	0.48	5.14%	0.94	6.89%	0.68	6.89%	0.68	6.89%	0.68	6.89%	0.68
37.07	1	McLennan	11.18%	0.59	7.19%	0.58	9.64%	1.77	4.77%	0.47	4.77%	0.47	4.77%	0.47	4.77%	0.47
37.07	2	McLennan	14.06%	0.75	9.70%	0.78	1.20%	0.22	4.05%	0.40	4.05%	0.40	4.05%	0.40	4.05%	0.40
37.07	3	McLennan	9.64%	0.51	8.29%	0.67	3.25%	0.60	5.40%	0.53	5.40%	0.53	5.40%	0.53	5.40%	0.53
37.08	2	McLennan	12.45%	0.66	6.18%	0.50	0.00%	0.00	4.42%	0.44	4.42%	0.44	4.42%	0.44	4.42%	0.44
37.08	3	McLennan	6.94%	0.37	4.75%	0.38	0.86%	0.16	5.46%	0.54	5.46%	0.54	5.46%	0.54	5.46%	0.54
37.08	4	McLennan	5.24%	0.28	8.27%	0.67	0.00%	0.00	7.82%	0.77	7.82%	0.77	7.82%	0.77	7.82%	0.77
38.01	1	McLennan	1.83%	0.10	8.42%	0.68	1.63%	0.30	4.78%	0.47	4.78%	0.47	4.78%	0.47	4.78%	0.47
38.01	2	McLennan	5.81%	0.31	10.39%	0.84	1.06%	0.19	5.50%	0.54	5.50%	0.54	5.50%	0.54	5.50%	0.54
38.02	1	McLennan	15.42%	0.82	8.62%	0.70	3.55%	0.65	9.40%	0.93	9.40%	0.93	9.40%	0.93	9.40%	0.93
38.02	2	McLennan	15.20%	0.81	9.20%	0.74	2.14%	0.39	5.61%	0.55	5.61%	0.55	5.61%	0.55	5.61%	0.55
38.02	3	McLennan	26.04%	1.38	14.33%	1.16	2.87%	0.53	11.21%	1.10	11.21%	1.10	11.21%	1.10	11.21%	1.10
39.00	1	McLennan	6.20%	0.33	5.74%	0.46	3.70%	0.68	10.53%	1.04	10.53%	1.04	10.53%	1.04	10.53%	1.04
39.00	2	McLennan	13.46%	0.71	7.45%	0.60	8.60%	1.58	11.90%	1.17	11.90%	1.17	11.90%	1.17	11.90%	1.17

TRACT	BG	WEIGHT	2.0			2.0			2.0			1.5		
			% Below Poverty	Index	% over 65	Index	% HU with no autos	Index	% Disabled	Index		% Disabled	Index	
			18.87%	1.00	12.39%	1.00	5.44%	1.00	10.16%	1.00		10.16%	1.00	
39.00	4	McLennan	6.98%	0.37	15.69%	1.27	2.23%	0.41	3.62%	0.36		3.62%	0.36	
39.00	5	McLennan	36.83%	1.95	10.05%	0.81	7.12%	1.31	18.64%	1.83		18.64%	1.83	
40.00	1	McLennan	2.10%	0.11	16.34%	1.32	0.00%	0.00	7.77%	0.76		7.77%	0.76	
40.00	2	McLennan	2.85%	0.15	14.40%	1.16	0.00%	0.00	5.90%	0.58		5.90%	0.58	
40.00	3	McLennan	14.15%	0.75	8.02%	0.65	5.08%	0.93	6.51%	0.64		6.51%	0.64	
41.01	1	McLennan	7.43%	0.39	9.52%	0.77	1.66%	0.31	8.30%	0.82		8.30%	0.82	
41.02	1	McLennan	21.22%	1.12	13.29%	1.07	0.00%	0.00	2.48%	0.24		2.48%	0.24	
41.02	2	McLennan	4.30%	0.23	8.60%	0.69	1.97%	0.36	4.68%	0.46		4.68%	0.46	
41.02	3	McLennan	5.05%	0.27	7.55%	0.61	0.00%	0.00	3.46%	0.34		3.46%	0.34	
42.01	1	McLennan	16.64%	0.88	13.83%	1.12	1.01%	0.19	12.72%	1.25		12.72%	1.25	
42.01	2	McLennan	5.97%	0.32	20.16%	1.63	1.37%	0.25	5.60%	0.55		5.60%	0.55	
42.01	3	McLennan	17.67%	0.94	13.23%	1.07	4.27%	0.78	17.28%	1.70		17.28%	1.70	
42.02	1	McLennan	8.09%	0.43	13.15%	1.06	8.18%	1.50	6.51%	0.64		6.51%	0.64	
42.02	2	McLennan	10.30%	0.55	12.52%	1.01	2.30%	0.42	10.42%	1.03		10.42%	1.03	

TRACT	WEIGHT		Transit Need Index
	BG	County	
	HOTCOG	Region	10.00
9501.00	1	Bosque	8.19
9501.00	2	Bosque	5.68
9501.00	3	Bosque	13.33
9501.00	4	Bosque	13.69
9501.00	5	Bosque	8.74
9502.00	1	Bosque	14.01
9503.00	1	Bosque	6.72
9503.00	2	Bosque	9.31
9504.00	1	Bosque	6.32
9504.00	2	Bosque	8.94
9505.00	1	Bosque	9.40
9505.00	2	Bosque	13.08
9505.00	3	Bosque	14.61
9505.00	4	Bosque	8.22
9506.00	1	Bosque	6.86
9507.00	1	Bosque	6.77
9507.00	2	Bosque	7.84
9507.00	3	Bosque	7.70
9901.00	1	Falls	10.40
9901.00	2	Falls	12.41
9902.00	1	Falls	9.13
9902.00	2	Falls	14.54
9903.00	3	Falls	17.34
9904.00	1	Falls	24.57
9904.00	2	Falls	15.10
9904.00	3	Falls	34.09
9904.00	4	Falls	28.26
9904.00	5	Falls	15.05
9904.00	6	Falls	27.76
9905.00	1	Falls	6.36
9905.00	2	Falls	11.80
9906.00	1	Falls	9.50
9907.00	1	Falls	7.53
9907.00	2	Falls	8.35
9907.00	3	Falls	17.71
9907.00	4	Falls	23.90
9801.00	1	Freestone	8.80
9801.00	2	Freestone	5.68
9802.00	1	Freestone	4.66
9802.00	2	Freestone	7.12
9802.00	3	Freestone	7.20
9803.00	1	Freestone	16.68

TRACT	WEIGHT		Transit Need Index
	BG	County	
HOTCOG Region			10.00
9803.00	2	Freestone	11.13
9804.00	1	Freestone	5.58
9804.00	2	Freestone	10.89
9804.00	3	Freestone	12.37
9806.00	1	Freestone	10.83
9806.00	2	Freestone	7.21
9806.00	3	Freestone	14.47
9807.00	1	Freestone	12.05
9807.00	2	Freestone	8.31
9807.00	3	Freestone	16.12
9807.00	4	Freestone	13.03
9807.00	5	Freestone	8.90
9809.00	1	Freestone	18.47
9809.00	2	Freestone	14.58
9601.00	1	Hill	11.93
9601.00	2	Hill	20.69
9601.00	3	Hill	7.36
9602.00	1	Hill	7.24
9602.00	2	Hill	6.10
9602.00	3	Hill	8.68
9604.00	1	Hill	9.48
9604.00	2	Hill	10.28
9605.00	1	Hill	8.47
9605.00	2	Hill	8.21
9605.00	3	Hill	5.49
9606.00	1	Hill	11.65
9607.00	1	Hill	9.94
9607.00	2	Hill	12.70
9607.00	3	Hill	6.21
9608.00	1	Hill	6.53
9608.00	2	Hill	8.81
9608.00	3	Hill	10.07
9609.00	1	Hill	18.71
9609.00	2	Hill	16.17
9609.00	3	Hill	15.66
9610.00	1	Hill	24.27
9610.00	2	Hill	22.32
9610.00	3	Hill	18.79
9611.00	4	Hill	11.18
9611.00	5	Hill	6.71
9612.00	1	Hill	7.34
9613.00	1	Hill	9.68

TRACT	BG	WEIGHT		Transit Need Index
		County		
		HOTCOG Region		10.00
9613.00	2	Hill		14.49
9613.00	3	Hill		14.50
9701.00	1	Limestone		9.45
9701.00	2	Limestone		11.90
9702.00	1	Limestone		10.35
9702.00	2	Limestone		9.92
9702.00	3	Limestone		8.98
9703.00	1	Limestone		11.07
9703.00	2	Limestone		16.30
9703.00	3	Limestone		9.58
9704.00	1	Limestone		18.83
9704.00	2	Limestone		11.75
9705.00	1	Limestone		8.72
9705.00	2	Limestone		16.34
9706.00	1	Limestone		5.19
9706.00	2	Limestone		12.91
9706.00	3	Limestone		9.31
9706.00	4	Limestone		10.09
9706.00	5	Limestone		11.49
9706.00	6	Limestone		12.49
9707.00	1	Limestone		7.43
9707.00	2	Limestone		10.83
9708.00	1	Limestone		8.97
9708.00	2	Limestone		9.77
9708.00	3	Limestone		11.58
1.00	2	McLennan		17.58
1.00	6	McLennan		16.82
2.00	1	McLennan		21.54
2.00	4	McLennan		23.63
3.00	1	McLennan		6.55
4.00	1	McLennan		38.23
4.00	2	McLennan		25.68
4.00	3	McLennan		17.13
4.00	4	McLennan		18.52
4.00	6	McLennan		21.13
5.98	1	McLennan		20.11
5.98	2	McLennan		15.07
5.98	5	McLennan		15.79
5.98	6	McLennan		18.50
5.98	8	McLennan		13.39
7.00	1	McLennan		21.02
7.00	2	McLennan		11.15

TRACT	BG	WEIGHT County	Transit Need Index
		<i>HOTCOG Region</i>	<i>10.00</i>
7.00	3	McLennan	17.36
7.00	4	McLennan	10.80
8.00	1	McLennan	9.50
8.00	3	McLennan	15.40
9.00	1	McLennan	14.74
9.00	2	McLennan	11.72
9.00	3	McLennan	16.36
9.00	4	McLennan	11.12
9.00	6	McLennan	14.74
10.00	1	McLennan	19.05
10.00	2	McLennan	13.69
10.00	3	McLennan	15.07
11.00	3	McLennan	17.39
11.00	4	McLennan	17.20
11.00	5	McLennan	19.39
11.00	6	McLennan	22.94
11.00	7	McLennan	16.32
11.00	8	McLennan	10.53
12.00	1	McLennan	22.69
12.00	2	McLennan	25.90
12.00	3	McLennan	26.28
13.00	2	McLennan	12.43
13.00	3	McLennan	15.80
13.00	5	McLennan	13.89
14.00	1	McLennan	17.02
14.00	2	McLennan	24.43
14.00	4	McLennan	35.16
14.00	5	McLennan	23.59
14.00	7	McLennan	26.56
15.00	1	McLennan	21.18
15.00	3	McLennan	21.06
15.00	7	McLennan	26.00
16.00	1	McLennan	12.00
16.00	2	McLennan	12.28
16.00	3	McLennan	11.53
16.00	4	McLennan	17.12
16.00	6	McLennan	21.42
17.00	1	McLennan	7.80
17.00	2	McLennan	10.84
17.00	3	McLennan	12.21
17.00	4	McLennan	11.46
18.00	1	McLennan	10.51

TRACT	BG	WEIGHT County	Transit Need Index
		<i>HOTCOG Region</i>	<i>10.00</i>
18.00	4	McLennan	9.15
19.00	1	McLennan	21.86
19.00	2	McLennan	18.24
20.00	2	McLennan	7.78
20.00	4	McLennan	9.51
21.00	1	McLennan	13.49
21.00	2	McLennan	25.03
21.00	3	McLennan	15.56
21.00	4	McLennan	11.96
22.00	1	McLennan	13.45
22.00	9	McLennan	16.64
23.01	1	McLennan	17.72
23.01	2	McLennan	14.29
23.01	3	McLennan	20.10
23.01	5	McLennan	14.72
23.02	1	McLennan	15.62
23.02	2	McLennan	20.67
23.02	4	McLennan	14.67
24.98	1	McLennan	16.01
24.98	2	McLennan	9.45
24.98	3	McLennan	13.20
24.98	5	McLennan	8.61
25.01	1	McLennan	10.63
25.01	2	McLennan	11.04
25.01	3	McLennan	10.35
25.03	1	McLennan	10.37
25.03	2	McLennan	8.33
25.03	3	McLennan	10.62
25.03	4	McLennan	7.82
25.04	1	McLennan	5.87
25.04	2	McLennan	4.94
26.00	1	McLennan	13.74
26.00	3	McLennan	14.71
26.00	4	McLennan	8.07
26.00	5	McLennan	7.64
26.00	6	McLennan	7.33
27.00	1	McLennan	15.25
27.00	3	McLennan	12.46
27.00	4	McLennan	15.50
28.00	2	McLennan	10.02
28.00	3	McLennan	11.41
28.00	4	McLennan	11.75

TRACT	BG	WEIGHT County	Transit Need Index
		<i>HOTCOG Region</i>	<i>10.00</i>
29.00	1	McLennan	5.55
30.00	1	McLennan	16.86
30.00	2	McLennan	12.62
30.00	3	McLennan	15.41
32.00	1	McLennan	11.45
32.00	2	McLennan	12.98
32.00	3	McLennan	11.50
33.00	3	McLennan	15.65
33.00	4	McLennan	12.43
34.00	1	McLennan	8.05
34.00	2	McLennan	5.86
34.00	3	McLennan	9.46
35.00	1	McLennan	6.54
35.00	2	McLennan	7.63
35.00	3	McLennan	6.68
36.01	1	McLennan	4.96
36.01	2	McLennan	11.12
36.01	3	McLennan	10.11
36.02	1	McLennan	7.74
36.02	2	McLennan	6.93
37.01	1	McLennan	8.78
37.01	2	McLennan	5.04
37.03	1	McLennan	8.10
37.03	2	McLennan	4.11
37.03	3	McLennan	7.94
37.06	1	McLennan	6.38
37.06	2	McLennan	8.15
37.06	3	McLennan	5.49
37.06	4	McLennan	7.79
37.07	1	McLennan	8.76
37.07	2	McLennan	6.98
37.07	3	McLennan	9.09
37.08	2	McLennan	5.58
37.08	3	McLennan	5.83
37.08	4	McLennan	8.25
38.01	1	McLennan	4.02
38.01	2	McLennan	4.90
38.02	1	McLennan	8.34
38.02	2	McLennan	6.68
38.02	3	McLennan	10.12
39.00	1	McLennan	6.19
39.00	2	McLennan	9.63

TRACT	BG	WEIGHT County	Transit Need Index
	HOTCOG	Region	10.00
39.00	4	McLennan	6.19
39.00	5	McLennan	16.74
40.00	1	McLennan	5.02
40.00	2	McLennan	4.60
40.00	3	McLennan	6.61
41.01	1	McLennan	6.13
41.02	1	McLennan	7.16
41.02	2	McLennan	4.48
41.02	3	McLennan	3.45
42.01	1	McLennan	9.52
42.01	2	McLennan	7.25
42.01	3	McLennan	12.12
42.02	1	McLennan	7.50
42.02	2	McLennan	7.81

Appendix D - Resources

Client and Mode

Provider name:	Type(s) of clients served							
	General Public	Elderly	Persons with disabilities	Students	Welfare to work	Clients of your agency	Clients of other agencies	Other
Heart of TX Council of Govt. / Rural Transit District	X	X	X	X	X		X	
Waco Transit	X	X	X	X				
Mart ISD				X				
Coolidge ISD				X				
Wortham ISD				X				
Valley Mills ISD				X				
Blum ISD				X				
Fairfield ISD				X				
Hillsboro ISD				X				
McGregor ISD				X				
Midway ISD				X				
Connally ISD				X				
Central Texas Senior Ministry	X	X	X	X	X		X	
Limestone County Senior Services	X	X	X	X	X		X	
Clayton Brantley Jr.	X							
Lorena ISD				X				
Bosque County Transit	X	X	X	X	X		X	
Town Hall Estates Whitney						X		
Heart of Texas Region MHMR Center			X			X		
Freestone County	X	X	X	X	X		X	
Mexia ISD				X				
Heart of Texas MHMR			X			X		
Crawford ISD				X				
Groesbeck ISD				X				
Oakview Healthcare		X	X			X		
Waco ISD			X	X				
Rio Brazos Education Cooperative			X	X				
Morgan ISD				X				
Clifton ISD				X				
Mexia ISD				X				
Whitney ISD				X				
Meridian ISD				X				
Bynum ISD				X				

Notes

Wortham ISD	Clients must be students actively enrolled in the Wortham ISD.
Valley Mills ISD	More than 2 miles from school.
Fairfield ISD	Kindergarten through 12 th grade.
McGregor ISD	Eligibility of students for ridership depends upon distance from campus and/or hazardous conditions.
Midway ISD	Student transportation to school and back home following guidelines from TEA and DPS.
Connally ISD	Students enrolled in Connally ISD.
Lorena ISD	Early education to Grade 12 students, regular abilities to physically and/or emotionally handicapped.
Heart of Texas MHMR Center	Must meet eligibility criteria for services provided by this agency and have a justifiable need for transportation.

Mexia ISD	Several of our students are Special Education students with handicapping conditions that require special buses and extra personnel.
Heart of Texas Region MHMR	Mental health and Mental retardation.
Crawford ISD	Students of Crawford ISD
Waco ISD	Transportation restricted to students 3 -1 9
Clifton ISD	Any student living 2 or more miles from nearest school is eligible to ride
Mexia ISD	We provide student transportation service throughout our school district except for those students living within 2 miles of the campus and inside our hazardous zone.
Meridian ISD	1-bus for handicap service.
Bynum ISD	Only students enrolled in the district may be transported.

Provider name:	What service modes do you operate?						
	Fixed Route	Flexible Route	Subscription Service	D/R Pre-Scheduled	D/R Same Day	Ride Sharing	Other
Heart of TX Council of Govt. / Rural Transit District			X	X		X	
Waco Transit	X		X	X			
Mart ISD	X						
Coolidge ISD	X						
Wortham ISD	X						
Valley Mills ISD	X						
Blum ISD	X						
Fairfield ISD	X	X		X			X
Hillsboro ISD	X						
McGregor ISD	X						
Midway ISD	X		X				
Connally ISD	X	X	X	X			
Central Texas Senior Ministry			X	X		X	
Limestone County Senior Services			X	X		X	
Clayton Brantley Jr.		X					
Lorena ISD	X	X					
Bosque County Transit			X	X		X	
Town Hall Estates Whitney							X
Heart of Texas Region MHMR Center							X
Freestone County			X	X		X	
Mexia ISD	X						
Heart of Texas MHMR	X	X	X	X	X	X	
Crawford ISD	X						
Groesbeck ISD	X						
Oakview Healthcare				X	X		
Waco ISD	X			X			
Rio Brazos Education Cooperative	X						
Morgan ISD	X						
Clifton ISD	X						
Mexia ISD	X						
Whitney ISD	X	X					
Meridian ISD		X					
Bynum ISD	X		X				

Notes

Fairfield ISD	We provide extracurricular transportation.
Heart of Texas Region MHMR Center	As needed based on person-directed planning and availability.

Times and Days

Provider name:	What is your average span of service?							
	<i>Monday</i>		<i>Tuesday</i>		<i>Wednesday</i>		<i>Thursday</i>	
	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>
Heart of TX Council of Govt./Rural Transit District	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Waco Transit	5:00 a.m.	7:00 p.m.	5:00 a.m.	7:00 p.m.	5:00 a.m.	7:00 p.m.	5:00 a.m.	7:00 p.m.
Mart ISD	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.
Coolidge ISD	6:30 a.m.		6:30 a.m.		6:30 a.m.		6:30 a.m.	
Wortham ISD	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.
Valley Mills ISD								
Blum ISD	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.
Fairfield ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Hillsboro ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
McGregor ISD	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.
Midway ISD	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.
Connally ISD	6:00 a.m.	6:30 p.m.	6:00 a.m.	6:30 p.m.	6:00 a.m.	6:30 p.m.	6:00 a.m.	6:30 p.m.
Central Texas Senior Ministry	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.
Limestone County Senior Services	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Clayton Brantley Jr.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.
Lorena ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Bosque County Transit	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Town Hall Estates Whitney								
Heart of Texas Region MHMR Center	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.
Freestone County	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Mexia ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Heart of Texas Region MHMR	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.
Crawford ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Groesbeck ISD	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.
Oakview Healthcare								
Waco ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Rio Brazos Education Cooperative	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.
Morgan ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Clifton ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Mexia ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Whitney ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Meridian ISD	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Bynum ISD	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.	6:30 a.m.	6:00 p.m.

Times and Days

Provider name:	What is your average span of service?							
	<i>Friday</i>		<i>Saturday</i>		<i>Sunday</i>		<i>Holidays</i>	
	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>	<i>Begin</i>	<i>End</i>
Heart of TX Council of Govt./Rural Transit District	6:00 a.m.	6:00 p.m.						
Waco Transit	5:00 a.m.	7:00 p.m.	5:00 a.m.	7:00 p.m.				
Mart ISD	6:00 a.m.	6:00 p.m.						
Coolidge ISD	6:30 a.m.							
Wortham ISD	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.	7:00 a.m.	6:00 p.m.
Valley Mills ISD								
Blum ISD	7:00 a.m.	6:00 p.m.						
Fairfield ISD	6:00 a.m.	6:00 p.m.						
Hillsboro ISD	6:00 a.m.	6:00 p.m.						
McGregor ISD	7:00 a.m.	6:00 p.m.						
Midway ISD	6:30 a.m.	6:00 p.m.						
Connally ISD	6:00 a.m.	6:30 p.m.						
Central Texas Senior Ministry	5:00 a.m.	6:00 p.m.	5:00 a.m.	6:00 p.m.			5:30 a.m.	6:00 p.m.
Limestone County Senior Services	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.
Clayton Brantley Jr.	6:30 a.m.	6:00 p.m.						
Lorena ISD	6:00 a.m.	6:00 p.m.						
Bosque County Transit	6:00 a.m.	6:00 p.m.						
Town Hall Estates Whitney								
Heart of Texas Region MHMR Center	8:00 a.m.	6:00 p.m.						
Freestone County	6:00 a.m.	6:00 p.m.	6:00 a.m.	6:00 p.m.				
Mexia ISD	6:00 a.m.	6:00 p.m.						
Heart of Texas Region MHMR	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.
Crawford ISD	6:00 a.m.	6:00 p.m.	6:00 a.m.					
Groesbeck ISD	5:00 a.m.	6:00 p.m.						
Oakview Healthcare								
Waco ISD	6:00 a.m.	6:00 p.m.						
Rio Brazos Education Cooperative	6:30 a.m.	6:00 p.m.						
Morgan ISD	6:00 a.m.	6:00 p.m.						
Clifton ISD	6:00 a.m.	10 p.m.						
Mexia ISD	6:00 a.m.	6:00 p.m.						
Whitney ISD	6:00 a.m.	6:00 p.m.	8:00 a.m.	6:00 p.m.				
Meridian ISD	7:00 a.m.	6:00 p.m.						
Bynum ISD	6:30 a.m.	6:00 p.m.						

Times and Days

Provider name:	Do you operate service during the mid-day?						
	<i>Monday</i>	<i>Tuesday</i>	<i>Wednesday</i>	<i>Thursday</i>	<i>Friday</i>	<i>Saturday</i>	<i>Sunday</i>
Heart of TX Council of Govt. / Rural Transit District	Yes	Yes	Yes	Yes	Yes	No	No
Waco Transit	Yes	Yes	Yes	Yes	Yes	Yes	No
Mart ISD	Yes	Yes	Yes	Yes	Yes	No	No
Coolidge ISD	No	No	No	No	No	No	No
Wortham ISD	No	No	No	No	No	No	No
Valley Mills ISD	No	No	No	No	No	No	No
Blum ISD	Yes	Yes	Yes	Yes	Yes	No	No
Fairfield ISD	Yes	Yes	Yes	Yes	Yes	No	No
Hillsboro ISD	Yes	Yes	Yes	Yes	Yes	No	No
McGregor ISD	Yes	Yes	Yes	Yes	Yes	No	No
Midway ISD	Yes	Yes	Yes	Yes	Yes	No	No
Connally ISD	Yes	Yes	Yes	Yes	Yes	No	No
Central Texas Senior Ministry	Yes	Yes	Yes	Yes	Yes	Yes	No
Limestone County Senior Services	Yes	Yes	Yes	Yes	Yes	Yes	No
Clayton Brantley Jr.	No	No	No	No	No	No	No
Lorena ISD	Yes	Yes	Yes	Yes	Yes	No	No
Bosque County Transit	Yes	Yes	Yes	Yes	Yes	Yes	No
Town Hall Estates Whitney							
Heart of Texas Region MHMR Center	Yes	Yes	Yes	Yes	Yes	No	No
Freestone County	Yes	Yes	Yes	Yes	Yes	Yes	No
Mexia ISD	Yes	Yes	Yes	Yes	Yes	No	No
Heart of Texas MHMR	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Crawford ISD	No	No	No	No	No	No	No
Groesbeck ISD	Yes	Yes	Yes	Yes	Yes	No	No
Oakview Healthcare							
Waco ISD	Yes	Yes	Yes	Yes	Yes	No	No
Rio Brazos Education Cooperative	No	No	No	No	No	No	No
Morgan ISD	Yes	Yes	Yes	Yes	Yes	No	No
Clifton ISD	Yes	Yes	Yes	Yes	Yes	No	No
Mexia ISD	Yes	Yes	Yes	Yes	Yes	No	No
Whitney ISD	Yes	Yes	Yes	Yes	Yes	No	No
Meridian ISD	No	No	No	No	No	No	No
Bynum ISD	No	No	No	No	No	No	No

Appendix E - Destinations

While this list of destinations are not all inclusive of the destinations in our region, the list below has been identified as those that are most frequented by transit consumers.

McLennan County Destinations

NAME	Address	City	Place Type
Alan's Village Square Apartments	3500 Meyers Lane	Lacy-Lakeview	Apartment Complexes
Ambassador Apartments	508 N 38th St.	Waco	Apartment Complexes
Arbors Apartments	300 Cottonwood	Waco	Apartment Complexes
Baylor Plaza I & II	1920 S 3rd St	Waco	Apartment Complexes
Bear Country Apartments	116 Bagby Ave	Waco	Apartment Complexes
Bear Grounds Apartments I II & III	1919 S 5th St	Waco	Apartment Complexes
Behrens Drug Lofts	4th St at Mary Ave	Waco	Apartment Complexes
Bordeaux Xi Apartments	3600 Scroggins Dr	Bellmead	Apartment Complexes
Brazos Park Apartments	1800 N M L King Jr Dr	Waco	Apartment Complexes
Brookhollow Apartments	4722 Hodde Dr	Waco	Apartment Complexes
Browning Square Apartments	1721 S 9th St	Waco	Apartment Complexes
Carmel Apartments	3638 W Waco Dr	Waco	Apartment Complexes
Casa West Apartments	3528 W Waco Dr	Waco	Apartment Complexes
Colonial Arms Apartments	5817 Edmond Ave	Waco	Apartment Complexes
Depot Apartments	225 Londonderry Dr	Waco	Apartment Complexes
Eagle Crest Apartments	4120 Bellmead Dr	Bellmead	Apartment Complexes
Estella Maxey Homes	J J Flewellen St	Waco	Apartment Complexes
Fairmont Apartments		Waco	Apartment Complexes
Fleetwood Square Apartments	416 Owen Lane	Waco	Apartment Complexes
French Quarter Apartments	1300 N 43rd St	Waco	Apartment Complexes
Gemini Village Apartments	Wooded Acres Dr	Waco	Apartment Complexes
Glenn Oaks Apartments	5101 Hawthorne Dr	Waco	Apartment Complexes
Heritage Square Apartments	1700 Breezy Dr	Waco	Apartment Complexes
Highlander Square Apartments	4000 N 19th St	Waco	Apartment Complexes
Hillcrest Plaza Apartments	3550 Hillcrest Dr	Waco	Apartment Complexes
Housing Authority Of McGregor		McGregor	Apartment Complexes
Hunterwood Apartments	225 Londonderry Dr	Waco	Apartment Complexes
La Mirage Apartments	909 Baylor Ave	Waco	Apartment Complexes
La Mirage II Apartments		Waco	Apartment Complexes
Lake Air Apartments	1625 Wooded Acres Dr	Waco	Apartment Complexes
Lake Ridge Manor Apartments	2504 Hilltop Dr	Waco	Apartment Complexes
Lakeshore North Apartments	1600 Lake Shore Dr	Waco	Apartment Complexes
Landmark Apartments	344 Richland Dr	Waco	Apartment Complexes
LL Sams Apartments	LaSalle Ave	Waco	Apartment Complexes
Madeira Apartments	7301 Sanger Ave	Waco	Apartment Complexes
Marketplace Apartments	Bagby Ave	Waco	Apartment Complexes
Mart Housing Authority	201 N Main St	Mart	Apartment Complexes
Mart Housing Authority		Mart	Apartment Complexes
McGregor Housing Authority	300 N Johnson Dr	McGregor	Apartment Complexes
Meadows Apartments	4300 Meyers Lane	Lacy-Lakeview	Apartment Complexes
Midway Townhomes		Waco	Apartment Complexes
Moody Housing Authority		Moody	Apartment Complexes
Oaktree Apartments	800 Rambler Dr	Waco	Apartment Complexes
Parkside Village Apartments	1323 N 9th St	Waco	Apartment Complexes
Pecan Ridge Apartments	2736 Lake Shore Dr	Waco	Apartment Complexes
Peppertree Apartments	3309 Robinson Dr	Waco	Apartment Complexes
Quadrangle Apartments	1825 S 5th St	Waco	Apartment Complexes
Rachel Arms Apartments	435 Little Ave	McGregor	Apartment Complexes
Raintree Apartments	6801 Tennyson Dr	Waco	Apartment Complexes
Rivercrest Apartments	66 Daughtrey Ave	Waco	Apartment Complexes

Robinson Drive Garden Apartments	2724 Robinson Dr	Waco	Apartment Complexes
Saddlebrook Apartments	9000 Chapel Rd	Waco	Apartment Complexes
Saddlebrook West Apartments	9821 Chapel Rd	Waco	Apartment Complexes
Sandstone Apartments	5101 Sanger Ave	Waco	Apartment Complexes
Sherwood Forest Apartments	1106 Hooks Dr	Waco	Apartment Complexes
Southwind Apartments	1901 Richter Ave	Waco	Apartment Complexes
Sterling University Parks Apartments	2201 S University Parks Dr	Waco	Apartment Complexes
Tanglewood Garden Apartments	4500 N 19th St	Waco	Apartment Complexes
Tennyson Arms Apartments	5101 Tennyson Dr	Waco	Apartment Complexes
The Colony Apartments	8014 Woodway Dr	Woodway	Apartment Complexes
The Commons On Sanger Ave	5000 Sanger Ave	Waco	Apartment Complexes
The Landing Apartments		Waco	Apartment Complexes
The Place Apartments	2001 S 5th St	Waco	Apartment Complexes
The Riviera Apartments	9900 China Spring Rd	Waco	Apartment Complexes
The Villages Apartments	1100 N 6th St	Waco	Apartment Complexes
Towne Oaks Apartments	4801 Sanger Ave	Waco	Apartment Complexes
Trendwood Apartments	1700 Dallas Cir	Waco	Apartment Complexes
University Apartments	2900 Primrose Dr	Waco	Apartment Complexes
University Club Apartments	1725 N M L King Jr Dr	Waco	Apartment Complexes
University Place Apartments	1624 S 5th St	Waco	Apartment Complexes
Valley Terrace Apartments	1001 N Valley Mills Dr	Waco	Apartment Complexes
Villa Victoria Apartments	728 Neil Dr	Waco	Apartment Complexes
Village Green Apartments	4372 Lake Shore Dr	Waco	Apartment Complexes
Village Place Apartments	1 Village Place Dr	Waco	Apartment Complexes
Villas Of Lake Brazos		Waco	Apartment Complexes
Waco Park Apartments	700 S 4th St	Waco	Apartment Complexes
Washington Terrace Apartments	Washington Ave	Waco	Apartment Complexes
West Apartments	700 W Tokio Rd	West	Apartment Complexes
Westchester Square Apartments	4560 Lake Shore Dr	Waco	Apartment Complexes
Westview-Newman Apartments	708 Ruby Ave	Waco	Apartment Complexes
Westwood Villa	421 Villa Dr	Waco	Apartment Complexes
Whispering Oaks Apartments	4400 N 19th St	Waco	Apartment Complexes
Williamsburg Apartments	1710 S 5th St	Waco	Apartment Complexes
Woodhollow Apartments	4502 Lake Shore Dr	Waco	Apartment Complexes
33 Other Apartment Complexes identified through Aerial Photography			

American Bank	1601 N IH-35	Bellmead	Banks / Financial Institutions
American Bank	200 W Hwy 6	Woodway	Banks / Financial Institutions
Bank Of America	514 Austin Ave	Waco	Banks / Financial Institutions
Bank Of America	5901 Bosque Blvd	Waco	Banks / Financial Institutions
Bank Of America	401 Hewitt Dr	Waco	Banks / Financial Institutions
Bank One	320 N New Rd	Waco	Banks / Financial Institutions
Central National Bank	8320 W Hwy 84	Woodway	Banks / Financial Institutions
Central National Bank	5400 Bosque Blvd	Waco	Banks / Financial Institutions
Chase Bank	800 Hewitt Dr	Waco	Banks / Financial Institutions
Community Bank & Trust	1808 Washington Ave	Waco	Banks / Financial Institutions
Community Bank & Trust	1409 Wooded Acres Dr	Waco	Banks / Financial Institutions
Community Bank & Trust	8820 Chapel Rd	Waco	Banks / Financial Institutions
Compass Bank	1227 N Valley Mills Dr	Waco	Banks / Financial Institutions
Compass Bank	900 Washington Ave	Waco	Banks / Financial Institutions
C-T Waco Federal Credit Union	7804 Central Park Dr	Waco	Banks / Financial Institutions
C-T Waco Federal Credit Union		Waco	Banks / Financial Institutions
Educators Credit Union	501 W State Hwy 6	Waco	Banks / Financial Institutions
Educators Credit Union	505 Hewitt Dr	Hewitt	Banks / Financial Institutions
Educators Credit Union	100 Bolling Dr	Waco	Banks / Financial Institutions
Extraco Bank	1700 N Valley Mills Dr	Waco	Banks / Financial Institutions
Extraco Bank	107 S IH-35 Frontage Rd	Lorena	Banks / Financial Institutions
Extraco Bank	415 N Johnson Dr	McGregor	Banks / Financial Institutions
Extraco Bank	200 Hewitt Dr	Hewitt	Banks / Financial Institutions
Farmers & Merchants Bank	714 E Texas Ave	Mart	Banks / Financial Institutions

Fidelity Bank Of Texas	1901 Lake Shore Dr	Waco	Banks / Financial Institutions
Fidelity Bank Of Texas	410 S Robinson Dr	Robinson	Banks / Financial Institutions
First Central Credit Union	2501 Franklin Ave	Waco	Banks / Financial Institutions
First National Bank Of Bosque County	8213 N Hwy 6	Speegleville	Banks / Financial Institutions
First National Bank Of Central Texas	1835 N Valley Mills Dr	Waco	Banks / Financial Institutions
First National Bank Of Central Texas	501 E Texas Ave	Mart	Banks / Financial Institutions
First National Bank Of Central Texas	10332 China Spring Rd	Waco	Banks / Financial Institutions
First National Bank Of McGregor	401 S Main St	McGregor	Banks / Financial Institutions
First National Bank Of Moody	101 7th St	Moody	Banks / Financial Institutions
First State Bank Of Mount Calm	298 S Connelly Dr	Elm Mott	Banks / Financial Institutions
First University Credit Union	605 S University Parks Dr	Waco	Banks / Financial Institutions
Genco Federal Credit Union	731 N Valley Mills Dr	Waco	Banks / Financial Institutions
Genco Federal Credit Union	Industrial Blvd	Lacy-Lakeview	Banks / Financial Institutions
Guaranty Bank	1100 N Valley Mills Dr	Waco	Banks / Financial Institutions
Guaranty Bank	1224 Austin Ave	Waco	Banks / Financial Institutions
Guaranty Bank	4010 Bellmead Dr	Bellmead	Banks / Financial Institutions
Heart O' Texas Federal Credit Union	1711 Lake Success Dr	Waco	Banks / Financial Institutions
Highway District 9 Credit Union	2417 Columbus Ave	Waco	Banks / Financial Institutions
Members Choice Federal Credit Union	4631 W Waco Dr	Waco	Banks / Financial Institutions
Members Choice Federal Credit Union	845 S Lacy Dr	Lacy-Lakeview	Banks / Financial Institutions
National Bank	701 N Hewitt Dr	Hewitt	Banks / Financial Institutions
Rocket Federal Credit Union	905 W McGregor Dr	McGregor	Banks / Financial Institutions
Rocket Federal Credit Union	Crossroads Shopping Center	Woodway	Banks / Financial Institutions
State National Bank	100 N Main St	West	Banks / Financial Institutions
Synergy Bank	510 N Valley Mills Dr	Waco	Banks / Financial Institutions
Synergy Bank		Waco	Banks / Financial Institutions
Texas First State Bank	4900 Sanger Ave	Waco	Banks / Financial Institutions
Texas First State Bank	101 Santa Fe Dr	Woodway	Banks / Financial Institutions
Texas First State Bank	State Highway 6	Riesel	Banks / Financial Institutions
Waco Federal Credit Union	3rd & Bosque Blvd	Waco	Banks / Financial Institutions
Waco Postal Credit Union	4527 Speight Ave	Waco	Banks / Financial Institutions
Waco Federal Credit Union	5200 Beverly Dr	Waco	Banks / Financial Institutions
Wells Fargo Bank	1105 Wooded Acres Dr	Waco	Banks / Financial Institutions
Wells Fargo Bank	811 Washington Ave	Waco	Banks / Financial Institutions
West Bank & Trust	200 W Oak St	West	Banks / Financial Institutions
West Bank & Trust	420 N Hewitt Dr	Hewitt	Banks / Financial Institutions

A Head Of Time Barber & Beauty Salon	600 E Waco Dr	Waco	Barbers / Beauty Salons
A New Dawn Beauty Salon	3709 N 20th St	Waco	Barbers / Beauty Salons
Airehart Beauty Salon	1201 Lake Air Dr	Waco	Barbers / Beauty Salons
Alta's House Of Beauty	516 Elm St	Waco	Barbers / Beauty Salons
American Hairlines	7111 Bosque Blvd	Waco	Barbers / Beauty Salons
Aristocuts		Waco	Barbers / Beauty Salons
Artie Ann's Beauty Salon	2420 Herring Ave	Waco	Barbers / Beauty Salons
Baylor Union Barber	1311 S 5th St	Waco	Barbers / Beauty Salons
Beauty Plus Beauty Salon	2412 W Waco Dr	Waco	Barbers / Beauty Salons
Bodyworks	7035 Sanger Ave	Waco	Barbers / Beauty Salons
Braids & Fades Beauty Salon	408 N 18th St	Waco	Barbers / Beauty Salons
Brookview Barber Shop	Bosque Blvd	Waco	Barbers / Beauty Salons
Campus Cuts		Waco	Barbers / Beauty Salons
Casey Feight Hippie Chic Salon		Waco	Barbers / Beauty Salons
Classic Cut And Curl Beauty Salon		Waco	Barbers / Beauty Salons
Classic Style Beauty Salon	211 Sun Valley Dr	Hewitt	Barbers / Beauty Salons
Dan's Barber Shop	314 S Main St	McGregor	Barbers / Beauty Salons
Daryla's Hair & Boutique	202 E Crest Dr	Lacy-Lakeview	Barbers / Beauty Salons
Dee Dee's Beauty Salon	204 Clifton St	Waco	Barbers / Beauty Salons
Design Team Beauty Salon	1101 Wooded Acres Dr	Waco	Barbers / Beauty Salons
Diamond Point Barber & Style Shop	2022 N Valley Mills Dr	Waco	Barbers / Beauty Salons
Didat Hair Salon	1300 E Waco Dr	Waco	Barbers / Beauty Salons
Hair By Gina Renee		Waco	Barbers / Beauty Salons

Hair Designs	3123 Dutton Ave	Waco	Barbers / Beauty Salons
Harold Alexander Designs		Waco	Barbers / Beauty Salons
Hatcher's Hair Salon	3209 Village Green Dr	Waco	Barbers / Beauty Salons
Just Your Style Beauty Salon		Waco	Barbers / Beauty Salons
Labella Visage Beauty Salon	811 Wooded Acres Dr	Waco	Barbers / Beauty Salons
Lake Air Barber & Style Shop	Lake Air Dr	Waco	Barbers / Beauty Salons
Lone Star Barber & Hairstyling	235 Hewitt Dr	Hewitt	Barbers / Beauty Salons
Looking Good Beauty Salon	1121 N 18th St	Waco	Barbers / Beauty Salons
Mary Beal's Beauty Shop		Waco	Barbers / Beauty Salons
Mr. C'S Barber Shop	1301 W Waco Dr	Waco	Barbers / Beauty Salons
Parkdale Barber Shop	5900 Bosque Blvd	Waco	Barbers / Beauty Salons
Reflections Hair & Nail Salon	1300 Lake Air Dr	Waco	Barbers / Beauty Salons
Roffler Of Waco Barber		Waco	Barbers / Beauty Salons
Rogers' Barber Shop		Waco	Barbers / Beauty Salons
Salon Adeva Beauty Salon	4125 Austin Ave	Waco	Barbers / Beauty Salons
Salon At Ridgewood Village	2018 N Valley Mills Dr	Waco	Barbers / Beauty Salons
Sophisticated Gents Hair Style		Waco	Barbers / Beauty Salons
Stalwart's Beauty Salon		Waco	Barbers / Beauty Salons
Stylus & Co Hair Designs	4700 Bosque Blvd	Waco	Barbers / Beauty Salons
Supercuts	1601 N Valley Mills Dr	Waco	Barbers / Beauty Salons
Supercuts		Waco	Barbers / Beauty Salons
Ted's Family Hair Care		Waco	Barbers / Beauty Salons
The Beauty Shop	2101 W Waco Dr	Waco	Barbers / Beauty Salons
The Cuttery Beauty Salon	3715 Bosque Blvd	Waco	Barbers / Beauty Salons
The Cutting Crew Beauty Salon		Waco	Barbers / Beauty Salons
The Cutting Edge Beauty Salon		Waco	Barbers / Beauty Salons
The Jockey Club Barber Shop		Waco	Barbers / Beauty Salons
The Mane Event Beauty Salon	1411 N Valley Mills Dr	Waco	Barbers / Beauty Salons
The Texas Hair Force	4201 Lake Shore Dr	Waco	Barbers / Beauty Salons
The Wild Hair Beauty Salon	321 N Lacy Dr	Lacy-Lakeview	Barbers / Beauty Salons
Tito's Downtown Barbershop	900 Austin Ave	Waco	Barbers / Beauty Salons
Trimmers Hair Salon	12739 China Spring Rd	Waco	Barbers / Beauty Salons
Trojan Barber Shop	406 W Elm St	West	Barbers / Beauty Salons
Ultracuts	819 N Valley Mills Dr	Waco	Barbers / Beauty Salons
Ultracuts	8810 Woodway Dr	Woodway	Barbers / Beauty Salons
University Barber Shop	1325 S Valley Mills Dr	Waco	Barbers / Beauty Salons
V-Avanti Hair Designs	601 Franklin Ave	Waco	Barbers / Beauty Salons
Von's Profiles Hair & Nail Salon		Waco	Barbers / Beauty Salons

ABC Academy Day Care	611 Spring Valley Rd	Hewitt	Child Day Care
Abuelita'S Playhouse		Waco	Child Day Care
Academy For Creative Learning	9021 Chapel Rd	Waco	Child Day Care
Bellmead Child Care	1000 Lewis St	Bellmead	Child Day Care
Bright Beginnings Child Development Center		Waco	Child Day Care
Calvary Pre-School	1208 N Robinson Dr	Robinson	Child Day Care
Candy Cane Corner Childcare Center	9901 Panther Way	Waco	Child Day Care
Central Christian Church Daycare	4901 Lake Shore Dr	Waco	Child Day Care
Children First Learning Center	2004 Barnard Ave	Waco	Child Day Care
Child's World Daycare	3518 Memorial Dr	Beverly Hills	Child Day Care
Childtime Children's Center #1	120 Wood hew Dr	Waco	Child Day Care
Childtime Children's Center #2		Waco	Child Day Care
Columbus Ave Baptist Church Child Dev Center	1300 Columbus Ave	Waco	Child Day Care
Doris Miller YMCA Daycare	Elm Ave	Waco	Child Day Care
EOAC Bilingual Head Start	510 S 12th St	Waco	Child Day Care
EOAC Head Start Child Dev Center	500 Franklin Ave	Waco	Child Day Care
EOAC Head Start Child Dev Center		Waco	Child Day Care
EOAC Head Start Child Dev Center		Waco	Child Day Care
EOAC Head Start Child Dev Center		Waco	Child Day Care
EOAC Head Start Child Dev Center		Waco	Child Day Care
First Baptist Church Pre-School Dev Center	500 Webster Ave	Waco	Child Day Care

First UMC Pre-School & Kids Kastle	4901 Cobbs Dr	Waco	Child Day Care
First Woodway Baptist Daycare	10000 Woodway Dr	Woodway	Child Day Care
Future Minds Day Care	809 Lenox St	Waco	Child Day Care
Gingerbread Hut Child Development Center		Waco	Child Day Care
Grandma Margaret's Child Care Center		Waco	Child Day Care
Heart To Heart Children's Center	1300 Austin Ave	Waco	Child Day Care
Horns Development Center		Waco	Child Day Care
Jazzy Kids Daycare		Waco	Child Day Care
Kids & Co - Edna	2128 Edna Ave	Waco	Child Day Care
Kids & Company	3100 Wheeler St	Bellmead	Child Day Care
Kids & Company	151 Peplow St	Robinson	Child Day Care
Kids & Company	196 Bob Johnson Rd	China Spring	Child Day Care
Kids Are King		Waco	Child Day Care
Kidz Turn Child Care	900 N Loop 340	Bellmead	Child Day Care
Kidz Zone Child Care	215 Chama Dr	Hewitt	Child Day Care
Kings Kidz Child Care	529 W McGregor Dr	McGregor	Child Day Care
L & L Daycare		Waco	Child Day Care
Lake Shore Baptist Children's Center	5801 Bishop Dr	Waco	Child Day Care
Lakewood Christian Church Daycare Center	6509 Bosque Blvd	Waco	Child Day Care
Latimer Head Start	3510 Latimer St	Bellmead	Child Day Care
Laura Edwards Christian Early Learning	125 Carver St	Waco	Child Day Care
Lil' Tike's Development & Learning Center		Waco	Child Day Care
Little Angels Learning Center	1526 Columbus Ave	Waco	Child Day Care
Little Christian Academy	508 Brook Ave	Waco	Child Day Care
Little Cougar Inc Child Care		China Spring	Child Day Care
Little Dee's Child Dev & Learning Center		Waco	Child Day Care
Little Kings And Queens Day Care		Waco	Child Day Care
Little Peoples Learning Center	1407 N New Rd	Waco	Child Day Care
Little Peoples Playhouse		Waco	Child Day Care
Little Rockets Day Care Center	300 S Robinson Dr	Robinson	Child Day Care
Little VIP Day Care	2716 Robinson Dr	Waco	Child Day Care
Living Word Christian Academy	1719 J J Flewellen St	Waco	Child Day Care
Lorena UMC Child Care Center	205 S Bordon St	Lorena	Child Day Care
Main Street Fitness Child Care	208 S Main St	McGregor	Child Day Care
Miss Jane's Pre-School	2222 Pine Ave	Waco	Child Day Care
Ms Ida's Child Care Development Center	1511 E League St	Waco	Child Day Care
My Little Angels Daycare		Waco	Child Day Care
Nana's Playhouse	108 Deana Dr	Lacy-Lakeview	Child Day Care
Noah's Ark Too Daycare		Waco	Child Day Care
Oak Lawn Baptist Day Care	2105 Behrens Cir	Bellmead	Child Day Care
Parkview Christian Childcare Center	1100 E Lake Shore Dr	Waco	Child Day Care
Play & Learn Pre-School & Child Care	725 N 65th St	Waco	Child Day Care
Play N Stay	4007 W Waco Dr	Waco	Child Day Care
Primary Essentials Daycare	276 Old Leroy Rd	Elm Mott	Child Day Care
Spirit Of Love Pre-School	2201 N 18th St	Waco	Child Day Care
St Paul's Episcopal Day School	5th St	Waco	Child Day Care
Stepping Stone Learning Center		Waco	Child Day Care
Tennyson Playcare	5000 Tennyson Dr	Waco	Child Day Care
The Training Camp Child Care		Waco	Child Day Care
Toddle Inn Learning Center		Waco	Child Day Care
Training Wheels Day Care Center		Waco	Child Day Care
TSTC Child Learning Center	100 10th St	Waco	Child Day Care
Waco Baptist Academy		Waco	Child Day Care
Waco Child Care Inc	1301 Ross Ave	Waco	Child Day Care
Waco Child Care Infant Center	613 S 9th St	Waco	Child Day Care
West Pkwy Daycare & Learning Center	822 T M West Pkwy	West	Child Day Care
Williams Learning & Dev Center	1905 N 25th St	Waco	Child Day Care
Williams Quality Daycare	3200 MacArthur Dr	Waco	Child Day Care
Wilsons Daycare Center		Waco	Child Day Care
Wonderland Child Care	517 Turner St	Waco	Child Day Care

Woodway UMC Daycare	Woodway Dr	Woodway	Child Day Care
Z Bear Evening Childcare		Waco	Child Day Care

17Th Street IME Church	1800 Sanger Ave	Waco	Churches
7Th & James Baptist Church	602 James Ave	Waco	Churches
Abundant New Life Assembly Of God	1905 Monte Vista	Waco	Churches
Antioch Community Church	505 N 20th St	Waco	Churches
Austin Ave United Methodist Church	1300 Austin Ave	Waco	Churches
Beacon Hill Baptist Church	1912 Monte Vista	Waco	Churches
Bellmead Calvary Baptist Church	912 E Loop 340	Bellmead	Churches
Bethel Methodist Church Of Robinson	104 S Old Robinson Rd	Robinson	Churches
Beverly Hills Baptist Church	4112 Memorial Dr	Beverly Hills	Churches
Bible Baptist Church Of Waco	8716 N Hwy 6	Speegleville	Churches
Bible Way Church	2800 Gurley Ave	Waco	Churches
Bosqueville Baptist Church	7465 Rock Creek Rd	Waco	Churches
Bosqueville United Methodist Church	7327 Rock Creek Rd	Waco	Churches
Brazos Meadows Baptist Church	625 S Hewitt Dr	Waco	Churches
Brookview Baptist Church	2605 Morrow Ave	Waco	Churches
Brookview Church Of Christ	3505 Colcord Ave	Waco	Churches
Bruceville-Eddy United Methodist Church	404 W 3rd St	B-Eddy	Churches
Bush Chapel Presbyterian Church	3267 Mazanec Rd	Elm Mott	Churches
Calvary Assembly Of God	1208 N Robinson Rd	Robinson	Churches
Calvary Baptist Church	1001 N 18A St	Waco	Churches
Carter's Temple Church Of God In Christ	316 Dallas St	Waco	Churches
Carver Park Baptist Church	1020 E Herring Ave	Waco	Churches
Central Christian Church	4901 Lake Shore Dr	Waco	Churches
Central Presbyterian Church	9191 Woodway Dr	Woodway	Churches
Central United Methodist Church	2301 W Loop 340	Waco	Churches
Centro Evangelistico Church	2701 S University Parks Dr	Waco	Churches
Chalk Bluff Baptist Church	Gholson Rd	Waco	Churches
Chapel Hill Baptist Church	2368 Old Springfield Rd	Waco	Churches
Charity Chapel Church Of God In Christ	1821 Victor St	Waco	Churches
China Spring United Methodist Church	262 Illinois St	China Spring	Churches
Christ Lutheran Church ELCA	3101 MacArthur Dr	Waco	Churches
Christ The King Baptist Church	5001 Hillcrest Dr	Waco	Churches
Christian Life Church	3015 Robinson Dr	Waco	Churches
Christian Science Church	1101 Columbus Ave	Waco	Churches
Church Of Jesus Christ Of Latter Day Saints	7201 Viking Dr	Waco	Churches
Church Of The Assumption		Waco	Churches
Church Of The Living God	115 George St	West	Churches
Church On The Rock Bellmead	1201 Airbase Rd	Bellmead	Churches
Cogdell Memorial United Methodist Church	1201 W Hwy 6	Waco	Churches
Columbus Ave Baptist Church	1300 Columbus Ave	Waco	Churches
Columbus Ave Church Of Christ	1525 Columbus Ave	Waco	Churches
Community Baptist Church	3989 Pecan Lane	Bellmead	Churches
Community Baptist Church	11519 China Spring Rd	Waco	Churches
Concord Baptist Church	4412 Concord Rd	Bellmead	Churches
Congregation Agudath Jacob	4925 Hillcrest Dr	Waco	Churches
Cornerstone Baptist Church	1601 S Robinson Dr	Robinson	Churches
Crestview Church Of Christ	7129 Delhi Rd	Woodway	Churches
Crosstie Baptist Church		Waco	Churches
Cumberland Presbyterian Church	625 Rotan St	Waco	Churches
Dayspring Baptist Church	7900 Renewal Way	Waco	Churches
Downsville Baptist Church	FM 434	Robinson	Churches
Ecclesia Community Church	2525 N 25th St	Waco	Churches
Echols Memorial Church Of God In Christ	224 Birch St	Lacy-Lakeview	Churches
Edwards Chapel AME Church	3600 N 21st St	Waco	Churches
El Calvario Presbyterian Church	2222 Dutton Ave	Waco	Churches
Elm Mott Baptist Church	W Elm Mott Dr	Elm Mott	Churches
Elm Mott Church Of Christ	E Elm Mott Dr	Elm Mott	Churches

Elm Mott United Methodist Church	E Elm Mott Dr	Elm Mott	Churches
Emmanuel Baptist Church	1801 Gurley Ave	Waco	Churches
Episcopal Church Of The Holy Spirit	1624 Wooded Acres Dr	Waco	Churches
Estates Church Of Christ			Churches
Faith Tabernacle Church Of God In Christ	1413 E Clay Ave	Waco	Churches
Family Of Faith Church Of The Nazarene	3336 Garden Dr	Waco	Churches
Family Worship Center	1920 N 25th St	Waco	Churches
Fellowship Bible Church	5218 Speegleville Rd	Speegleville	Churches
First Apostolic Church	205 N Lacy Dr	Lacy-Lakeview	Churches
First Assembly Of God Moody	S Hwy 317	Moody	Churches
First Assembly Of God Waco	6701 Bosque Blvd	Waco	Churches
First Assembly Of God West	704 E Pine St	West	Churches
First Baptist Church Of Bellmead	1000 Ashleman St	Bellmead	Churches
First Baptist Church Of China Spring		China Spring	Churches
First Baptist Church Of Crawford		Crawford	Churches
First Baptist Church Of Eddy	100 Washington St	B-Eddy	Churches
First Baptist Church Of Hewitt	301 S 1st St	Hewitt	Churches
First Baptist Church Of Lorena	307 E Center St	Lorena	Churches
First Baptist Church Of Mart	601 E Texas Ave	Mart	Churches
First Baptist Church Of McGregor	700 W 6th St	McGregor	Churches
First Baptist Church Of Moody	300 Ave E	Moody	Churches
First Baptist Church Of Robinson	104 S McLennan Dr	Robinson	Churches
First Baptist Church Of West	501 N Marable St	West	Churches
First Baptist Church Waco	500 Webster Ave	Waco	Churches
First Church Of God	2626 McFerrin Ave	Waco	Churches
First Church Of The Nazarene	6015 Cobbs Dr	Waco	Churches
First Lutheran Church ELCA	1008 Jefferson Ave	Waco	Churches
First Mexican Baptist Church	510 N 4th St	Waco	Churches
First Presbyterian Church	1100 Austin Ave	Waco	Churches
First Spanish Assembly Of God Church	3301 Clay Ave	Waco	Churches
First United Methodist Church Of Crawford		Crawford	Churches
First United Methodist Church Of Hewitt	600 S 1st St	Hewitt	Churches
First United Methodist Church Of Mart	701 E Texas Ave	Mart	Churches
First United Methodist Church Of McGregor	500 S Madison St	McGregor	Churches
First United Methodist Church Of Riesel		Riesel	Churches
First United Methodist Church Of West		West	Churches
First United Methodist Waco	4901 Cobbs Dr	Waco	Churches
First United Pentecostal Church Of Waco	1301 S 30th St	Waco	Churches
First Woodway Baptist Church	13000 Woodway Dr	Woodway	Churches
Freedom Of Life Church	3314 Franklin Ave	Waco	Churches
Full Gospel Assembly	2825 Flint Ave	Waco	Churches
Full Gospel Holy Temple		Waco	Churches
General Assembly Of The Living God			Churches
Gholson Baptist Church	Gholson Rd	Gholson	Churches
Good Samaritan Baptist Church	927 Olive St	Waco	Churches
Goshen Cumberland Presbyterian Church	E Hwy 6	Waco	Churches
Grace Baptist Church	13351 China Spring Rd	China Spring	Churches
Grace Gospel Church			Churches
Grace Lutheran Church	432 Houghton St	West	Churches
Grace Temple Baptist Church	3825 Bosque Blvd	Waco	Churches
Greater Bethel Church Of God In Christ	401 Preston St	Waco	Churches
Greater Bible Way Church	1901 Herring Ave	Waco	Churches
Greater Calvary Baptist Church	1616 E Walnut St	Waco	Churches
Greater Ebenezer Baptist Church	919 Dutton Ave	Waco	Churches
Greater Harvest Assembly COGIC	1701 Turner St	Waco	Churches
Greater Mt Olive Baptist Church	500 Turner St	Waco	Churches
Greater New Light Missionary Baptist Church	925 N 18th St	Waco	Churches
Greater Zion Missionary Baptist Church	2625 N 18th St	Waco	Churches
Harris Creek Baptist Church	1861 Church Rd	Waco	Churches
Harvest House Of Prayer	2708 Robinson Dr	Waco	Churches

Hewitt Church Of Christ	816 S 1st St	Hewitt	Churches
Hewitt Community Church	212 Kiowa Trail	Hewitt	Churches
Highland Baptist Church	3015 Maple Ave	Waco	Churches
Holy Deliverance House Of Prayer			Churches
Hood Street Church Of Christ	228 Hood St	Waco	Churches
Hopewell Baptist Church	124 W Seley	Axtell	Churches
House Of God			Churches
House Of Prayer Church	800 S 11th St	Waco	Churches
House Where Jesus Shines	18320 Gholson Rd	Gholson	Churches
Iglehart Chapel Church Of God In Christ	720 Clifton St	Waco	Churches
Iglesias Pan De Vida			Churches
Jehovah's Witness Congregation	2308 N Valley Mills Dr	Waco	Churches
Korean United Methodist Church	3600 Memorial Dr	Beverly Hills	Churches
Lake Shore Baptist Church	5801 Bishop Dr	Waco	Churches
Lake Shore Church Of Christ			Churches
Lake Shore United Methodist Church	3311 Park Lake Dr	Waco	Churches
Lakeview Baptist Church	125 N Bermuda St	Lacy-Lakeview	Churches
Lakeview United Methodist Church	701 Ave C	Lacy-Lakeview	Churches
Lakewood Christian Church	6509 Bosque Blvd	Waco	Churches
Leroy Church	4979 Heritage Pkwy	Leroy	Churches
Liberty Hill Baptist Church	1155 Liberty Hill Rd	Moody	Churches
Liberty Hill Missionary Baptist Church	3733 Homan Ave	Waco	Churches
Living Witness Missionary Baptist Church	901 Colcord Ave	Waco	Churches
Living Word Church Of God In Christ	1005 Dunbar St	Waco	Churches
Lorena United Methodist Church	209 Dawson St	Lorena	Churches
Lovers Leap Missionary Baptist Church	301 Bosque Blvd	Waco	Churches
Maranatha Church Of Waco	2200 Ross Ave	Waco	Churches
Mart Church Of Christ	509 Limestone	Mart	Churches
McGregor Church Of Christ	614 W 6th St	McGregor	Churches
Meadowbrook Baptist Church	1207 N Old Robinson Rd	Robinson	Churches
Mighty Wind Worship Center	1100 Washington Ave	Waco	Churches
Moody Church Of Christ	1506 Ave D	Moody	Churches
Mt Calvary Missionary Baptist Church	1001 Sherman St	Waco	Churches
Mt Carmel Missionary Baptist Church	711 Brook Ave	Waco	Churches
Mt Lebanon 7Th Day Adventist Church	4298 Meyers Lane	Lacy-Lakeview	Churches
Mt Pleasant Baptist Church	703 S Elm	Mart	Churches
Mt Vernon Baptist Church	812 Calumet Ave	Waco	Churches
Mt Zion CME Church	525 Preston St	Waco	Churches
Mt Zion Missionary Baptist Church	500 W Texas Ave	Mart	Churches
Mt Zion United Methodist Church	1212 N 5th St	Waco	Churches
N 10Th & Colcord Church Of Christ	1404 N 10th St	Waco	Churches
New Beginnings Church			Churches
New Branch Worship Center			Churches
New Generation Church	1601 Airbase Rd	Waco	Churches
New Hope Baptist Church	915 N 6th St	Waco	Churches
New Jerusalem Worship Center	2201 N 18th St	Waco	Churches
New Mt Olive Baptist Church	1113 Payne St	Waco	Churches
New Road Church Of Christ	3100 S New Rd	Waco	Churches
New Zion Baptist Church	206 S Arthur St	McGregor	Churches
North Waco Baptist Church	2001 McKenzie Ave	Waco	Churches
Northside Church Of Christ	2500 Parrish St	Bellmead	Churches
Oak Grove Baptist Church	614 Oak Grove Loop	China Spring	Churches
Oak Lawn Baptist Church	2105 Behrens Cir	Bellmead	Churches
Oasis De Bendicion Church	1926 Dutton Ave	Waco	Churches
Open Door Church	900 N Loop 340	Bellmead	Churches
Open Door Church Of God & Christ			Churches
Park Lake Church Of Christ	3015 Park Lake Dr	Waco	Churches
Park Lake Dr Baptist Church	3701 N 27th St	Waco	Churches
Parkview Baptist Church	1100 E Lake Shore Dr	Waco	Churches
Peace Lutheran Church	9301 Panther Way	Waco	Churches

Peaceful Rest Baptist Church	105 Walton St	Moody	Churches
Pilgrim Rest Missionary Baptist Church	7907 E Hwy 6	Riesel	Churches
Pleasant Grove Baptist Church	1300 E Loop 340	Bellmead	Churches
Pleasant Hill Baptist Church	315 S Cleveland St	McGregor	Churches
Pleasant Olive Baptist Church	1600 League St	Waco	Churches
Portia Temple Church			Churches
Praise Temple Assembly Of God	IH-35 & Parrish St	Bellmead	Churches
Real Life Worship Center			Churches
Richfield Christian Church	4201 Cobbs Dr	Waco	Churches
Rising Star Baptist Church	1408 E Waco Dr	Waco	Churches
Robinson Church Of Christ	428 Chaddo Lane	Robinson	Churches
Robinson Dr United Methodist Church	2801 Robinson Dr	Waco	Churches
Rocky Creek Baptist Church	215 N Elm St	Mart	Churches
Sacred Heart Church	2710 Speight	Waco	Churches
Second Baptist Church			Churches
Second Missionary Baptist Church	2001 Dallas St	Waco	Churches
Seventh Day Adventist Church	800 W Hwy 6	Waco	Churches
Shiloh Baptist Church	829 Shiloh Church Rd	Crawford	Churches
Shiloh Missionary Baptist Church	1800 State	Waco	Churches
Southside Church Of Christ	4800 S Loop 340	Robinson	Churches
Sparks United Methodist Church	900 Maxfield St	Bellmead	Churches
Speegleville Baptist Church	Speegleville Rd	Speegleville	Churches
Speegleville United Methodist Church	606 Willow Grove Rd	Speegleville	Churches
Spring St Baptist Church	1119 Spring St	Waco	Churches
St Alban's Episcopal Church	321 N 30th St	Waco	Churches
St Francis Catholic Church	301 Jefferson Ave	Waco	Churches
St Jerome Catholic Church	9820 Chapel Rd	Waco	Churches
St John's Baptist Church			Churches
St John's Catholic Church	1312 Dallas St	Waco	Churches
St Joseph's Catholic Church	1011 Boston St	Bellmead	Churches
St Louis Catholic Church	2001 N 25th St	Waco	Churches
St Luke AME Church	117 E Church St	Waco	Churches
St Mark's Lutheran Church	2000 Clay Ave	Waco	Churches
St Mark's Missionary Baptist Church	422 Sherman St	Waco	Churches
St Mary's Church Of The Assumption	1401 Washington Ave	Waco	Churches
St Matthew Lutheran Church	800 N New Rd	Waco	Churches
St Nicolas Orthodox Church	617 N 17th St	Waco	Churches
St Paul AME Church	1302 Herring Ave	Waco	Churches
St Paul Lutheran Church	1301 Hogan Lane	Bellmead	Churches
St Paul Missionary Baptist Church	600 E Ward Ave	Robinson	Churches
St Paul's Episcopal Church	515 Columbus Ave	Waco	Churches
Temple Baptist Church	1712 Lexington St	Waco	Churches
Temple Of Holiness Apostolic Church	700 Houston St	Waco	Churches
Temple Rodel Shalom	1717 N New Rd	Waco	Churches
Templo Christiano Assembly Of God	4200 Bagby Ave	Waco	Churches
Timbercrest Baptist Church	1625 Crow Dr	Waco	Churches
Tokio Baptist Church	243 Tokio Loop	West	Churches
Toliver Chapel Baptist Church	1402 Elm Ave	Waco	Churches
Union Missionary Baptist Church	112 Clay Ave	Waco	Churches
United Church Of Christ St John's	100 S Robinson Dr	Robinson	Churches
United Pentecostal Church Of McGregor	401 N Tyler St	McGregor	Churches
Victory Tabernacle Pentecostal Church			Churches
Victory Temple Assembly Of God	1301 Webster Ave	Waco	Churches
Vietnamese First Baptist Church	3404 Speight Ave	Waco	Churches
Waco Bible Chapel	3300 N 22nd St	Waco	Churches
Waco Christian Fellowship	405 Estates Dr	Woodway	Churches
Waco Community Baptist Church	704 Elm Ave	Waco	Churches
Waco Harvest Time Revival Center			Churches
Washington Memorial Kendall Baptist Church	2000 S 22nd St	Waco	Churches
Wesley United Methodist Church	125 Turner St	Waco	Churches

West Brethren Church	901 N Marable St	West	Churches
West Church Of Christ	311 Tokio Rd	West	Churches
West Robinson Baptist Church	W Moonlight Dr	Robinson	Churches
Western Heights Baptist Church	6301 Bosque Blvd	Waco	Churches
Westwood Baptist Church	7509 E Fairway Rd	Woodway	Churches
Willow Grove Baptist Church	13940 Willow Grove Rd	Speegleville	Churches
Youngblood Presbyterian Church	200 S Old Robinson Rd	Robinson	Churches
Zion Hill Baptist Church	2919 McKenzie Ave	Waco	Churches
Zion Lutheran Church	503 S Tyler St	McGregor	Churches
Zion United Church Of Christ	6347 S IH-35	Robinson	Churches

Affordable Dentures	5020 W Waco Dr	Waco	Dentists
Albert Bryan Lewter Dentist	1501 N 25th St	Waco	Dentists
Amanda R Trotter Dentist	211 Old Hewitt Rd	Waco	Dentists
Brazos Family Dentistry	3620 Scroggins Dr	Bellmead	Dentists
Castle Dental Center	6001 W Waco Dr	Waco	Dentists
Central Texas Orthodontic Associates Inc		Waco	Dentists
Central Texas Orthodontic Specialists		Waco	Dentists
Charles Adamo Dentist	8418 Old McGregor Rd	Waco	Dentists
Charles W Crouch Dentist	7201 Sanger Ave	Waco	Dentists
Charles W Weathers Dentist	5016 Lakeland Cir	Waco	Dentists
Creations Dental		Waco	Dentists
Daniel R Davis Dentist	2305 Austin Ave	Waco	Dentists
David Gillam Dentist	105 S Pearl	Mart	Dentists
Deeann Kucera Dentist	331 W Hwy 6	Waco	Dentists
Don M Shipley Dentist	1215 Lake Air Dr	Waco	Dentists
Ed H Franklin Dentist	2214 Washington Ave	Waco	Dentists
Everett B Watson Dentist	8104 Woodway Dr	Woodway	Dentists
Fred E Grimes Dentist		Waco	Dentists
Gary J Williams Dentist	711 Melrose Dr	Waco	Dentists
Gerald D Cox Dentist	1605 Lake Success Dr	Waco	Dentists
J P Rice Dentist		Waco	Dentists
Jack F Vance Dentist	1111 N 18th St	Waco	Dentists
James E McGregor Dentist	1121 Lake Air Dr	Waco	Dentists
Janet H Ouellette Dentist	1450 N Loop 340	Bellmead	Dentists
Jeff A Bauer Dentist	206 Meadow Mountain Dr	Waco	Dentists
Jeff M Hull Dentist	2223 Austin Ave	Waco	Dentists
John W Scott Dentist	901 N Loop 340	Bellmead	Dentists
Mark W Wingate Dentist	5001 Lakewood Dr	Waco	Dentists
Monte B Cooper Dentist	506 N Hewitt Dr	Hewitt	Dentists
Paul R Alexander Dentist	8285 Bosque Blvd	Waco	Dentists
Progressive Dental Group		Waco	Dentists
Richard E Armstrong Dentist	2098 N Valley Mills Dr	Waco	Dentists
Robert B Alston Jr Dentist	211 Sun Valley Dr	Hewitt	Dentists
Robert J Christian Dentist	3500 Hillcrest Dr	Waco	Dentists
Ronald G Evans Dentist	2300 Columbus Ave	Waco	Dentists
Scot F Collins Dentist	600 W Hwy 6	Waco	Dentists
Scott J Jones Dentist		Waco	Dentists
Sean Endsley Dentist	901 Ashleman St	Bellmead	Dentists
Susan G Francis Dentist	3200 Bellmead Dr	Bellmead	Dentists
Ted Lawson Dentist	2012 Lake Air Dr	Waco	Dentists
Wendy M Slovak Dentist	1615 Wooded Acres Dr	Waco	Dentists

Circle Drug	2710 Robinson Dr	Waco	Drug Stores / Pharmacies
CVS Drug Store	1513 S Valley Mills Dr	Beverly Hills	Drug Stores / Pharmacies
CVS Drug Store	601 N Valley Mills Dr	Waco	Drug Stores / Pharmacies
CVS Drug Store	9001 Woodway Dr	Woodway	Drug Stores / Pharmacies
Drug Emporium	5900 Bosque Blvd	Waco	Drug Stores / Pharmacies
Lynn's La Vega Pharmacy	2401 Bellmead Dr	Bellmead	Drug Stores / Pharmacies
Old Corner Drug Store	200 N Main St	West	Drug Stores / Pharmacies

Pharmacy Plus	829 N Loop 340	Bellmead	Drug Stores / Pharmacies
Pharmacy Plus	635 Robinson Dr	Robinson	Drug Stores / Pharmacies
Scott & White Pharmacy	1412 N Valley Mills Dr	Waco	Drug Stores / Pharmacies
Walgreens Drug Store	4112 Bosque Blvd	Waco	Drug Stores / Pharmacies
Walgreen's Drug Store	1520 S Valley Mills Dr	Beverly Hills	Drug Stores / Pharmacies
Walgreen's Drug Store	9101 Woodway Dr	Woodway	Drug Stores / Pharmacies

Bellmead City Hall	3015 Bellmead Dr	Bellmead	Government Offices
Bellmead Community Center	3900 Parrish St	Bellmead	Government Offices
Beverly Hills City Office	3418 Memorial Dr	Beverly Hills	Government Offices
Brazos River Authority	Cobbs Dr	Waco	Government Offices
City Of Waco Fire Station	504 S University Parks Dr	Waco	Government Offices
City Of Waco Fire Station	1016 Columbus Ave	Waco	Government Offices
City Of Waco Municipal Courts	201 W Waco Dr	Waco	Government Offices
City Of Waco Police Headquarters	721 N 4th St	Waco	Government Offices
City Of Waco Solid Waste Services	501 Schroeder Dr	Waco	Government Offices
City Of Waco Traffic Services	311 Colcord Ave	Waco	Government Offices
Hewitt City Hall	204 Chama Dr	Hewitt	Government Offices
Hewitt Community Center	208 Chama Dr	Hewitt	Government Offices
Hewitt Volunteer Fire Department		Hewitt	Government Offices
Hot Council Of Govt	301 Franklin Ave	Waco	Government Offices
Lacy-Lakeview City Hall	501 E Craven Ave	Lacy-Lakeview	Government Offices
Lacy-Lakeview Community Center	505 E Craven Ave	Lacy-Lakeview	Government Offices
Lacy-Lakeview Police Dept	503 E Craven Ave	Lacy-Lakeview	Government Offices
Leroy Volunteer Fire Dept	FM 2311	Leroy	Government Offices
Leroy Volunteer Fire Dept Station 2	FM 308	Leroy	Government Offices
Lorena City Hall	114 E Center St	Lorena	Government Offices
Mart City Hall		Mart	Government Offices
McGregor City Hall	302 S Madison	McGregor	Government Offices
McLennan County Appraisal District	216 N 6th St	Waco	Government Offices
McLennan County Courthouse	501 Washington Ave	Waco	Government Offices
McLennan County Courthouse Annex	215 N 5th St	Waco	Government Offices
McLennan County Jail	3201 Marlin Hwy	Waco	Government Offices
McLennan County Justice Of The Peace	501 Washington Ave	Waco	Government Offices
McLennan County Justice Of The Peace	410 E Texas Ave	Mart	Government Offices
McLennan County Justice Of The Peace	201 N Reagan Ave	West	Government Offices
McLennan County Justice Of The Peace	13361 China Spring Rd	China Spring	Government Offices
McLennan County Justice Of The Peace	307 S Madison	McGregor	Government Offices
Moody City Hall	606 Ave E	Moody	Government Offices
Pardons & Parole Board	700 Austin Ave	Waco	Government Offices
Raleigh State Office Building	900 Austin Ave	Waco	Government Offices
Region 12 Education Service Center	W Loop 340	Waco	Government Offices
Riesel City Hall	SH 6	Riesel	Government Offices
Robinson City Hall	111 W Lyndale	Robinson	Government Offices
Social Security Administration	6801 Sanger Ave	Waco	Government Offices
Texas Alcoholic Bev Control Board	6001 W Waco Dr	Waco	Government Offices
Texas State Forest Service	915 W McGregor Dr	McGregor	Government Offices
Texas Workforce Commission	1416 S New Rd	Waco	Government Offices
Tx Commission On Environmental Quality	6801 Sanger Ave	Waco	Government Offices
Tx Dept Of Human Services Food Stamps	2010 LaSalle Ave	Waco	Government Offices
Tx Dept Of Human Services Food Stamps		Waco	Government Offices
Tx Dept Of Public Safety	1617 E Crest Dr	Lacy-Lakeview	Government Offices
Tx Rehabilitation Commission Field Office	717 Franklin Ave	Waco	Government Offices
TxDOT Maintenance Yard	Gholson Rd	Waco	Government Offices
TxDOT McLennan Area Office	7108 Woodway Dr	Woodway	Government Offices
TxDOT Waco District Office	100 S Loop Dr	Waco	Government Offices
TYC - McLennan Correction Facility	116 W Burleson Ave	Mart	Government Offices
US Army Reserve Center	New Rd	Waco	Government Offices
US Courthouse	800 Franklin Ave	Waco	Government Offices
US Marines Reserve Center	2100 N New Rd	Waco	Government Offices

VA Administration Office	701 Clay Ave	Waco	Government Offices
Waco Center For Youth	3501 N 19th St	Waco	Government Offices
Waco City Hall	300 Austin Ave	Waco	Government Offices
Waco Housing Authority	4400 Cobbs Dr	Waco	Government Offices
Waco Transit Maintenance & Administration	301 S 8th St	Waco	Government Offices
West City Hall	Oak St	Waco	Government Offices
WISD Administration Offices	501 Franklin Ave	Waco	Government Offices
Woodway City Hall	924 Estates Dr	Woodway	Government Offices
Woodway Public Safety Center	920 Estates Dr	Woodway	Government Offices

Aesthetic Surgery Center Of Waco	7003 Woodway Dr	Woodway	Hospital / Medical Clinics
Allergy & Asthma Center	3115 Pine Ave	Waco	Hospital / Medical Clinics
Bellmead Kidney Disease Center	137 Eastgate Plaza	Bellmead	Hospital / Medical Clinics
Bosque River Physical Therapy	1200 Richland Dr	Waco	Hospital / Medical Clinics
Brazos Kidney Disease Center	2329 N 39th St	Waco	Hospital / Medical Clinics
Bruce H Hamilton Md.	205 Woodhew Dr	Waco	Hospital / Medical Clinics
Cathryn Burbridge Md.	27487 W Hwy 84	Waco	Hospital / Medical Clinics
Central Texas Anesthesiology	2012 Lake Air Dr	Waco	Hospital / Medical Clinics
Central Texas Cardiology	3416 Hillcrest Dr	Waco	Hospital / Medical Clinics
Central Texas Pediatrics		Waco	Hospital / Medical Clinics
DePaul Center	301 Londonderry Dr	Waco	Hospital / Medical Clinics
Family Allergy & Asthma Center	7100 Old McGregor Rd	Waco	Hospital / Medical Clinics
Family Practice Center	S 18th St	Waco	Hospital / Medical Clinics
Family Practice Clinic East Waco	Elm Ave	Waco	Hospital / Medical Clinics
Fishpond Surgery Center	6600 Fish Pond Rd	Waco	Hospital / Medical Clinics
Gary K Barbin Md.	2800 Lyle Ave	Waco	Hospital / Medical Clinics
HealthSouth Sports Med & Rehab Center	Woodway Dr	Woodway	Hospital / Medical Clinics
Hillcrest Baptist Medical Center	3000 Herring Ave	Waco	Hospital / Medical Clinics
Hillcrest Clinic	301 Old Hewitt Rd	Waco	Hospital / Medical Clinics
Hillcrest Clinic	7300 Bosque Blvd	Waco	Hospital / Medical Clinics
Hillcrest Clinic Bellmead	851 N Loop 340	Bellmead	Hospital / Medical Clinics
Hillcrest Clinic Hewitt/Woodway	1001 Hewitt Dr	Waco	Hospital / Medical Clinics
Hillcrest Medical Center Annex		Waco	Hospital / Medical Clinics
Hillcrest Pediatric Pavilion	2201 MacArthur Dr	Waco	Hospital / Medical Clinics
James W Boss Md.	364 Richland West Cir	Waco	Hospital / Medical Clinics
Lake Shore Center For Psychological Services	4555 Lake Shore Dr	Waco	Hospital / Medical Clinics
Medical Pkwy Family Practice	Medical Pkwy	Waco	Hospital / Medical Clinics
Meske Sports & Physical Therapy		Waco	Hospital / Medical Clinics
Michael Riggs Md.		Waco	Hospital / Medical Clinics
Neurosurgical Associates	342 Richland West Cir	Waco	Hospital / Medical Clinics
Physician's Skin Care Clinic	4700 Bosque Blvd	Waco	Hospital / Medical Clinics
Planned Parenthood Of Central Texas	Columbus Ave	Waco	Hospital / Medical Clinics
Providence Clinic - Robinson	635 N Robinson Dr	Robinson	Hospital / Medical Clinics
Providence Clinic Lake Shore	Lake Shore Dr	Waco	Hospital / Medical Clinics
Providence Family Medicine Clinic	7104 Sanger Ave	Waco	Hospital / Medical Clinics
Providence Hospital	6901 Medical Pkwy	Waco	Hospital / Medical Clinics
Rima Bishara Md.	2115 N 34th St	Waco	Hospital / Medical Clinics
Robert & Patricia Wilcox Md.	6614 Sanger Ave	Waco	Hospital / Medical Clinics
Robinson Medical Center	701 S Robinson Dr	Robinson	Hospital / Medical Clinics
S R Hermann Md.	2124 N 25th St	Waco	Hospital / Medical Clinics
Schiller Vision & Laser Center	2201 W Loop 340	Waco	Hospital / Medical Clinics
Schiller Vision And Laser Center	Woodway Dr	Waco	Hospital / Medical Clinics
Scott & White Clinic Bellmead	556 N Loop 340	Bellmead	Hospital / Medical Clinics
Scott & White Clinic Fish Pond	7700 Fish Pond Rd	Waco	Hospital / Medical Clinics
Scott & White Clinic Hewitt	510 N Hewitt Dr	Hewitt	Hospital / Medical Clinics
Scott & White Clinic McGregor	US Hwy 84	McGregor	Hospital / Medical Clinics
Scott & White Clinic Moody	5th St & Ave E	Moody	Hospital / Medical Clinics
Sean McCarthy Md.	8414 Old McGregor Rd	Waco	Hospital / Medical Clinics
Texas Oncology & Cancer Care Center	1700 W Hwy 6	Waco	Hospital / Medical Clinics
VA Medical Center	4800 Memorial Dr	Waco	Hospital / Medical Clinics

Waco Cardiology Associates	7125 Sanger Ave	Waco	Hospital / Medical Clinics
Waco Center For Women's Health	300 Richland West Cir	Waco	Hospital / Medical Clinics
Waco Eye Associates	321 Richland West Cir	Waco	Hospital / Medical Clinics
West Medical & Surgical Clinic		West	Hospital / Medical Clinics
William E Blair Jr. Md.	8300 Old McGregor Rd	Waco	Hospital / Medical Clinics

12 Oaks Inn	4201 Franklin Ave	Waco	Hotels & Motels
American Inn	4908 W Waco Dr	Waco	Hotels & Motels
Astro Motel	3416 S J H Kultgen Expy.	Waco	Hotels & Motels
Best Inn & Suites	3829 Franklin Ave	Waco	Hotels & Motels
Best Western Inn Waco Mall	6624 W Hwy 84	Waco	Hotels & Motels
Best Western Old Main Lodge	IH-35 & S 4th St	Waco	Hotels & Motels
Clarion Inn	801 S 4th St	Waco	Hotels & Motels
Comfort Inn	1430 S IH-35	Waco	Hotels & Motels
Country Inn & Suites	1502 N IH-35	Bellmead	Hotels & Motels
Courtyard By Marriott	101 Washington Ave	Waco	Hotels & Motels
Days Inn	1504 N IH-35	Bellmead	Hotels & Motels
Delta Inns	1320 Behrens Cir	Bellmead	Hotels & Motels
Econo Lodge		Bellmead	Hotels & Motels
Economy Inn	1204 S Loop Dr	Waco	Hotels & Motels
Everyday Inn	1008 E Crest Dr	Lacy-Lakeview	Hotels & Motels
Extended Stay America	5903 Woodway Dr	Woodway	Hotels & Motels
Fairfield Inn	5805 Woodway Dr	Woodway	Hotels & Motels
Fairfield Inn & Suites North	4257 N IH-35	Lacy-Lakeview	Hotels & Motels
Hampton Inn	4259 N IH-35	Lacy-Lakeview	Hotels & Motels
Hawthorn Suites	1508 N IH-35	Bellmead	Hotels & Motels
Holiday Inn	M L King Jr Dr	Waco	Hotels & Motels
Holiday Inn Express	6808 Woodway Dr	Woodway	Hotels & Motels
Knights Inn	1510 N IH-35	Bellmead	Hotels & Motels
Laquinta Inn	1110 S 9th St	Waco	Hotels & Motels
Lexington Inn	IH-35 & University Parks Dr	Waco	Hotels & Motels
Lone Star Motel	2428 LaSalle Ave	Waco	Hotels & Motels
Mardi Gras Motel	1901 S Valley Mills Dr	Waco	Hotels & Motels
Motel 6	1509 Hogan Lane	Bellmead	Hotels & Motels
Motel 6	3120 S IH-35	Waco	Hotels & Motels
New Road Inn	4000 S J K Kultgen Expy.	Waco	Hotels & Motels
Oak Lodge Motel	1024 Austin Ave	Waco	Hotels & Motels
Quality Inn & Suites	2410 S New Rd	Waco	Hotels & Motels
Ramada Ltd & Suites	7007 Woodway Dr	Woodway	Hotels & Motels
Relax Inn	3824 S J H Kultgen Expy.	Waco	Hotels & Motels
Residence Inn By Marriott	501 S University Parks Dr	Waco	Hotels & Motels
Rodeway Inn	3912 S J H Kultgen Expy.	Waco	Hotels & Motels
Royal Inn	1405 New Dallas Hwy	Waco	Hotels & Motels
Super 8 Motel	1320 S J H Kultgen Expy.	Waco	Hotels & Motels
Uptown Motel	620 N 5th St	Waco	Hotels & Motels
Victorian Inns	720 M L King Jr Dr	Waco	Hotels & Motels
Waco Hilton	113 S University Parks Dr	Waco	Hotels & Motels
Western Motel	1201 E Texas Ave	Mart	Hotels & Motels

AAA Cooper Transportation	600 Schroeder Dr	Waco	Industrial Manufacturing & Services
Alamo Steel Company	2784 Old Dallas Rd	Lacy-Lakeview	Industrial Manufacturing & Services
Allergen Inc	8301 Mars Dr	Waco	Industrial Manufacturing & Services
American Fabricators Inc	1555 Old Hewitt Rd	Waco	Industrial Manufacturing & Services
Army Air Force Exchange Service	1801 Exchange Pkwy	Waco	Industrial Manufacturing & Services
Brazos Electric Power Coop Inc	2404 LaSalle Ave	Waco	Industrial Manufacturing & Services
Cargill Turkey Products	2510 E Lake Shore Dr	Waco	Industrial Manufacturing & Services
Caterpillar Mfg Inc	2000 Texas Central Pkwy	Waco	Industrial Manufacturing & Services
Central Freight	5601 W Waco Dr	Waco	Industrial Manufacturing & Services
Central Texas Iron Works	1000 Winchell Dr	Waco	Industrial Manufacturing & Services
CertainTeed Corp	501 Old Hewitt Rd	Waco	Industrial Manufacturing & Services

Circle H Grain & Feed			Industrial Manufacturing & Services
CITGO Petroleum Corp	1600 S Loop Dr	Waco	Industrial Manufacturing & Services
Clayton Home Mfg Inc	6800 Imperial Dr	Waco	Industrial Manufacturing & Services
Clayton Homes Inc	7000 Imperial Dr	Waco	Industrial Manufacturing & Services
Clayton Homes Mfg Inc	9000 Van American Dr	Waco	Industrial Manufacturing & Services
Clement Grain Co	733 Hood St	Waco	Industrial Manufacturing & Services
Coca-Cola	8400 Imperial Dr	Waco	Industrial Manufacturing & Services
Coca-Cola Bottling Co	5100 Franklin Ave	Waco	Industrial Manufacturing & Services
Davis Iron Works	Hewitt Dr	Hewitt	Industrial Manufacturing & Services
Dr Pepper Bottling Co	E Hwy 84	Waco	Industrial Manufacturing & Services
Ergo Asphalt & Emulsions Inc	1820 Marlin Hwy	Waco	Industrial Manufacturing & Services
Elixir Industries	5500 Industrial Dr	Waco	Industrial Manufacturing & Services
Fleetwood Homes Manufacturing	2801 Gholson Rd	Waco	Industrial Manufacturing & Services
Free Flight Systems Inc	3700 S J H Kultgen Expy.	Waco	Industrial Manufacturing & Services
Glazer's Distribution	2525 Texas Central Pkwy	Waco	Industrial Manufacturing & Services
Gross-Yowell Lumber	3720 Franklin Ave	Waco	Industrial Manufacturing & Services
Gulf States Paper Corp	Precision Dr	Waco	Industrial Manufacturing & Services
H & B Packaging Corp	702 Forrest St	Waco	Industrial Manufacturing & Services
H-E-B Logistics Center	2501 S University Parks Dr	Waco	Industrial Manufacturing & Services
Hobbs Bonded Fibers	200 Commerce St	Waco	Industrial Manufacturing & Services
Holt Caterpillar Inc	1700 W Loop 340	Waco	Industrial Manufacturing & Services
Huck International Inc	8001 Imperial Dr	Waco	Industrial Manufacturing & Services
HWI Inc	801 Hewitt Dr	Waco	Industrial Manufacturing & Services
Jewell Concrete Products Inc	400 Jewell Dr	Waco	Industrial Manufacturing & Services
Jupe Mills Inc	104 S Roberts St	West	Industrial Manufacturing & Services
K-D Manitou	6401 Imperial Dr	Waco	Industrial Manufacturing & Services
Koch Materials Co			Industrial Manufacturing & Services
Koch Refining Co			Industrial Manufacturing & Services
L-3 Communications Integrated Systems	7500 Maehr Rd	Waco	Industrial Manufacturing & Services
Lehigh Cement Corp	W Hwy 84	Woodway	Industrial Manufacturing & Services
Lindsey Contractors Asphalt Plant	701 S Loop 340	Waco	Industrial Manufacturing & Services
Lindsey Materials			Industrial Manufacturing & Services
M Lipsitz & Co	100 Elm Ave	Waco	Industrial Manufacturing & Services
M&M Mars	1001 Texas Central Pkwy	Waco	Industrial Manufacturing & Services
Marathon Power Technologies	8301 Imperial Dr	Waco	Industrial Manufacturing & Services
Mercury Tool	Karl May Dr	Waco	Industrial Manufacturing & Services
Namark Farm Products Inc			Industrial Manufacturing & Services
Oak Farms Dairy Plant	1148 Faulkner Lane	Waco	Industrial Manufacturing & Services
Owens-Illinois Glass Mfg	5200 Beverly Dr	Waco	Industrial Manufacturing & Services
Packaging Corp Of America	9200 Old McGregor Rd	Waco	Industrial Manufacturing & Services
Packless Industries	8401 Imperial Dr	Waco	Industrial Manufacturing & Services
Paragon Trade Brands	4920 Franklin Ave	Waco	Industrial Manufacturing & Services
Patriot Homes Of Texas	1001 W Loop 340	Waco	Industrial Manufacturing & Services
Pilgrim's Pride	2500 E Lake Shore Dr	Waco	Industrial Manufacturing & Services
Ram Aircraft Corp	Karl May Dr	Waco	Industrial Manufacturing & Services
Reebok Team Uniforms Mfg	N 4th St	Waco	Industrial Manufacturing & Services
Spanos Warehouses	Schroeder Dr	Waco	Industrial Manufacturing & Services
Spenco Medical Corp	601 W Loop 340	Waco	Industrial Manufacturing & Services
Tejas Logistics Inc	301 Pleasant St	Waco	Industrial Manufacturing & Services
Time Manufacturing Corp	7601 Imperial Dr	Waco	Industrial Manufacturing & Services
Tractor Supply Corp	5901 S J H Kultgen Expy.	Waco	Industrial Manufacturing & Services
TXU Electric	Franklin Ave	Waco	Industrial Manufacturing & Services
Wal-Mart Return Center	2301 Corporation Pkwy	Waco	Industrial Manufacturing & Services
Young Bros Construction Asphalt Plant	6900 Airport Dr	Waco	Industrial Manufacturing & Services
Young Brothers Construction Inc	2001 Marlin Hwy	Waco	Industrial Manufacturing & Services
42 Other Industries Identified Through Aerial Photography			
East Waco Library	901 Elm Ave	Waco	Libraries
Hewitt Library	204 Chama Dr	Hewitt	Libraries
Moody Community Library	108 5th St	Moody	Libraries
Nancy Nail Memorial Library		Mart	Libraries

R B Hoover Library	1428 Wooded Acres Dr	Waco	Libraries
South Waco Library	2815 Speight Ave	Waco	Libraries
Waco McLennan County Library	1717 Austin Ave	Waco	Libraries
West Public Library		West	Libraries
Hollywood Theaters Jewell	7200 Woodway Dr	Woodway	Movie Theaters
Starplex Cinema	410 S Valley Mills Dr	Waco	Movie Theaters
Waco Square Shopping Center	N Valley Mills Dr	Waco	Movie Theaters

Alterra / Sterling House	1700 Lake Shore Dr	Waco	Nursing Homes / Assisted Living Facilities
Crestview Healthcare Residence	1400 Lake Shore Dr	Waco	Nursing Homes / Assisted Living Facilities
Jeffrey Place Rehab Center	820 Jeffrey Dr	Waco	Nursing Homes / Assisted Living Facilities
Lake Air Tower	4924 Cobbs Dr	Waco	Nursing Homes / Assisted Living Facilities
Lake Shore Village	Lake Shore Dr	Waco	Nursing Homes / Assisted Living Facilities
Lakeshore Estates Retirement Residence	3209 Lake Shore Dr	Waco	Nursing Homes / Assisted Living Facilities
McGregor Seniors Apartments	1007 S Madison St	McGregor	Nursing Homes / Assisted Living Facilities
Meadowlands Terrace	3801 M L King Jr Dr	Waco	Nursing Homes / Assisted Living Facilities
Regent Care Center	7801 Woodway Dr	Woodway	Nursing Homes / Assisted Living Facilities
Ridgecrest Retirement Center	1900 W Hwy 6	Waco	Nursing Homes / Assisted Living Facilities
Royal Manor Nursing Home	9914 Royal Lane	Waco	Nursing Homes / Assisted Living Facilities
St Elizabeth Center At Providence Park	W Hwy 6	Waco	Nursing Homes / Assisted Living Facilities
Stillwell Retirement Center	5400 Laurel Lake	Waco	Nursing Homes / Assisted Living Facilities
The Cottages Of Oak Springs	1900 Woodgate Dr	Waco	Nursing Homes / Assisted Living Facilities
Wesley Woods Alzheimer's Center	1700 Woodgate Dr	Waco	Nursing Homes / Assisted Living Facilities
West Rest Haven Nursing Home		West	Nursing Homes / Assisted Living Facilities
Westview Manor Assisted Living	414 Johnson Dr	McGregor	Nursing Homes / Assisted Living Facilities
Woodland Springs Nursing Home	1010 Dallas St	Waco	Nursing Homes / Assisted Living Facilities

Airport Park		Waco	Parks / Recreation Areas
Alta Vista Park		Waco	Parks / Recreation Areas
Axtell ISD Baseball Fields		Axtell	Parks / Recreation Areas
Bellmead Pool		Bellmead	Parks / Recreation Areas
Bells Hills Park		Waco	Parks / Recreation Areas
Beverly Hills City Park		Beverly Hills	Parks / Recreation Areas
Bledsoe Miller Center	300 M L King Jr Dr	Waco	Parks / Recreation Areas
Brame Park		Bellmead	Parks / Recreation Areas
Brooklyn Park		Waco	Parks / Recreation Areas
Buena Vista Park		Waco	Parks / Recreation Areas
Cameron Park Clubhouse		Waco	Parks / Recreation Areas
Cameron Park East		Waco	Parks / Recreation Areas
Cameron Park Zoo	1701 N 4th St	Waco	Parks / Recreation Areas
Carleen Bright Arboretum	9001 Bosque Blvd	Woodway	Parks / Recreation Areas
Cotton Palace Park		Waco	Parks / Recreation Areas
Council Acres Park		Waco	Parks / Recreation Areas
Crestview Park		Waco	Parks / Recreation Areas
Dewey Park		Waco	Parks / Recreation Areas
East Waco Park		Waco	Parks / Recreation Areas
Edgefield Park			Parks / Recreation Areas
Emmons Cliff		Waco	Parks / Recreation Areas
Fort Fisher Park		Waco	Parks / Recreation Areas
Gurley Park		Waco	Parks / Recreation Areas
Heritage Square		Waco	Parks / Recreation Areas
Hewitt City Park		Hewitt	Parks / Recreation Areas
Hot Soccer Fields		Waco	Parks / Recreation Areas
Indian Springs Park		Waco	Parks / Recreation Areas
Jaycee Park		Waco	Parks / Recreation Areas
Kendrick Park		Waco	Parks / Recreation Areas
La Vega ISD Ball fields		Bellmead	Parks / Recreation Areas
Lions Park		Waco	Parks / Recreation Areas
Live Oak Park		Waco	Parks / Recreation Areas

Lake Waco Dam Hike & Bike Trail		Waco	Parks / Recreation Areas
Lovers Leap		Waco	Parks / Recreation Areas
M L King Jr Park		Waco	Parks / Recreation Areas
Midway ISD Ball fields		Waco	Parks / Recreation Areas
Midway Park			Parks / Recreation Areas
Mountainview Park		Waco	Parks / Recreation Areas
Mouth Of The Bosque		Waco	Parks / Recreation Areas
Oakwood Park		Waco	Parks / Recreation Areas
Oscar Du Conge Pool		Waco	Parks / Recreation Areas
Pecan Bottoms Spray Park		Waco	Parks / Recreation Areas
Poage Park		Woodway	Parks / Recreation Areas
Seley Park			Parks / Recreation Areas
South Waco Park		Waco	Parks / Recreation Areas
Speegleville Iii Park		Waco	Parks / Recreation Areas
Sul Ross Center		Waco	Parks / Recreation Areas
Twin Falls Miniature Golf & Party Pavilion	S IH-35	Waco	Parks / Recreation Areas
Veterans Park			Parks / Recreation Areas
Vietnam Veterans Memorial		Waco	Parks / Recreation Areas
Viking Hills Park		Waco	Parks / Recreation Areas
Waco Aquatic Center		Waco	Parks / Recreation Areas
Waco Convention Center	100 Washington Ave	Waco	Parks / Recreation Areas
Waco Family YMCA	6800 Harvey Dr	Waco	Parks / Recreation Areas
West Heritage Park		West	Parks / Recreation Areas
West Pool		West	Parks / Recreation Areas
West Waco Park		Waco	Parks / Recreation Areas
Whitehall Park		Woodway	Parks / Recreation Areas
Woodway Family Center		Woodway	Parks / Recreation Areas
YMCA - Doris Miller	1020 Elm Ave	Waco	Parks / Recreation Areas
Youngblood Park			Parks / Recreation Areas
6 Other Unnamed Park / Recreational Areas			

US Post Office Axtell			Post Offices
US Post Office Bellmead	901 Bank Dr	Bellmead	Post Offices
US Post Office Bruceville			Post Offices
US Post Office China Spring			Post Offices
US Post Office Downtown	424 Clay Ave	Waco	Post Offices
US Post Office Eddy			Post Offices
US Post Office Elm Mott			Post Offices
US Post Office Hewitt			Post Offices
US Post Office Highlander	4428 N 19th St	Waco	Post Offices
US Post Office Lorena			Post Offices
US Post Office Main	430 W Hwy 6	Waco	Post Offices
US Post Office Mart			Post Offices
US Post Office McGregor			Post Offices
US Post Office Moody			Post Offices
US Post Office Ross			Post Offices
US Post Office West			Post Offices
US Post Office Westview	800 Wooded Acres Dr	Waco	Post Offices

Alan Samuels Offices	W Hwy 6	Waco	Professional Offices
Alico Building			Professional Offices
American Football Coaches Assn	100 Legends Lane	Waco	Professional Offices
American Plaza	W Hwy 6	Waco	Professional Offices
Bank Of America Office Building	4901 Bosque Blvd	Waco	Professional Offices
Central Tower	5400 Bosque Blvd	Waco	Professional Offices
Central Transportation Inc			Professional Offices
Clifton Robinson Tower	S University Parks Dr	Waco	Professional Offices
Curves International Inc	100 Ritchie Rd	Woodway	Professional Offices
Dealers Electrical Supply Corp Headquarters	2320 Columbus Ave	Waco	Professional Offices
Dwyer Group	Bosque Blvd	Waco	Professional Offices

EMSI	8300 Central Park Dr	Waco	Professional Offices
H-E-B District Office	3630 S J H Kultgen Expy.	Waco	Professional Offices
National Lloyds Building	900 Austin Ave	Waco	Professional Offices
Parrish Moody & Fikes CPA	7901 Woodway Dr	Woodway	Professional Offices
Texas Farm Bureau	7420 Fish Pond Rd	Waco	Professional Offices
Texas Land Bank	13525 Sandalwood Dr	Woodway	Professional Offices
Triangle Tower	510 N Valley Mills Dr	Waco	Professional Offices
TXU Customer Call Center	W Loop 340	Waco	Professional Offices
Waco Tribune-Herald	900 Franklin Ave	Waco	Professional Offices
Wells Fargo Tower	811 Washington Ave	Waco	Professional Offices
Wells Fargo Tower	1105 Wooded Acres Dr	Waco	Professional Offices
19 Other Office Buildings Identified Through Aerial Photography			

Advocacy Center Against Crime	2323 Columbus Ave	Waco	Public Assistance
American Red Cross	4224 Cobbs Dr	Waco	Public Assistance
Arc Of McLennan County	1825 Morrow Ave	Waco	Public Assistance
Avance Waco	1618 Clay Ave	Waco	Public Assistance
Big Brothers / Big Sisters Of Waco	1905 Washington Ave	Waco	Public Assistance
Boys & Girls Club Of Waco	2101 Alexander Ave	Waco	Public Assistance
Brazos Area Health Education Center	1722 Colcord Ave	Waco	Public Assistance
Care Net Pregnancy Center	1226 Washington Ave	Waco	Public Assistance
Caritas	3016 Bellmead Dr	Bellmead	Public Assistance
Caritas Administration Offices	300 S 15th St	Waco	Public Assistance
Central Tx Senior Ministry Administration	501 W Waco Dr	Waco	Public Assistance
Christian Women's Job Corps	1111 Herring Ave	Waco	Public Assistance
Compassion Ministries Of Waco	1421 Austin Ave	Waco	Public Assistance
Econ Opportunities Advancement Corp	500 Franklin Ave	Waco	Public Assistance
Faith Covenant Support Services	118 Garrison St	Waco	Public Assistance
For Children's Sake Inc		Waco	Public Assistance
Heart Of Texas Workforce Center	S New Rd	Waco	Public Assistance
Jubilee Training Center	1315 N 15th St	Waco	Public Assistance
McLennan County WIC Program			Public Assistance
McLennan County WIC Program			Public Assistance
McLennan County WIC Program			Public Assistance
McLennan County WIC Program			Public Assistance
MHMR Developmental Services			Public Assistance
MHMR Heart Of Texas Industries			Public Assistance
MHMR Independence Program			Public Assistance
MHMR Klaras Center For Families			Public Assistance
MHMR Main Center			Public Assistance
Neighborhood Housing Services Of Waco			Public Assistance
Planned Parenthood			Public Assistance
Salvation Army Welfare Center	500 S 4th St	Waco	Public Assistance
The Freeman Center Detox Unit		Waco	Public Assistance
The Freeman Center Outpatient Unit		Waco	Public Assistance
The Freeman Center Residential Unit		Waco	Public Assistance
TSTC Women's Resource Center		Waco	Public Assistance
Waco Housing Authority Rental Assistance		Waco	Public Assistance
Waco McLennan County Health District	225 W Waco Dr	Waco	Public Assistance

City Of Waco Water Utilities Office	425 Franklin Ave	Waco	Public Utilities
Elm Creek Water Supply Corp	603 Ave E	Moody	Public Utilities
Elm Mott Water Supply Corp	314 W Elm Mott Dr	Elm Mott	Public Utilities
McLennan County Electric Coop	1111 S Johnson Dr	McGregor	Public Utilities
Navasota Valley Electric Coop	N Main & McLennan Ave	Mart	Public Utilities

38Th & Franklin Shopping Center	3800 Franklin Ave	Waco	Retail Shopping
Aj'S Food Mart	701 E Waco Dr	Waco	Retail Shopping
Aj'S Food Mart	504 Faulkner Lane	Waco	
Bealls Department Store	1000 N Loop 340	Bellmead	Retail Shopping

Bosque Square Shopping Center	SH 6 & Bosque Blvd	Waco	Retail Shopping
Brazos Square Shopping Center		Waco	Retail Shopping
Brazos Village Shopping Center		Waco	Retail Shopping
Brookshire Brothers Grocery	1250 W McGregor Dr	McGregor	Retail Shopping
Brookshire's Food Store	100 Peplow St	Robinson	Retail Shopping
Brookshire's Grocery	406 N IH-35 Frontage Rd	Lorena	Retail Shopping
Brookview Hills Shopping Center	Bosque Blvd	Waco	Retail Shopping
Burlington Coat Factory	5050 W Waco Dr	Waco	Retail Shopping
Central Texas Marketplace	W Loop 340 & IH-35	Waco	Retail Shopping
Chapman County Line Grocer	18162 Gholson Rd	Gholson	Retail Shopping
China Spring General Store #407	13331 China Spring Rd	China Spring	Retail Shopping
Community Grocery	203 W Pine St	West	Retail Shopping
Crossroads Shopping Center	US 84 & Hewitt Dr	Waco	Retail Shopping
Cruz Grocery	826 S 11th St	Waco	Retail Shopping
Czech Stop Grocery & Deli	105 N College St	West	Retail Shopping
David's Supermarket	1810 Ave D	Moody	Retail Shopping
Eastgate Plaza Shopping Center		Waco	Retail Shopping
Elm Mott Grocery Store	402 Old Dallas Rd	Elm Mott	Retail Shopping
Fiesta Grocery	1320 N 25th St	Waco	Retail Shopping
Flying J Travel Center	2409 S New Rd	Waco	Retail Shopping
Gholson Grocery	13097 Gholson Rd	Gholson	Retail Shopping
Harris Creek Grocery	W Hwy 84	Waco	Retail Shopping
H-E-B Grocery #3	1102 Speight Ave	Waco	Retail Shopping
H-E-B Grocery #4	3801 N 19th St	Waco	Retail Shopping
H-E-B Grocery #5	9100 Woodway Dr	Woodway	Retail Shopping
H-E-B Grocery #6	1110 S Valley Mills Dr	Beverly Hills	Retail Shopping
H-E-B Grocery #7	801 N IH-35	Bellmead	Retail Shopping
H-E-B Grocery #8	1301 Wooded Acres Dr	Waco	Retail Shopping
Home Depot	5605 W Waco Dr	Waco	Retail Shopping
La Village Shopping Center	Hewitt Dr	Waco	Retail Shopping
Lake Air Mall East	Lake Air Dr	Waco	Retail Shopping
Linens & Things	4809 W Waco Dr	Waco	Retail Shopping
Lowe's Home Center	201 N New Rd	Waco	Retail Shopping
Marketplace Shopping Center	4700 Bosque Blvd	Waco	Retail Shopping
Parkdale Shopping Center		Waco	Retail Shopping
Pilot Travel Center	Sun Valley Rd & IH-35	Robinson	Retail Shopping
Richland Mall	6001 W Waco Dr	Waco	Retail Shopping
Riverbend Shopping Center	N 19th St & Lake Shore Dr	Waco	Retail Shopping
Sams Club	2301 E Waco Dr	Waco	Retail Shopping
Shops Of River Square Center	201 Franklin Ave	Waco	Retail Shopping
Southgate Shopping Center		Waco	Retail Shopping
Sunset Plaza Shopping Center		Waco	Retail Shopping
Target	5401 Bosque Blvd	Waco	Retail Shopping
Town West Shopping Center		Waco	Retail Shopping
United Super IGA	Hewitt Dr	Hewitt	Retail Shopping
Village Green Center	Lake Shore Dr	Waco	Retail Shopping
Wal-Mart Supercenter	1521 N IH-35	Bellmead	Retail Shopping
Wal-Mart Supercenter	4320 Franklin Ave	Waco	Retail Shopping
Wal-Mart Supercenter	600 Hewitt Dr	Waco	Retail Shopping
West Food Mart	102 N Roberts St	West	Retail Shopping
Westrock Center		Waco	Retail Shopping
Westview Village	N Valley Mills Dr & W Waco Dr	Waco	Retail Shopping
44 Other Retail Shopping Areas identified through Aerial Photography			

Axtell Senior Center	FM 1330 Spur	Axtell	Senior Centers
Bellmead Senior Center	3900 Parrish St	Bellmead	Senior Centers
Crawford Senior Center	7003 Old Crawford	Crawford	Senior Centers
East Waco Senior Center	1809 J J Flewellen St	Waco	Senior Centers
Harrison Senior Center	1718 N 42nd St	Waco	Senior Centers
Kate Ross Senior Center	1115 Cleveland Ave	Waco	Senior Centers

Lorena Senior Center	307 E Center St	Lorena	Senior Centers
Mart Senior Center	804 E Bowie St	Mart	Senior Centers
McGregor Senior Center	416 W 2nd St	McGregor	Senior Centers
Moody Senior Center	1310 Ave E	Moody	Senior Centers
Riesel Senior Center	SH 6	Riesel	Senior Centers
Robinson Senior Center	204 Strass	Robinson	Senior Centers
South Terrace Senior Center	2615 S 12th St	Waco	Senior Centers
South Waco Senior Center	2815 Speight Ave	Waco	Senior Centers
Sul Ross Senior Center	1414 Jefferson Ave	Waco	Senior Centers
West Senior Center	200 E Tokio Rd	West	Senior Centers

Baylor Marina		Waco	Sporting Venues
Baylor Tennis Complex		Waco	Sporting Venues
Bear Ridge Golf Course	1000 Bear Ridge Dr	Waco	Sporting Venues
Bogeys Golf Course	5500 Bogeys Lane	Waco	Sporting Venues
Cameron Park Softball Fields	Lake Shore Dr	Waco	Sporting Venues
Cottonwood Creek Golf Course	5200 Bagby Ave	Waco	Sporting Venues
Ferrell Field Baseball Stadium		Waco	Sporting Venues
Ferrell Special Events Center		Waco	Sporting Venues
Floyd Casey Stadium		Waco	Sporting Venues
Gettman Softball Stadium		Waco	Sporting Venues
Hart Patterson Track & Field Complex		Waco	Sporting Venues
Hot Fair & Coliseum	4601 Bosque Blvd	Waco	Sporting Venues
James Connally Golf Course	7900 Concord Rd	Waco	Sporting Venues
Lake Air Little League Fields	New Rd	Waco	Sporting Venues
Lake Waco Golf & Country Club	Flat Rock Rd	Waco	Sporting Venues
Little League Softball Fields		Waco	Sporting Venues
MCC Baseball Fields		Waco	Sporting Venues
Paul Tyson Field	Lake Air Dr	Waco	Sporting Venues
Ridgewood Country Club	7301 Fish Pond Rd	Waco	Sporting Venues
Waco Softball Center		Waco	Sporting Venues
Waco Tennis Center		Waco	Sporting Venues
West Softball Fields		West	Sporting Venues
WISD Sports Complex	Bagby Ave & New Rd	Waco	Sporting Venues

Bill & Vera Daniel Historic Village		Waco	Tourist Destinations
Dr Pepper Museum	S 5th St	Waco	Tourist Destinations
Earle Harrison House	1901 N 5th St	Waco	Tourist Destinations
Earle Napier Kinnard House	814 S 4th St	Waco	Tourist Destinations
East Terrace	100 Mill St	Waco	Tourist Destinations
Fort House		Waco	Tourist Destinations
Lee Lockwood Library & Museum	2801 W Waco Dr	Waco	Tourist Destinations
Mayborn Museum Complex		Waco	Tourist Destinations
MCC Amphitheater		Waco	Tourist Destinations
McCulloch House	407 Columbus Ave	Waco	Tourist Destinations
Pape Gardens	1901 S 5th St	Waco	Tourist Destinations
Redmen Museum		Waco	Tourist Destinations
Texas Playhouse Theater		Waco	Tourist Destinations
Texas Ranger Hall Of Fame	100 Texas Ranger Trail	Waco	Tourist Destinations
Texas Sports Hall Of Fame	1108 S University Parks Dr	Waco	Tourist Destinations
The Art Center Of Waco	1300 College Dr	Waco	Tourist Destinations
Waco Hippodrome	724 Austin Ave	Waco	Tourist Destinations
Waco Tourist & Info Center	Fort Fisher Park	Waco	Tourist Destinations

Amtrak Depot		McGregor	Transportation Centers
Intermodal Transit Center	301 S 8th St	Waco	Transportation Centers
McGregor Executive Airport	W Hwy 84	McGregor	Transportation Centers
Waco Regional Airport Terminal	Karl May Dr	Waco	Transportation Centers

Schools in McLennan County

NAME	Address	City	District
Axtell Elementary School	FM 1330	Axtell	Axtell
Axtell High School	308 Ottawa St	Axtell	Axtell
Axtell Middle School	FM 1330 Spur	Axtell	Axtell
Bosqueville ISD Schools	7636 Rock Creek Rd	Waco	Bosqueville
Bruceville-Eddy Elementary School	1 Eagle Dr	B-Eddy	Bruceville-Eddy
Bruceville-Eddy High School	1 Eagle Dr	B-Eddy	Bruceville-Eddy
Bruceville-Eddy Middle School	1 Eagle Dr	B-Eddy	Bruceville-Eddy
CHINA SPRING ELEMENTARY	Bob Johnson Rd	China Spring	China Spring
CHINA SPRING HIGH SCHOOL	7201 North River Crossing	Waco	China Spring
CHINA SPRING INTERMEDIATE SCHOOL	412 E Cougar Lane	China Spring	China Spring
Connally Elementary School	300 Cadet Way	Lacy-Lakeview	Connally
Connally High School	900 N Lacy Dr	Lacy-Lakeview	Connally
Connally Intermediate School	100 B B Brown St	Lacy-Lakeview	Connally
Connally ISD Elm Mott Center	101 Mesquite St	Elm Mott	Connally
Connally ISD Lakeview Academy	301 N Lakeview St	Lacy-Lakeview	Connally
Connally Junior High School	100 Hancock Dr	Lacy-Lakeview	Connally
Connally Primary School	100 Little Cadet Way	Lacy-Lakeview	Connally
Crawford Elementary School	200 Pirate Dr	Crawford	Crawford
Crawford High School	200 Pirate Dr	Crawford	Crawford
Crawford Middle School	200 Pirate Dr	Crawford	Crawford
Gholson Elementary School	137 Hamilton Dr	Gholson	Gholson
Hallsburg ISD Schools	2313 Hallsburg Rd	Hallsburg	Hallsburg
La Vega Early Childhood Center	901 Maxfield St	Bellmead	LaVega
LA VEGA ELEMENTARY	3100 Wheeler St	Bellmead	LaVega
LA VEGA HIGH SCHOOL	3100 Latimer St	Bellmead	LaVega
La Vega Primary Center	900 Ashleman St	Bellmead	LaVega
LaVega Middle School	4401 Orchard Lane	Waco	LaVega
Lorena Elementary School	420 N Houston St	Lorena	Lorena
Lorena High School	410 N Houston St	Lorena	Lorena
Lorena Middle School	500 Leopard Lane	Lorena	Lorena
Mart Elementary School	700 E Navarro St	Mart	Mart
Mart High School	700 E Navarro St	Mart	Mart
Mart Middle School	1400 E Kensington	Mart	Mart
H G Isbell Junior High School	305 S Van Buren St	McGregor	McGregor
McGregor Elementary School	913 Bluebonnet Pkwy	McGregor	McGregor
McGregor High School	903 Bluebonnet Pkwy	McGregor	McGregor
McGregor Preparatory High School	720 W 4th St	McGregor	McGregor
HEWITT ELEMENTARY	900 Panther Way	Hewitt	Midway
Midway High School	800 Old Hewitt Rd	Waco	Midway
MIDWAY INTERMEDIATE SCHOOL	9400 Chapel Rd	Waco	Midway
Midway Middle School	800 Hewitt Dr	Hewitt	Midway
SOUTH BOSQUE ELEMENTARY	1 Wickson Rd	Woodway	Midway
SPEEGLEVILLE ELEMENTARY	101 Maywood St	Speegleville	Midway
SPRING VALLEY ELEMENTARY	610 Spring Valley Rd	Hewitt	Midway
WOODWAY ELEMENTARY	325 Estates Dr	Woodway	Midway
Moody Elementary School	107 Cora Lee Lane	Moody	Moody
Moody High School	11862 S Lone Star Pkwy	Moody	Moody
Parkview Christian Academy	3315 N 15A St	Waco	Private
Rapoport Academy	2000 J J Flewellen St	Waco	Private
Reicher Catholic High School	2102 N 23rd St	Waco	Private
Robinson Christian Academy		Robinson	Private
St Albans Memorial School	321 N 30th St	Waco	Private
St Louis Catholic Elementary School	2208 N 23rd St	Waco	Private
Texas Christian Academy	4600 Sanger Ave	Waco	Private
Vanguard School	2517 Mt Carmel Dr	Waco	Private
Waco Baptist Academy	6125 Bosque Blvd	Waco	Private
Foster Elementary School	200 N Williams St	Riesel	Riesel
Riesel High School	600 Frederick St	Riesel	Riesel

Riesel Middle School	600 Frederick St	Riesel	Riesel
Robinson Elementary School	151 Peplow	Robinson	Robinson
ROBINSON HIGH SCHOOL	700 W Tate St	Robinson	Robinson
ROBINSON JUNIOR HIGH SCHOOL	410 W Lyndale St	Robinson	Robinson
ROBINSON PRIMARY SCHOOL	541 N Old Robinson Rd	Robinson	Robinson
ROSENTHAL ELEMENTARY	US 77 & FM 2837	Robinson	Robinson
Valley Mills High School	1 Eagle Way	Valley Mills	Valley Mills
A.J. MOORE ACADEMY	500 N University Parks Dr	Waco	Waco
Alta Vista Elementary School	3637 Alta Vista Dr	Waco	Waco
Bell's Hills Elementary School	2125 Cleveland Ave	Waco	Waco
Brazos Middle School	2415 Cumberland Ave	Waco	Waco
Brook Oaks Elementary School			Waco
CEDAR RIDGE	2115 Meridian Ave	Waco	Waco
CESAR CHAVEZ ACADEMY	700 S 15th St	Waco	Waco
Crestview Elementary School	1120 N New Rd	Waco	Waco
Dean-Highland Elementary School	1800 N 33rd St	Waco	Waco
Doris Miller Elementary School	2401 J J Flewellen St	Waco	Waco
G L Wiley Middle School	1030 E Live Oak Ave	Waco	Waco
G. W. CARVER ACADEMY	1601 J J Flewellen St	Waco	Waco
H P MILES MIDDLE SCHOOL			Waco
HILLCREST PDS	4201 Pine Ave	Waco	Waco
J H Hines Elementary School	301 Garrison St	Waco	Waco
Kendrick Elementary School	1801 Kendrick Lane	Waco	Waco
Lake Air Middle School	4601 Cobbs Dr	Waco	Waco
Lake Waco Elementary School	3005 Edna Ave	Waco	Waco
Meadowbrook Elementary School	4315 Beverly Dr	Waco	Waco
Mountainview Elementary School	5901 Bishop Dr	Waco	Waco
North Waco Elementary School	2015 Alexander Ave	Waco	Waco
Parkdale Elementary School	6400 Edmond Ave	Waco	Waco
Provident Heights Elementary School	2415 Bosque Blvd	Waco	Waco
South Waco Elementary School	2104 Gurley Lane	Waco	Waco
Sul Ross Elementary School	901 S 7th St	Waco	Waco
Tennynson Middle School	6100 Tennynson Dr	Waco	Waco
University High School	2600 Bagby Ave	Waco	Waco
University Middle School	1820 Irving Lee St	Waco	Waco
Viking Hills Elementary School	7200 Viking Dr	Waco	Waco
WACO HIGH SCHOOL	2020 N 42nd St	Waco	Waco
West Ave Elementary School	1101 N 15th St	Waco	Waco
WISD Alternative School	805 S 8th St	Waco	Waco
West Elementary School	209 N Harrison St	West	West
West High School	1008 Jerry Mashek Dr	West	West
West Intermediate School	1212 N Reagan St	West	West
West Middle School	406 W Shook St	West	West

HOTCOG Destinations

NAME	Address	City	District
Friends For Life	5000 Lakewood	Waco	Adult Day Care Center
Sunny Day Center	2714 Old Dallas Rd	Waco	Adult Day Care
Animal Shelter	2032 Circle Rd	Waco	Animal Shelter
Bar X Apartments	1511 S. Loop Dr #21	Waco	Apartment Complexes
Brookhollow Apartments	4722 Staton	Waco	Apartment Complexes
Covington Street Apartments	214 S Covington St	Hillsboro	Apartment Complexes
Emerald Village Apartments	1940 Old Brandon Rd	Hillsboro	Apartment Complexes
Estella Maxey Apartments	1230 Adam St	Waco	Apartment Complexes
Meridian Housing	205 N 1st St	Meridian	Apartment Complexes
The Villages	1100 N 6th #Z-6	Waco	Apartment Complexes
Carlson Law Firm	1105 Wooded Acres	Waco	Attorneys
Robinson, Atty. At Law	129 S Mount	Fairfield	Attorney
American Bank	200 W hwy 6	Waco	Banks / Financial Institutions

Bank Of America	514 Austin Ave	Waco	Banks / Financial Institutions
Chase Bank	1301 Wooded Acres	Waco	Banks / Financial Institutions
Chase Bank	320 N New Road	Waco	Banks / Financial Institutions
Citizens National Bank	200 E Elm St	Hillsboro	Banks / Financial Institutions
Citizens State Bank	201 E Main St	Itasca	Banks / Financial Institutions
Farmers State Bank	121 S Ellis	Groesbeck	Banks / Financial Institutions
Fidelity Bank	1901 W Lakeshore Dr	Waco	Banks / Financial Institutions
First National Bank	101 N Mount	Fairfield	Banks / Financial Institutions
First State Bank	164 Live Oak	Marlin	Banks / Financial Institutions
Incommoms Bank	415 W Commerce	Fairfield	Banks / Financial Institutions
Incommons Bank	123 Bell St	Coolidge	Banks / Financial Institutions
Incommons Bank	301 E Commerce	Mexia	Banks / Financial Institutions
Members Choice Credit Union	212 Virginia	Marlin	Banks / Financial Institutions
Members Choice Credit Union	845 S Lacy Dr	Bellmead	Banks / Financial Institutions
Wells Fargo Bank	1400 Corsicana Hwy	Hillsboro	Banks / Financial Institutions
Wells Fargo Bank	4581 Fm 933	Whitney	Banks / Financial Institutions
Wells Fargo Bank	Commerce	Fairfield	Banks / Financial Institutions
Wells Fargo Tower	1105 Wooded Acres Dr	Waco	Banks / Financial Institutions
Western Finance	125 E Elm St	Hillsboro	Banks / Financial Institutions
World Finance	340 S Covington	Hillsboro	Banks / Financial Institutions
All About Hair	106 B S Church St	Hillsboro	Barbers / Beauty Salons
All About You Beauty Shop	509 N Kaufman	Mexia	Barbers / Beauty Salons
Annie's Beauty Shop	945 Brown	Waco	Barbers / Beauty Salons
California Nails	1402 E Milam	Mexia	Barbers / Beauty Salons
California Nails	509 E Yeagua	Groesbeck	Barbers / Beauty Salons
Clayton Beauty Shop	627 E Elm	Hillsboro	Barbers / Beauty Salons
Cut-N-Up	404 W Morgan	Meridian	Barbers / Beauty Salons
Cuttin' Up	517 Hewitt Dr	Hewitt	Barbers / Beauty Salons
Donna's Hair Shack	107 S Railroad	Groesbeck	Barbers / Beauty Salons
Eastside Beauty Shop	Commerce	Mexia	Barbers / Beauty Salons
Evie's Salon	206 N Paris St	Mexia	Barbers / Beauty Salons
Glamour Jazz-Beauty Shop	214 N Hwy 14	Groesbeck	Barbers / Beauty Salons
Hair Trends	744 W. Commerce	Fairfield	Barbers / Beauty Salons
Hair Trix Studio	5201 Sanger Ave Ste A	Waco	Barbers / Beauty Salons
House Of Beauty	1201 Lake Air	Waco	Barbers / Beauty Salons
Iron Horse Salon	501 Main St	Teague	Barbers / Beauty Salons
Kitty's Lakeside Barber	1319 N Brazos St	Whitney	Barbers / Beauty Salons
L & J's Family Hair Styles	110 N Gresham St	Marlin	Barbers / Beauty Salons
Nail Masters	319 E Commerce St.	Mexia	Barbers / Beauty Salons
Pro Nails	104 N.E. I H 35	Hillsboro	Barbers / Beauty Salons
Pro-Cuts	336 S Covington	Hillsboro	Barbers / Beauty Salons
Salon Bellezza	305 N. 1st.	Meridian	Barbers / Beauty Salons
Shear Elegance	621 E. Navasota	Groesbeck	Barbers / Beauty Salons
Sheila's Beauty Shop	214 N Hwy 14	Mexia	Barbers / Beauty Salons
Sisters	612 Tulane	Beverly Hills	Barbers / Beauty Salons
Sports Clips	170 N New Road	Waco	Barbers / Beauty Salons
Tangles Hair Salon	302 W Elm St	Hillsboro	Barbers / Beauty Salons
The Mane Place	326 Chambers	Marlin	Barbers / Beauty Salons
Velincia Hair Gallery	1100 E. Waco Dr	Waco	Barbers / Beauty Salons
Brazos Children Center	2124 N 25th	Waco	Child Day Care
Brentwood New Beginnings	2311 Austin Ave	Waco	Child Day Care
First Baptist Church Day Care	500 Webster	Waco	Child Day Care
Headstart	105 N Brooks	Mexia	Child Day Care
Headstart	900 S Bateman	Fairfield	Child Day Care
Rosie's Day Care	834 College Ave	Mexia	Child Day Care
Central Baptist Church	1100 Old Bynum Rd	Hillsboro	Churches
Church Of Christ	201 S Ellis	Groesbeck	Churches
Church On The Rock	312 W Navasota	Groesbeck	Churches
Columbus Avenue Baptist Church	1300 Columbus Ave	Waco	Churches
First Baptist Church	101 Richie Rd	Woodway	Churches

First Baptist Church	500 Webster	Waco	Churches
First Methodist Church	315 E Elm St	Hillsboro	Churches
Gospel Café	825 S10th	Waco	Churches
Jubilee Church	310 N Leon	Groesbeck	Churches
Presbyterian Church	301 Old Brandon Rd	Hillsboro	Churches
Victory Baptist Church	Hwy 14 S	Groesbeck	Churches
Baylor University	1427 S 7th	Waco	Colleges
Hill College	112 Lamar Drive	Hillsboro	Colleges
Hill College Cosmetology	1800 Corsicana Hwy	Hillsboro	Colleges
McLennan Community College	1400 College Drive	Waco	Colleges
Texas State Technical College	3801 Campus Dr	Waco	Colleges
Vogue Beauty College	3110 Franklin Ave	Waco	Colleges
Affordable Dentures	1622 S New Road	Waco	Dental office
Armstrong Dental	2098 Valley Mills Ste A	Waco	Dental office
Bellmead Dentistry	3200 Bellmead	Bellmead	Dental office
Bosque Valley Dental	701 Ave C	Valley Mills	Dental office
Castle Dental Center	6001 W Waco Dr	Waco	Dental office
City Of Waco Dental	225 W Waco Dr	Waco	Dental office
Dentures Direct	447 S McLennan Dr	Elm Mott	Dental office
Jack Vance, DDS	1111 N 18th St	Waco	Dental office
Kool Smiles	529 N Valley Mills Dr	Waco	Dental office
Lake Whitney Dental	1502 N Brazos	Whitney	Dental office
Mustang Dental	101 West River	Meridian	Dental office
Robinson Dental	421 Robinson Rd	Robinson	Dental office
Stevens Dental	902 W Yeagua	Groesbeck	Dental office
Stonewood Dental	421 N Robinson Dr	Robinson	Dental office
Today's Family Dental	715 N 64th St	Waco	Dental office
Albert F. Lewter, D.D.S	1501 N 25th	Waco	Dentists
Cholopisa, Robin, D.D.S.	300 N Sherman	Mexia	Dentists
Clark, Charles, D.D.S.	103 Burnett Court	Waco	Dentists
Collins, Scott, D.D.S.	602 W Hwy 6	Waco	Dentists
Cook, Mike, D.D.S	109 N 4th Ave	Teague	Dentists
Cox, Gerald, D.D.S	1605 Lake Success	Waco	Dentists
David Roden, D.D.S	2098 N Valley Mills Dr	Waco	Dentists
Dillon, Charles, D.D.S.	513 E Yeagua St	Groesbeck	Dentists
Don Lance, DDS	4535 Lake Shore Drive	Waco	Dentists
Dossey, Gary, D.D.S.	6001 West Waco Dr Ste 616	Waco	Dentists
Gary J. Williams, D.D.S	715 N 64th St	Waco	Dentists
John Scott, DDS	901 N Loop 340	Bellmead	Dentists
Lewter, Brian Jr., D.D.S.	1501 N 25th St	Waco	Dentists
Pritchard, Larry, D.D.S	7030 Sanger Ave Ste 100	Waco	Dentists
Richard Armstrong, D. D. S	2098 N Valley Mills Dr	Waco	Dentists
Ron Evans, D.D.S	113 Burnett	Woodway	Dentists
Russell Ross, D.D.S	3620 Scroggins	Bellmead	Dentists
Scott, Daniel, D.D.S.	201 Old Brandon Rd	Hillsboro	Dentists
Susan G. Francis, D.D.S	3200 Bellmead Dr	Bellmead	Dentists
Tom Fox, D.D.S	110 N Bonham	Mexia	Dentists
Williams, Gary, D.D.S.	715 N 64th St	Waco	Dentists
Albrecht's Pharmacy	506 W 5th Street	Clifton	Drug Stores / Pharmacies
Barker's Pharmacy	103 S Main	Meridian	Drug Stores / Pharmacies
Brookshire's Pharmacy	1001 E Milam	Mexia	Drug Stores / Pharmacies
CVS Pharmacy	1513 S Valley Mills Dr	Waco	Drug Stores / Pharmacies
CVS Pharmacy	9001 Woodway Dr	Woodway	Drug Stores / Pharmacies
Eubanks Drugs	117 Washington St	Whitney	Drug Stores / Pharmacies
Fairfield Pharmacy	744 W Commerce	Fairfield	Drug Stores / Pharmacies
Gibson's Pharmacy	423 Live Oak St	Marlin	Drug Stores / Pharmacies
H.E.B. Pharmacy	801 N I-35	Bellmead	Drug Stores / Pharmacies
H-E-B Pharmacy	1110 S Valley Mills Dr	Waco	Drug Stores / Pharmacies
H-E-B Pharmacy	1301 Wooded Acres	Waco	Drug Stores / Pharmacies
H-E-B Pharmacy	3801 N 19th St	Waco	Drug Stores / Pharmacies

H-E-B Pharmacy	701 E Milam St	Mexia	Drug Stores / Pharmacies
Jim's Pharmacy	101 Jane Lane	Hillsboro	Drug Stores / Pharmacies
Lynn's LaVega Pharmacy	2401 Bellmead Dr	Bellmead	Drug Stores / Pharmacies
Mexia Pharmacy Plus	111 N Paris	Mexia	Drug Stores / Pharmacies
Pharmacy Plus	635 N Robinson Dr Ste B	Robinson	Drug Stores / Pharmacies
Pharmacy Plus	829 A No Loop 340	Bellmead	Drug Stores / Pharmacies
Prescription Pharmacy	203 E Jefferson St	Whitney	Drug Stores / Pharmacies
Providence Pharmacy	405 Londonderry Dr	Waco	Drug Stores / Pharmacies
Recept Pharmacy	577 N Valley Mills	Waco	Drug Stores / Pharmacies
Sanitarium Drug	156 Coleman St	Marlin	Drug Stores / Pharmacies
Schultz Pharmacy	J.B. Riggs Dr	Groesbeck	Drug Stores / Pharmacies
The Pill Box	210 S Ave T	Clifton	Drug Stores / Pharmacies
Town West Pharmacy	Valley Mills Dr	Waco	Drug Stores / Pharmacies
Walgreens	1520 S Valley Mills Dr	Waco	Drug Stores / Pharmacies
Walgreens	4112 Bosque Blvd	Waco	Drug Stores / Pharmacies
Wal-Mart Pharmacy	1410 E Milam	Mexia	Drug Stores / Pharmacies
Wal-Mart Pharmacy	Hwy 6 South	Marlin	Drug Stores / Pharmacies
West Drug	206 N Main St	West	Drug Stores / Pharmacies
A & D Testing	1620-C W Loop 340	Waco	Drug Testing Facility
Adult Probation	122 S Covington St.	Hillsboro	Government Offices
Bosque County Annex	500 Hwy 174	Meridian	Government Offices
Bosque County Court House	104 W Morgan	Meridian	Government Offices
Courthouse Annex	205 S McKinney St	Mexia	Government Offices
E.O.A.C.	500 Franklin Ave	Waco	Government Offices
E.O.A.C. Community Program	110 N 4th Ave	Teague	Government Offices
Fairfield City Hall	222 S Mount St	Fairfield	Government Offices
Fairfield Police Department	222 S Mount St	Fairfield	Government Offices
Falls County Courthouse	125 Bridge St	Marlin	Government Offices
Federal Courthouse Waco	800 Franklin	Waco	Government Offices
Freestone County Courthouse	118 E Commerce	Fairfield	Government Offices
Groesbeck Housing Authority	407 N Leon St	Groesbeck	Government Offices
Heart Of Texas Council Of Governments	1514 New Road	Waco	Government Offices
Heart Of Texas Workforce	517 E Yeagua	Groesbeck	Government Offices
Hill County Appraisal District	1407 Abbott Ave	Hillsboro	Government Offices
Hill County Courthouse	1 N Waco St	Hillsboro	Government Offices
Hill County Housing Authority	216 S Covington St	Hillsboro	Government Offices
Hill County Jail	406W Hall St	Hillsboro	Government Offices
Hobby Unit Correctional Facility	742 Fm 712	Marlin	Government Offices
Housing Authority Of Waco	4400 Cobbs Dr	Waco	Government Offices
Juvenile Center	2601 Gholson Rd	Waco	Government Offices
Limestone County Courthouse	200 W State	Groesbeck	Government Offices
Lott City Hall	117 S Gassaway	Lott	Government Offices
Marlin Municipal Court	207 Ward St	Marlin	Government Offices
McLennan County Courthouse	501 Washington Ave	Waco	Government Offices
McLennan County Probation Office	504 N 65th St	Waco	Government Offices
McLennan County Tax Office	215 N 5th St	Waco	Government Offices
Mexia Housing Authority	701 N Sherman St	Mexia	Government Offices
MHMR	108 W Paschal St	Hillsboro	Government Offices
MHMR	1200 Clifton St	Waco	Government Offices
MHMR	365 Coleman St	Marlin	Government Offices
MHMR	407 S Hill	Meridian	Government Offices
MHMR	700 N Hwy 171	Mexia	Government Offices
MHMR Center Heart Of Texas Region	110 S 12th St	Waco	Government Offices
Sheriff's Department	1221 Yeagua St	Groesbeck	Government Offices
Social Security Office	6801 Sanger Ave	Waco	Government Offices
Texas Commission For The Blind	801 Austin Ste 710	Waco	Government Offices
Texas Dept. of Public Safety Groesbeck	1221 E Yeagua	Groesbeck	Government Offices
Texas Dept. Of Public Safety Hillsboro	126 S Covington	Hillsboro	Government Offices
Texas Dept. of Public Safety Meridian	500 Hwy 174	Meridian	Government Offices
Texas Dept. Of Public Safety Waco	1617 E Crest Dr	Waco	Government Offices

Texas Dept Of Health	939 Industrial Blvd	Mexia	Government Offices
Texas Dept. Of Assistive And Rehabilitative Services	717 Franklin Ave	Waco	Government Offices
Texas Workforce Center	233 E Elm St.	Hillsboro	Government Offices
Texas Workforce Commission	1416 S New Rd	Waco	Government Offices
Texas Workforce Commission	702 S Ave G	Clifton	Government Offices
US Internal Revenue Service	6801 Sanger Ave	Waco	Government Offices
VA Regional Office	701 Clay Ave	Waco	Government Offices
Waco McLennan Health District	225 W Waco Dr	Waco	Government Offices
Waco Police Department	South 4th St	Waco	Government Offices
WIC Office	1105 Washington Ave.	Waco	Government Offices
WIC Office	225 W Waco Dr	Waco	Government Offices
WIC State Agency Office	403 N Bailey St	Mexia	Government Offices
Advanced Hearing Center	100 Santa Fe Ste 2	Woodway	Hospital / Medical Clinics
Advanced Hearing Center	105 E Franklin St	Hillsboro	Hospital / Medical Clinics
Advanced Medical Imaging	312 Richland West Circle	Waco	Hospital / Medical Clinics
Algo Counseling Resources	1105 Wooded Acres Ste 270	Waco	Hospital / Medical Clinics
Allergy & Asthma Center	333 Londonderry Dr Ste 100	Waco	Hospital / Medical Clinics
Bellmead Kidney Center	137 Eastgate Plaza	Waco	Hospital / Medical Clinics
Bell's Hill Community Clinic	2125 Cleveland Ave	Waco	Hospital / Medical Clinics
Beltone Hearing Aid Center	5301 Bosque Blvd	Waco	Hospital / Medical Clinics
Bosque Eye Clinic	308 South Hwy 6	Meridian	Hospital / Medical Clinics
Bosque River Physical Therapy	1200 Richland Dr Ste G	Waco	Hospital / Medical Clinics
Brazos Eye Surgery	201 Londonderry Dr	Waco	Hospital / Medical Clinics
Brazos Family Medicine	318 Richland W Cir Ste A	Waco	Hospital / Medical Clinics
Brazos Pulmonary & Sleep	2911 Herring Ave Ste 212	Waco	Hospital / Medical Clinics
Budget Optical	612 N New Road	Waco	Hospital / Medical Clinics
Care Net Pregnancy Center	4700 W Waco Dr	Waco	Hospital / Medical Clinics
Central Park Clinic	8020 Central Park Dr	Woodway	Hospital / Medical Clinics
Central Prosthetics & Orthotics	7724 Central Park Dr	Woodway	Hospital / Medical Clinics
Central Texas Cancer Center	2911 Herring Ave Ste 209	Waco	Hospital / Medical Clinics
Central Texas Cardiology	3416 Hillcrest Dr	Waco	Hospital / Medical Clinics
Central Texas Eye Clinic	601 W Hwy 6 Ste 108	Waco	Hospital / Medical Clinics
Central Texas Nephrology Associates	2329 N 39th	Waco	Hospital / Medical Clinics
Central Texas Neurological Center	340 Richland W Cir	Waco	Hospital / Medical Clinics
Central Texas Urology	601 W Hwy 6 #105	Waco	Hospital / Medical Clinics
Clifton Medical Clinic	201 S Ave E T	Clifton	Hospital / Medical Clinics
Cooks Specialty Clinic	2201 MacArthur Ave	Waco	Hospital / Medical Clinics
DePaul Center	301 Londonderry	Waco	Hospital / Medical Clinics
Diabetes & Endocrinology Center	333 Londonderry Dr Ste 200	Waco	Hospital / Medical Clinics
Diagnostic Health Waco	2911 Herring	Waco	Hospital / Medical Clinics
Durable Medical Equipment	540 Meadowlake Center	Waco	Hospital / Medical Clinics
East Texas Medical Center	125 Newman St.	Fairfield	Hospital / Medical Clinics
Elite Prosthetics	2105 Franklin Ave	Waco	Hospital / Medical Clinics
Eye Fashion Optical	4949 Franklin Ave Ste B	Waco	Hospital / Medical Clinics
Eyemasters/Richland Mall	6001 W Waco Ste 612	Waco	Hospital / Medical Clinics
Fall Community Health Center Rucker Clinic	200 North Pearl St	Mart	Hospital / Medical Clinics
Falls Community Clinic	307 Live Oak	Marlin	Hospital / Medical Clinics
Falls Community Hospital	322 Coleman St	Marlin	Hospital / Medical Clinics
Falls County Kidney Center	602 S Hwy 6	Marlin	Hospital / Medical Clinics
Family Diagnostic Medical Center	1323 E Franklin	Hillsboro	Hospital / Medical Clinics
Family Health Center	801 McClintic Dr	Groesbeck	Hospital / Medical Clinics
Family Health Center Bellmead	3400 Bellmead Dr	Bellmead	Hospital / Medical Clinics
Fentress Cancer Center	764 W Commerce	Fairfield	Hospital / Medical Clinics
Freeman Center	2505 Washington Ave	Waco	Hospital / Medical Clinics
Goodall Witcher Hospital	101 S Ave T	Clifton	Hospital / Medical Clinics
HealthSouth	7003 Woodway Drive Ste 302	Woodway	Hospital / Medical Clinics
Heart of Texas Community Health Center	1600 Providence Dr	Waco	Hospital / Medical Clinics
Hill Regional Hospital	101 Circle Dr	Hillsboro	Hospital / Medical Clinics
Hill Regional Clinic	117 Jane Lane	Hillsboro	Hospital / Medical Clinics
Hillcrest Baptist Medical Center	100 Hillcrest Med Blvd	Waco	Hospital / Medical Clinics

Hillcrest Bellmead Clinic	851 N Tx-340- Loop	Bellmead	Hospital / Medical Clinics
Hillcrest Breast Center	50 Hillcrest Medical Blvd	Waco	Hospital / Medical Clinics
Hillcrest Clinic Hewitt	1001 Hewitt Dr	Waco	Hospital / Medical Clinics
Hillcrest Clinic Hwy6	7300 Bosque Blvd	Waco	Hospital / Medical Clinics
Hillcrest Clinic Midway	7702 Central Park	Waco	Hospital / Medical Clinics
Hillcrest Clinic-MacArthur	2201 MacArthur Dr Ste 100	Waco	Hospital / Medical Clinics
Hillcrest Outpatient Rehab	50 Hillcrest Medical Blvd	Waco	Hospital / Medical Clinics
Hillcrest Pediatric Clinic	120 Hillcrest Medical Blvd	Waco	Hospital / Medical Clinics
Hillcrest Rehabilitation Center	3320 Hillcrest	Waco	Hospital / Medical Clinics
Hillcrest Women's Clinic	120 Hillcrest Medical Bldg II	Waco	Hospital / Medical Clinics
Hillsboro Eye Clinic	1400 E Franklin St	Hillsboro	Hospital / Medical Clinics
Hope Therapy	1007 Camp Rd	McGregor	Hospital / Medical Clinics
Hope Therapy	6701 Sanger Ave	Waco	Hospital / Medical Clinics
Injury One	185 Eastgate Plaza	Waco	Hospital / Medical Clinics
Internal Medicine	7005 Woodway Dr Ste 101	Waco	Hospital / Medical Clinics
Jones Audiology & Hearing Aid	4300 W Waco Dr Ste. A-2	Waco	Hospital / Medical Clinics
Kast Chiropractic	4734 W Waco Dr	Waco	Hospital / Medical Clinics
Lake Whitney Medical Center	200 N San Jacinto St	Whitney	Hospital / Medical Clinics
Lake Whitney Physical Therapy	204 E Jefferson Ave.	Whitney	Hospital / Medical Clinics
Lake Whitney Physician Clinic	202 E Jefferson Ave	Whitney	Hospital / Medical Clinics
Lakeshore Family Medicine	2100 Lakeshore Dr	Waco	Hospital / Medical Clinics
Limestone Medical Center	701 McClintic Dr	Groesbeck	Hospital / Medical Clinics
Lott Physical Therapy	375A W US Hwy 84	Fairfield	Hospital / Medical Clinics
Martin Audiology	841 Old McGregor Rd	Woodway	Hospital / Medical Clinics
McGregor Community Clinic	500 Johnson Dr	McGregor	Hospital / Medical Clinics
Medi Center	504 Meadowlake Center	Woodway	Hospital / Medical Clinics
Medical Arts Clinic	408 S Maple St	Fairfield	Hospital / Medical Clinics
Meridian Medical Clinic	9295 Hwy 6	Meridian	Hospital / Medical Clinics
Meskes Physical Therapy	611 W Hwy 6 Ste 101	Waco	Hospital / Medical Clinics
Mexia Chiropractic	722 E Commerce	Mexia	Hospital / Medical Clinics
Mexia Vision Services	501 E Milam	Mexia	Hospital / Medical Clinics
Meyer Center Community Clinic	1226 Washington Ave	Waco	Hospital / Medical Clinics
Multiplex Health Care Service	837 N Hwy 171	Mexia	Hospital / Medical Clinics
Neurosurgical Associates	342 Richland West Cir	Waco	Hospital / Medical Clinics
Optical Dispensary	3713 Franklin Ave	Waco	Hospital / Medical Clinics
Parkview Regional Hospital	600 S Bonham	Mexia	Hospital / Medical Clinics
Parkview Rural Health Clinic	514 S Bonham	Mexia	Hospital / Medical Clinics
Pathway Counseling Center	7537 Bosque Blvd	Waco	Hospital / Medical Clinics
Premiere Physical Therapy	6501 Sanger Ave Ste 103	Waco	Hospital / Medical Clinics
Providence Breast Health Center	6600 Fish Pond Rd Ste 104	Waco	Hospital / Medical Clinics
Providence Center for Adults and Pediatrics	6600 Fish Pond Rd Ste 202 A	Waco	Hospital / Medical Clinics
Providence Family Medicine Clinic	7104 New Sanger Ave	Waco	Hospital / Medical Clinics
Providence Health Center	6901 Medical Parkway	Waco	Hospital / Medical Clinics
Providence Wound Care Center	6901 Medical Parkway	Waco	Hospital / Medical Clinics
R C Physical Therapy Inc	101 E Commerce St	Mexia	Hospital / Medical Clinics
Radiological Consultants of Texas	3115 Pine Ave Ste B14	Waco	Hospital / Medical Clinics
Sante Fe Express	202 E 5th St	Clifton	Hospital / Medical Clinics
Scott & White Bellmead	556 N Loop 340	Bellmead	Hospital / Medical Clinics
Scott & White Moody	5th St And Ave E	Moody	Hospital / Medical Clinics
Scott & White Waco	7700 Fishpond Rd	Waco	Hospital / Medical Clinics
Scott And White Bellmead	556 N Loop 340	Bellmead	Hospital / Medical Clinics
Scott and White Hewitt	501 N Hewitt Dr	Hewitt	Hospital / Medical Clinics
Scott and White Sports Therapy	511 N Hewitt Dr	Hewitt	Hospital / Medical Clinics
Shiller Vision	2201 W Loop 340 Hwy 6	Waco	Hospital / Medical Clinics
Sleep Development	7106 New Sanger Rd	Waco	Hospital / Medical Clinics
Sleep & Lung Consultant	1000 W Hwy 6 Ste 100	Waco	Hospital / Medical Clinics
Sleepmed	2066 N Valley Mills Dr	Waco	Hospital / Medical Clinics
South 18th Street Community Clinic	1800 S Gurley Lane	Waco	Hospital / Medical Clinics
Spine Center at Hillcrest	50 Hillcrest Medical Blvd	Waco	Hospital / Medical Clinics
Texas Neurological and Pain Institute	205 Woodhew Dr Ste 200	Woodway	Hospital / Medical Clinics

Veincare Of Cent. Texas	405 Londonderry Ste 200	Waco	Hospital / Medical Clinics
Waco Bones & Joint Clinic	7125 New Sanger Rd Ste B	Waco	Hospital / Medical Clinics
Waco Cardiology Associates	7125 New Sanger Ste A	Waco	Hospital / Medical Clinics
Waco Center For Women Health	601 W State Hwy 6 Ste 102	Waco	Hospital / Medical Clinics
Waco Ear, Nose & Throat	601 W State Hwy 6 Ste 106	Waco	Hospital / Medical Clinics
Waco Eye Associates	321 Richland West Circle	Waco	Hospital / Medical Clinics
Waco Foot & Ankle	7125 New Sanger Road	Waco	Hospital / Medical Clinics
Waco Gastroenterology	364 Richland West Cir	Waco	Hospital / Medical Clinics
Waco Health Clinic	7125 New Sanger Rd Ste 502	Waco	Hospital / Medical Clinics
Waco Infectious Disease	7030 New Sanger Ste 202	Waco	Hospital / Medical Clinics
Waco Internal Medicine	2800 Lyle Ave	Waco	Hospital / Medical Clinics
Waco Lung Associates	7003 Woodway Dr Ste 311	Waco	Hospital / Medical Clinics
Waco Orthopedic	6600 Fish Pond Rd Ste 201	Waco	Hospital / Medical Clinics
Waco Psychological Associates	8401 Old McGregor Rd	Woodway	Hospital / Medical Clinics
Waco Radiology	405 Londonderry Dr Ste 100	Waco	Hospital / Medical Clinics
Waco Retina Associates	321 Richland West Circle	Waco	Hospital / Medical Clinics
Waco Surgical Center	7003 Woodway Ste 307	Waco	Hospital / Medical Clinics
Waco Surgical Group	6600 Fish Pond Rd Ste 101	Waco	Hospital / Medical Clinics
Waco VA	4800 Memorial Dr	Waco	Hospital / Medical Clinics
Waco West Kidney Center	730W Hwy 6	Waco	Hospital / Medical Clinics
Wal-Mart Vision Services	1410 E Milam	Mexia	Hospital / Medical Clinics
Whitney Family Eye Care Center	1221 N Brazos	Whitney	Hospital / Medical Clinics
Young Optical	226 Coleman St	Marlin	Hospital / Medical Clinics
Astro Motel	3416 S I-35	Waco	Hotels & Motels
Court Yard	8836 Mars Dr	Hewitt	Hotels & Motels
Express Inn and Suites	302 S Ellis St	Groesbeck	Hotels & Motels
Hilton Hotel	113 South University Parks Dr	Waco	Hotels & Motels
Holiday Inn	820 W Milam St	Mexia	Hotels & Motels
Inn At Mexia	600 W Palestine St	Mexia	Hotels & Motels
Super 8 Motel	1515 Hillview Dr	Hillsboro	Hotels & Motels
Triangle Motel	508 N Hwy 14	Mexia	Hotels & Motels
Fischer & Co Plumbing	733 N Business Hwy 6	Marlin	Industrial Manufacturing & Services
Hot Foam & Fabric	3118 Franklin	Waco	Industrial Manufacturing & Services
J-Mag Enterprises	608 S McKinney St	Mexia	Industrial Manufacturing & Services
Mosaic	3308 Franklin Ave	Waco	Industrial Manufacturing & Services
Rudy's Fencing	621 E Morgan St	Meridian	Industrial Manufacturing & Services
American Income Life INS.	1200 Wooded Acres	Waco	Insurance Company
Groesbeck Model Laundry	502 N Ellis	Groesbeck	Laundromat
Jiffy Wash	81 N Covington St.	Hillsboro	Laundromat
Wonder Wash	1724 S 12th St	Waco	Laundromat
Check 'N Go	1322 E Milam	Mexia	Lending Facility
Advance America Cash Advance	807 N Valley Mills Dr	Waco	Lending Facility
Champion Credit	76 N Covington	Hillsboro	Lending Facility
Cj's Pawn	508 N Red River St	Mexia	Lending Facility
Covington Credit	56 W Elm	Hillsboro	Lending Facility
Kuick Check	201 E Morgan St	Meridian	Lending Facility
Security Finance	203 E Milam St	Mexia	Lending Facility
Waco Cash Advance	720 N Valley Mills Dr	Waco	Lending Facility
Whitney Pawn Shop	907 E Jefferson Ave	Whitney	Lending Facility
Gibbs Memorial Library	305 E Rusk St	Mexia	Libraries
Hillsboro Library	118 S Waco St	Hillsboro	Libraries
Library	1717 Austin Ave	Waco	Libraries
Moffat Memorial Library	601 W Yeagua St	Groesbeck	Libraries
Teague Library	400 Main St	Teague	Libraries
Crestview-Nursing Home	1400 Lakeshore	Waco	Nursing Home / Assisted Living Facilities
Groesbeck LTC	607 Parkside Dr	Groesbeck	Nursing Home / Assisted Living Facilities
Haven Nursing Home	601 Terrace Lane	Mexia	Nursing Home / Assisted Living Facilities
Heritage House	407 S College	Rosebud	Nursing Home / Assisted Living Facilities
Homestead	1725 Old Brandon Rd	Hillsboro	Nursing Home / Assisted Living Facilities
Homestead Nursing	409 N Files St	Itasca	Nursing Home / Assisted Living Facilities

Lake Shore Estates	3209 Village Green Dr	Waco	Nursing Home / Assisted Living Facilities
Lakeshore Village	2320 Lakeshore Dr	Waco	Nursing Home / Assisted Living Facilities
Meadow Lands	3801 N Martin Luther King	Waco	Nursing Home / Assisted Living Facilities
Meridian Manor	1015 N Main St	Meridian	Nursing Home / Assisted Living Facilities
Mexia Nursing Home	501 E Sumpter St	Mexia	Nursing Home / Assisted Living Facilities
Quality Care Of Waco	2501 Maple Ave	Waco	Nursing Home / Assisted Living Facilities
Regent Care Center	7801 Woodway Dr	Woodway	Nursing Home / Assisted Living Facilities
Ridgecrest Retirement	1900 West Hwy 6	Waco	Nursing Home / Assisted Living Facilities
Royal Manor	9114 Royal Lane	Waco	Nursing Home / Assisted Living Facilities
Samaritan House	162 Live Oak St	Marlin	Nursing Home / Assisted Living Facilities
St.Catherine	300 W Hwy 6	Waco	Nursing Home / Assisted Living Facilities
Town Hall	300 Happy Lane	Hillsboro	Nursing Home / Assisted Living Facilities
Town Hall Estates Nursing	101 S San Marcos St.	Whitney	Nursing Home / Assisted Living Facilities
Westview Manor	414 Johnson Dr	McGregor	Nursing Home / Assisted Living Facilities
Windsor Nursing Home	1025 W Yeagua	Groesbeck	Nursing Home / Assisted Living Facilities
Woodland Springs Nursing	1010 Dallas St	Waco	Nursing Home / Assisted Living Facilities
Boys And Girls Club	121 W Elm Street	Hillsboro	Parks / Recreation Areas
Cameron Park Zoo	1701 N 4th St	Waco	Parks / Recreation Areas
Camp Rip- Mexia state School	169 Cr Burr Oak B-1	Mexia	Parks / Recreation Areas
H.O.T. Fair Grounds	4601 Bosque Blvd	Waco	Parks / Recreation Areas
Lion's Club	1716 N 42nd	Waco	Parks / Recreation Areas
Marlin Civic Center	104 Hays St	Marlin	Parks / Recreation Areas
Old Fort Parker	866 Park Rd 35	Groesbeck	Parks / Recreation Areas
Ridgewood Country Club	7301 Fish Pond Road	Waco	Parks / Recreation Areas
Texas Ranger Museum	102 Texas Ranger Trail	Waco	Parks / Recreation Areas
Veterans of Foreign War	198 VFW Rd	Fairfield	Parks / Recreation Areas
Westview Lanes	4565 W Waco Dr	Waco	Parks / Recreation Areas
Adams, Michelle, P.A.	480 E. Main	Fairfield	Physician
Allen, Matt, M.D.	764 W Commerce	Fairfield	Physician
Amar, Meera, M.D.	333 Londonderry Dr Ste 200	Waco	Physician
Arnold, Jeffery, M.D.	318 Richland W Cir	Waco	Physician
Atlas, Michael, M.D.	7125 New Sanger Rd Ste A	Waco	Physician
Auten, Clifford, M.D.	305 Bosque St Ste A	Whitney	Physician
Bagnasco, John, M.D.	601 W Hwy 6 Ste 101	Waco	Physician
Bailey, Colin, M.D.	1323 E Franklin St Ste105	Hillsboro	Physician
Ballew, Kyle, D.P.M	7125 Sanger Ste 502	Waco	Physician
Battle, Jacob, M.D.	6600 Fish Pond Rd Ste 201	Waco	Physician
Bauerschlag, Jason, M.D.	1323 E Franklin St Ste 105	Hillsboro	Physician
Bawduniak, John, M.D.	6600 Fish Pond Rd Ste 101	Waco	Physician
Beck, Jason, D.D.S., M.D.	7030 New Sanger Ste 100	Waco	Physician
Becker, Brian, M.D.	601 W Hwy 6 Ste 101	Waco	Physician
Becker, Gary L., M.D.	6600 Fish Pond Rd Ste 201	Waco	Physician
Benavides, Luis, M.D.	1314 N. Brazos Dr	Whitney	Physician
Berger, Joseph D.O.	764 W. Commerce	Fairfield	Physician
Beyer, Carol, M.D.	1323 E Franklin St Ste105	Hillsboro	Physician
Bhataley, Dileep, M.D.	307 Live Oak St	Marlin	Physician
Bishara, Rima, M.D.	2115 N 34th	Waco	Physician
Bolte, Brett, M.D.	2115 N 34th St	Waco	Physician
Boss, James, M.D.	364 Richland W Cir	Waco	Physician
Bowden, James, M.D.	3500 Hillcrest Dr	Waco	Physician
Boyd, Frank, M.D.	801 McClintic Dr.	Groesbeck	Physician
Brindley, Mace, M.D.	601 W. Hwy 6 Ste 106	Waco	Physician
Brown, Rodney, M.D.	7125 New Sanger Rd Ste A	Woodway	Physician
Brunn, Richard, M.D.	305 Londonderry Dr Ste 2	Waco	Physician
Burbidge, Cathryn, M.D.	7003 Woodway Dr Ste 312	Waco	Physician
Burbidge, Michael, M.D.	7003 Woodway Dr Ste 312	Waco	Physician
Campbell, James, M.D.	7030 New Sanger Rd Ste 102	Waco	Physician
Carpenter, Edward, M.D.	364 Richland West Cir	Waco	Physician
Cessnun, Colby, M.D.	1600 Providence Dr	Waco	Physician
Chakmakjian, Stephen, M.D.	601 W Hwy 6 Ste 102	Waco	Physician

Chancellor, Jeff, M.D.	601 Hwy 6 Ste 101	Waco	Physician
Chang, Baochong, M.D.	3420 Pine Ave	Waco	Physician
Chin, Yong, M.D.	514 S Bonham	Mexia	Physician
Cobb, Kenneth, M.D.	2201 MacArthur Dr Ste 2201	Waco	Physician
Cofer, Rick, D.D.S.	103 S San Jacinto St	Whitney	Physician
Coleman, William, M.D.	504 Meadow Lake Center	Waco	Physician
Copeland, James, M.D.	301 Richland West Circle	Waco	Physician
Couture, Mark D.P.M.	7125 New Sanger Ste 502	Waco	Physician
Crockett, James, M.D.	185 Eastgate Plaza	Waco	Physician
Crockett, James, M.D.	307 Live Oak St	Marlin	Physician
Cross, Donald, M.D.	7125 New Sanger Ste A	Waco	Physician
Daftary, Tatum M.D.	221 Jewell Dr	Waco	Physician
Day, Andrew, M.D.	7125 New Sanger Ste A	Waco	Physician
Dellis, Michael, O.D.	1400 E Franklin St	Hillsboro	Physician
Earhart, James, M.D.	1323 E Franklin St Ste105	Hillsboro	Physician
Eastwood, Thomas, M.D.	364 Richland West Cir	Waco	Physician
Eisma, Jose, M.D.	401 Meadow Dr	West	Physician
Etridge, J. Kendall, M.D.	6600 Fish Pond Rd Ste 201	Waco	Physician
Eubank, Lon, O.D.	1221 N Brazos St	Whitney	Physician
Fedro, David, M.D.	307 Live Oak St	Marlin	Physician
Finlay, Steve, PhD	322 Coleman St	Marlin	Physician
Floy, Paul, M.D.	1323 E. Franklin St	Hillsboro	Physician
Freitag, Joel, M.D.	340 Richland West Cir	Waco	Physician
Fung, Eugene, M.D.	2911 Herring Ave Ste 306	Waco	Physician
Galeano, Jose, M.D.	405 Londonderry Dr Ste 204	Waco	Physician
Gardell, Randy, M.D.	340 Richland W Cir	Waco	Physician
Garrett, Nolan, M.D.	2200 N 25th St	Waco	Physician
Garrido, Joe, M.D.	3416 Hillcrest Dr	Waco	Physician
Geiger, Joseph, M.D.	120 Hillcrest Medical Blvd Ste 300	Waco	Physician
Gerdas, Trey, O.D.	4949 Franklin Ave	Waco	Physician
Gibney, Richard, M.D.	2329 N 39th St	Waco	Physician
Gibney, Richard, M.D.	602 S Hwy 6	Marlin	Physician
Go, Robert, M.D.	602 S Hwy 6	Marlin	Physician
Goodman, Marilyn, D.C.	1007 Wooded Acres	Waco	Physician
Goodnight, Jon Marc, M.D.	6600 Fish Pond Rd Ste 201	Waco	Physician
Gordon, Carole, M.D.	3500 Hillcrest Dr	Waco	Physician
Guthrie, Jewell, D.P.M	514 S. Bonham Ste. B	Groesbeck	Physician
Hale, Sharon, D.O.	618 S 3rd.St.	Wortham	Physician
Hall, David, M.D.	6600 North River Crossing	China Spring	Physician
Hamilton, Bruce, M.D.	205 Woodhew Ste 200	Waco	Physician
Hamilton, Charles, M.D.	900 Corsicana Hwy	Hillsboro	Physician
Hankins, Keith, M.D.	8401 Old McGregor Rd	Waco	Physician
Harris, Barbara, M.D.	211 N Brazos St Ste C	Whitney	Physician
Haskett, Richard, M.D.	601 W Hwy 6 Ste 101	Waco	Physician
Haynes, David, M.D.	7030 New Sanger Ave Ste 200	Waco	Physician
Hicks, Paul, M.D.	4800 Memorial Dr	Waco	Physician
Hodges, James, M.D.	7500 Woodhew Dr Ste 301	Waco	Physician
Hoeschele, Mark, M.D.	701 McClintic Dr	Groesbeck	Physician
Hoffman, David, M.D.	6000 Fish Pond Rd Ste 101	Waco	Physician
Howe, Alexander, PhD	4555 Lake Shore Dr	Waco	Physician
Howlett, Stephen, M.D.	405 Londonderry Ste 301B	Waco	Physician
Howton, Johnny, M.D.	7110 New Sanger Rd	Waco	Physician
Hughes, Larry, D.O.	593 LCR 404	Groesbeck	Physician
Hull, Jeff, D.D.S.	2300 Columbus Ave	Waco	Physician
Hurley, Richard, M.D.	405 Londonderry Dr Ste 311	Waco	Physician
Jenkins, Suzanne, D.P.M.	123 E Elm St Ste A	Hillsboro	Physician
Johnson, Scott, D.C.	211 E Franklin St	Hillsboro	Physician
Kannwischer, Lewis, M.D.	601 W Hwy 6 Ste 108	Waco	Physician
Keller, John, M.D.	764 W. Commerce	Fairfield	Physician

Kerbacher, James, M.D.	764 W Commerce	Fairfield	Physician
Kerns, David and Lisa, D.D.S.	5180 W Waco Dr	Waco	Physician
Kirk, Lisa, M.D.	318 Richland W Cir Ste A	Waco	Physician
Klein, Jason, M.D.	6600 Fish Pond Rd Ste 201	Waco	Physician
Knipper, Joseph, M.D.	2911 Herring Ave Ste 308	Waco	Physician
Koeritz, Kenneth, M.D.	2501 Ambassador Dr	Waco	Physician
Kosarek, John, M.D.	201 Old Hewitt Rd	Waco	Physician
Kurtz, Cynthia, M.D.	1311 E Franklin St.	Hillsboro	Physician
Lance, Don, M.D.	4535 Lakeshore Dr	Waco	Physician
Lee, Paul, M.D.	514 S Bonham	Mexia	Physician
Leinfelder, Jeffery, M.D.	3115 Pine Ave Ste 202	Waco	Physician
Lessman, Stacy, M.D.	611 W Hwy 6 Ste 108	Waco	Physician
Lippe, Natalie, M.D.	7104 New Sanger Rd	Waco	Physician
Littrell, Scott, D.P.M.	2204 Washington Ave.	Waco	Physician
Liu, John, M.D.	321 Richland West Circle	Waco	Physician
Loden, Michael, M.D.	2100 Lakeshore Dr	Waco	Physician
Long, Robert, M.D.	7003 Woodway Dr Ste 311	Waco	Physician
Lovoy, Richard, D.D.S.	447 S McLennan	Elm Mott	Physician
Lowder, Webster, M.D.	3400 Hillcrest Dr.	Waco	Physician
Loya, Karina, D.P.M.	7125 Sanger Ste 502	Waco	Physician
Madisetty, Sudhir, M.D.	1607 Lake Success	Waco	Physician
Manax, Teresa, M.D.	203 E Jefferson St	Whitney	Physician
Marshall, Wesley, M.D.	1323 E Franklin St.	Hillsboro	Physician
Martindale, Timothy, M.D.	7104 New Sanger Rd.	Waco	Physician
Mason, James, M.D.	405 Londonderry Ste 205	Waco	Physician
Matlock, Chris, M.D.	204 W Trinity St	Groesbeck	Physician
McBride, Michael, M.D.	7125 New Sanger Ste D	Waco	Physician
McClary, Joan, M.D.	1612 Austin Ave.	Waco	Physician
Meyer, Micah, M.D.	602 S Hwy 6	Marlin	Physician
Miller, Bret, M.D.	300 Richland West Circle Ste 1	Waco	Physician
Moen, Jonas, M.D.	1000 W Hwy 6 Ste 100	Waco	Physician
Moore, Linda, M.D.	4555 Lakeshore Dr	Waco	Physician
Moore, Mark, M.D.	601 W. Hwy 6 Ste 101	Waco	Physician
Nesmith, William, M.D.	601 W Hwy 6 Ste 102	Waco	Physician
Newman, Greg, M.D.	204 W Trinity St	Groesbeck	Physician
Nichols, Dee Ann, D.D.S	302 S. Ave. Q	Clifton	Physician
Nichols, Steven, M.D.	851 N Tx-340- Loop	Waco	Physician
Niemann, Bobby, M.D.	340 Richland W Cir	Waco	Physician
Norton, C B, M.D.	125 Newman St	Fairfield	Physician
Oberg, Lance, M.D.	405 Londonderry Ste 202	Waco	Physician
Oishi, Masaki, M.D.	342 Richland West Cir	Waco	Physician
Okani, Ofobuike, M.D.	6520 Horizon Cr	Waco	Physician
Oniel, Eric, M.D.	1000 W Hwy 6 Ste 500	Waco	Physician
Orms, James, M.D.	764 W. Commerce	Fairfield	Physician
Payson, Tony, M.D.	213 Old Hewitt Rd Ste A	Waco	Physician
Peper, William, M.D.	405 Londonderry Ste 303	Waco	Physician
Perez, Rafael, M.D.	2911 Herring Ave Ste 212	Waco	Physician
Phillips, Henery, O.D.	5201 Bosque Blvd	Waco	Physician
Pickering, Clayton, M.D.	202 E Jefferson Ave	Whitney	Physician
Pierce, Billy, M.D.	407 W Oak St	West	Physician
Pietsch, Darrell, M.D.	7100 Old McGregor Rd	Waco	Physician
Pinkstaff, David, M.D.	601 W Hwy 6 Ste 105	Waco	Physician
Pittman, Wesley, O.D	501 E Milam St	Mexia	Physician
Pitts, William, M.D.	7125 New Sanger Ste A	Waco	Physician
Porter, Matthew, M.D.	600 W Hwy 6	Waco	Physician
Pritchett, Gary, D.C.	1313 E. Franklin St.	Hillsboro	Physician
Pryor, Pat, M.D.	7100 Old McGregor Rd.	Woodway	Physician
Quinius, H. John, M.D.	601 West Hwy 6 Ste 108	Waco	Physician
Rahman, Sheer, M.D.	801 McClintic	Groesbeck	Physician
Reagan, Ross, M.D.	6600 Fish Pond Rd Ste 101	Waco	Physician

Redding, Stephanie, M.D.	887 Us Hwy 84 W	Teague	Physician
Redman, Paul, M.D.	601 W Hwy 6 Ste 101	Waco	Physician
Reeder, Phillip, M.D.	364 Richland West Cir	Waco	Physician
Reese, Woody, M.D.	602 S Hwy 6	Marlin	Physician
Rettig, Jeffery, M.D.	204 W Trinity St	Groesbeck	Physician
Richie, Rodney, M.D.	7003 Woodway Dr Ste 311	Waco	Physician
Robert, Brown, M.D.	117 Jane Lane	Hillsboro	Physician
Rose, Glenn, D.D.S	211 Live Oak St	Marlin	Physician
Russell, Kenneth, M.D.	514 S Bonham	Mexia	Physician
Salinas, Gerald, M.D.	7702 Central Park Dr.	Waco	Physician
Sanders, Jeffrey, M.D.	601 W Hwy Ste 105	Waco	Physician
Scarborough, Amanda, M.D.	900 Corsicana Hwy.	Hillsboro	Physician
Schickner, David, M.D.	600 Lake Air Ste 32-B	Waco	Physician
Seirafi, Homayun, M.D.	120 Hillcrest Medical Blvd	Waco	Physician
Sewell, Stanley, D.C	722 E Commerce	Mexia	Physician
Shaw, Timothy, M.D.	101 E Washington	Whitney	Physician
Shinder, James, PhD	3120 Gholson Rd.	Waco	Physician
Shipp, Ross, M.D.	301 Richland West Circle	Waco	Physician
Sims, Gayland, M.D.	6600 Fish Pond Rd Ste 101	Waco	Physician
Skelton, David, M.D.	1323 E Franklin Ste 105	Hillsboro	Physician
Smith, Regina, M.D.	203 Jefferson Ave	Whitney	Physician
Smith, William, M.D.	3500 Hillcrest Dr Ste 2	Waco	Physician
Smith, Scott, M.D.	3500 Hillcrest Dr Ste 2	Waco	Physician
Smithson, Pat, D.C.	4734 W Waco Dr	Waco	Physician
Sparks, Harvey, M.D.	2201 MacArthur Dr Ste 103	Waco	Physician
Springer, Robert, M.D.	1000 W Hwy 6 Ste 150	Waco	Physician
Stanko, Sue, M.D.	1201 Hewitt Dr Ste 204	Waco	Physician
Starr, Martin, D.D.S.	6400 Cobbs Dr.	Waco	Physician
Stephen, Howlett, M.D.	405 Londonderry Dr Ste 301	Waco	Physician
Sterriker, Steven, D.P.M	7125 New Sanger Ste 502	Waco	Physician
Stewart, Donald, M.D.	601 W Hwy 6 Ste 106	Waco	Physician
Stimson, Stephen, M.D.	601 W Hwy 6 Ste 105	Waco	Physician
Stones, Michael, M.D.	701 S Robinson Dr	Robinson	Physician
Story, Mark, M.D.	601 W Hwy 6 Ste 105	Waco	Physician
Stovall, George, M.D.	405 Londonderry Dr Ste 303	Waco	Physician
Sudan, Arthur, M.D,	301 Richland West Circle	Waco	Physician
Swann, Russell, M.D.	201 Londonderry	Waco	Physician
Tandy, James, M.D.	601 W State Hwy 6 Ste 106	Waco	Physician
Teague, Christopher, M. D.	1323 E Franklin St Ste105	Hillsboro	Physician
Teague, Christopher, M. D.	1323 E Franklin St	Hillsboro	Physician
Thaller, Ephraim, M.D.	333 Londonderry Dr Ste 100	Waco	Physician
Tran, Thomas, M.D.	514 S. Bonham	Mexia	Physician
Tripp, ,Karl, M.D.	2100 Lakeshore Dr	Waco	Physician
Troung, Thao Minh, M.D.	117 Jane Lane	Hillsboro	Physician
Turney, William, M.D.	6600 Fish Pond Rd Ste 101	Waco	Physician
Veazey, Randolph, M.D.	340 Richland W Cir	Waco	Physician
Verner, E. Farley, M.D.	7030 Sanger Ave Ste 202	Waco	Physician
Wang, Chia-lien Jo-Lynn, M.D.	120 Hillcrest Medical Blvd	Waco	Physician
Warren, Keith, M.D.	5020 Lakeland Circle Ste B	Waco	Physician
Wash, Johathan, D.P.M.	6609 Sanger Ave.	Waco	Physician
Watson, Clinton, M.D.	1800 Gurley Lane	Waco	Physician
Wilcox, Patricia, M.D.	6614 Sanger Aver	Waco	Physician
William, Blair, M.D.	8300 Old McGregor Road	Waco	Physician
Willingham, Nealand, D.P.M	7125 New Sanger Rd Ste 50	Waco	Physician
Wilson. Ronald, M.D.	602 S Hwy 6	Marlin	Physician
Wolf, Robert., M.D.	3500 Hillcrest Dr Ste 1	Waco	Physician
Zielinski, Steven. M.D.	1000 West Hwy 6 Ste 430	Waco	Physician
U.S. Post office	252 W Elm Mott Dr	Elm Mott	Post Offices
U.S. Post Office	320 E Commerce	Fairfield	Post Offices
U.S. Post Office	512 E Live Oak	Meridian	Post Offices

U.S. Post Office (Marlin)	207 Coleman St	Marlin	Post Offices
The Woods Office Park	4555 Lakeshore Dr	Waco	Professional Offices
Tx Farm Bureau Mutual Ins	7420 Fishpond Rd.	Waco	Professional Offices
Centex	402 E Main St	Mexia	Public Assistance
Centex Citizens Credit Union	931 S Hwy 171	Mexia	Public Assistance
Dept Of Human Services	939 Industrial Blvd	Mexia	Public Assistance
Gettnerman Center	7300 Bosque Blvd	Waco	Public Assistance
Klaras Center For Families	1105 Jefferson Ave	Waco	Public Assistance
Mission Waco	1315 N 15th	Waco	Public Assistance
Salvation Army	1225 S I-35	Waco	Public Assistance
The Center For Children and Family	6001 W Waco Dr Ste M	Waco	Public Assistance
Navasota Valley Electric	117 N Main St	Mart	Public Utilities
Northland Cable	515 W Tyler St	Mexia	Public Utilities
Waco Water Dept.	500 Franklin	Waco	Public Utilities
Black Eyed Pea	1502 Corsicana Hwy	Hillsboro	Restaurant
Chili's	5804 Bosque Blvd	Waco	Restaurant
Cici's Pizza	1609 N Valley Mills Dr	Waco	Restaurant
Dairy Queen	202 W Yeagua St	Groesbeck	Restaurant
Dairy Queen - Hubbard	109 NW 4th St	Hubbard	Restaurant
Dairy Queen Of Elm Mott	135 S McLennan Dr	Elm Mott	Restaurant
Davis Coffee	7608 Woodway Dr	Waco	Restaurant
El Conquistador	1516 Old Brandon Rd	Hillsboro	Restaurant
Frenkie's Pasta and Pizza	57 W Franklin St	Hillsboro	Restaurant
Geriks Ole Czech Bakery & Deli	601 Franklin	Waco	Restaurant
Golden Corral	618 N Valley Mills Dr	Waco	Restaurant
Harvest Buffet	1507 Corsicana Hwy	Hillsboro	Restaurant
Hubbard Dairy Queen	308 Bois D'arc Ave	Hubbard	Restaurant
IHOP Restaurant	203 I-35 NE	Hillsboro	Restaurant
Kettle Restaurant	5801 Woodway Drive	Waco	Restaurant
Kyle's Trading Post	701 N Ellis St	Groesbeck	Restaurant
Lone Star Cafe	100 Dynasty Dr	Hillsboro	Restaurant
Rob's Drive-In	226 E Commerce	Fairfield	Restaurant
Sonic	303 N Ellis St	Groesbeck	Restaurant
Swicks BBQ	510 S Ellis St	Groesbeck	Restaurant
Sy's Kitchen	350 S Covington St	Hillsboro	Restaurant
Taco Bell	120 N Valley Mills Dr	Waco	Restaurant
Taco Bueno	815 N Valley Mills	Waco	Restaurant
Wendy's	811 S 5th St	Waco	Restaurant
Whataburger	1528 Hewitt Dr	Hewitt	Restaurant
Willies Truck Stop	502 Cornelius Rd	Hillsboro	Restaurant
Aaron's Sale and Lease	5201 Bosque Blvd	Waco	Retail Shopping
Alco Discount Store	1207 N Ave G	Clifton	Retail Shopping
AT&T	4300 W Waco Dr	Waco	Retail Shopping
Baylor Book Store	1201 S 5th St	Waco	Retail Shopping
Beall's	1009 E Milam St	Mexia	Retail Shopping
Belk's	2700 W Loop 340	Waco	Retail Shopping
Big Lots	5912 Bosque Blvd	Waco	Retail Shopping
Big Red Cleaners	412 S Dr J B Riggs Dr	Groesbeck	Retail Shopping
Brazos Feed & Supply	1505 La Salle Ave	Waco	Retail Shopping
Brookshire	1001 E Milam St	Mexia	Retail Shopping
Brookshire's	120 S Waco St	Hillsboro	Retail Shopping
Brookshire's	1250 W McGregor	McGregor	Retail Shopping
Brookshire's	300 W Hwy 84	Fairfield	Retail Shopping
Brookshire's	406 N Frontage Rd	Lorena	Retail Shopping
Brookshire's	900 CR 3220	Clifton	Retail Shopping
Brookshire's-Whitney	1310 N Brazos St	Whitney	Retail Shopping
Burlington Coat Factory	5050 W Waco Dr	Waco	Retail Shopping
Caritas	222 E Commerce St	Mexia	Retail Shopping
Central Tx Marketplace	2400 W Loop 340	Waco	Retail Shopping
Clifton Feed & Service Center	203 E 5th St	Clifton	Retail Shopping

Colortyme	324 S Covington	Hillsboro	Retail Shopping
David's Supermarket	803 S Bosque St.	Whitney	Retail Shopping
David's Supermarket	614 S Ave G	Clifton	Retail Shopping
Dollar General	1202 Ave C	Valley Mills	Retail Shopping
Dollar General	1222 N Brazos St	Whitney	Retail Shopping
Dollar General	9275 Hwy 6	Meridian	Retail Shopping
Dollar General	515 E Yeagua St	Groesbeck	Retail Shopping
Dollar General-Whitney	1222 N Brazos St	Whitney	Retail Shopping
Drug Emporium	5900 Bosque Blvd.	Waco	Retail Shopping
Empire Seed	7319 Bosque Blvd	Waco	Retail Shopping
Enterprise Rent-A-Car	4401 W Waco Dr	Waco	Retail Shopping
Family Dollar	201 n Hewitt Dr.	Hewitt	Retail Shopping
Family Dollar	1022 E Milam St.	Mexia	Retail Shopping
Family Dollar Store	411 W Morgan	Meridian	Retail Shopping
Fred's Store	375 W Hwy 84	Fairfield	Retail Shopping
Groesbeck Craft Gallery	101 N Ellis St	Groesbeck	Retail Shopping
H E B	435 Live Oak	Marlin	Retail Shopping
H.E.B	801 I-35 N	Bellmead	Retail Shopping
H.E.B.	9100 Woodway Dr	Hewitt	Retail Shopping
H-E-B	1110 S Valley Mills Dr	Waco	Retail Shopping
H-E-B	3801 N 19th St	Waco	Retail Shopping
H-E-B	701 E Milam St	Mexia	Retail Shopping
Hill Co. Propane	4581 Fm 933	Whitney	Retail Shopping
Home Depot Bellmead	1803 N I35	Waco	Retail Shopping
Jo Ann Fabrics	3912 Bosque Blvd	Waco	Retail Shopping
L & M Electronics	1700 W Waco Dr	Waco	Retail Shopping
Limestone Self Storage	1223 E Yeagua St	Groesbeck	Retail Shopping
Lowe's	201 N New Road	Waco	Retail Shopping
Magic China	221 S I-35	Waco	Retail Shopping
Meridian Ace Hardware	9241 Hwy 6	Meridian	Retail Shopping
Michael's	521 N Valley Mills Dr	Waco	Retail Shopping
Note Cars	2517 N 18th St	Waco	Retail Shopping
Office Depot	5524 Bosque Blvd	Waco	Retail Shopping
Old Mill Store	210 E Morgan St	Meridian	Retail Shopping
O'Riley Auto Parts	923 E Milam St	Mexia	Retail Shopping
Parker Auto Supply	111 S Fairway St	Fairfield	Retail Shopping
Prime Outlet Mall	104 NE I H 35	Hillsboro	Retail Shopping
Ranch House Tanning Salon	1015 N Hwy 6	Marlin	Retail Shopping
Richland Mall	6001 W Waco Drive	Waco	Retail Shopping
Salvation Army Thrift Store	1200 Richland Dr	Waco	Retail Shopping
Sam Club	2301 E Waco Dr	Bellmead	Retail Shopping
Shell Station	Hwy 22 And FM932	Hillsboro	Retail Shopping
Stanford Automotive	4973 Hwy 14 N	Mexia	Retail Shopping
Stepping Stones	2124 N 25th St	Waco	Retail Shopping
T- Mobile	100 N New Rd.	Waco	Retail Shopping
Target	5401 Bosque Blvd	Waco	Retail Shopping
Tractor Supply	300 N Valley Mills	Waco	Retail Shopping
Wal-Mart	1406 E Milam St	Mexia	Retail Shopping
Wal-Mart	1521 I-35 N	Bellmead	Retail Shopping
Wal-Mart	401 Coke Ave	Hillsboro	Retail Shopping
Wal-Mart	600 Hewitt Dr	Woodway	Retail Shopping
Wal-Mart	4320 Franklin Ave	Waco	Retail Shopping
Chilton High School	905 Durango Ave	Chilton	School
China Spring High School	7301 N River Crossing	China Spring	School
Groesbeck High School	1202 N Ellis St	Groesbeck	Schools
H O Whitehurst Elementary	801 S Ellis St	Groesbeck	Schools
Hillsboro Intermediate	1000 Old Bynum Rd	Hillsboro	Schools
Hillsboro Jr High	210 E Walnut St	Hillsboro	Schools
Meridian Cluster School	110 N Rudasill	Meridian	Schools
Meridian Elementary School	204 2nd St	Meridian	Schools

Meridian High School	500 CR 2515	Meridian	Schools
Mexia High School	1120 N Ross Ave	Mexia	Schools
Mexia State School	169 1st St.	Coolidge	Schools
Rosebud Lott High School	1789 US 77	Travis	Schools
Teague Elem School	400 N 10th Ave	Teague	Schools
Tennyson Middle School	6100 Tennyson Dr	Waco	Schools
Waco High School	2020 N 42nd St	Waco	Schools
Westphalia School	124 Cr 3000	Westphalia	Schools
Fairfield Senior Center	201 N Bateman Rd	Fairfield	Senior Centers
Groesbeck Senior Center	510 W State St	Groesbeck	Senior Centers
Harrison Senior Center	1718 N 42nd St	Waco	Senior Centers
Kate Ross Senior Center	1115 Cleveland Ave	Waco	Senior Centers
McGregor Senior Center	416 W 2nd St	McGregor	Senior Centers
Meals & Wheels	957 Corsicana Hwy	Hillsboro	Senior Centers
Meals On Wheels	501 W Waco Drive	Waco	Senior Centers
Meridian Senior Center	201 N Main	Meridian	Senior Centers
Mexia Senior Center	109 N Sherman	Mexia	Senior Centers
Senior Center	957 Corsicana Hwy	Hillsboro	Senior Centers
Sul Ross Senior Center	1414 Jefferson St	Waco	Senior Centers
Teague Center	511 Main St	Teague	Senior Centers
Tri-Cities Senior Center	3900 Parrish	Bellmead	Senior Centers
West Senior Center	200 Tokio Rd	West	Senior Centers
Gold Gym	250 N New Road	Waco	Sporting Venues
Bosque County Transit	405 S Hill	Meridian	Transportation Center
Central Texas Senior Ministry	501 W Waco Dr	Waco	Transportation Center
Central Texas Senior Ministry Hillsboro	219 E Elm St	Hillsboro	Transportation Center
Hill Co Transit	126 S Covington	Hillsboro	Transportation Centers
Waco International Airport	7909 Karl Dr	Waco	Transportation Center
Waco Transit	301 S 8th Street	Waco	Transportation Centers
Jager Vet Clinic	2009 Circle Road	Waco	Veterinarian

Appendix F – Public / Stakeholder Involvement

The Heart of Texas Regional Transportation Coordination Council will have two public meetings in each of the six counties of the Heart of Texas Region with dates to be determined for the 2021 plan updates. Each meeting will be publicized the local newspaper in each county to allow for as much public involvement as possible.

In addition, the updated Regionally Coordination Transportation Plan draft will be posted on the City of Waco website with contact information and a downloadable comment form.

Following is a listing of the meetings that will be held, the location of the meetings and the times of the meetings:

Bosque County

Clifton Civic Center
403 W. 3rd St.
Clifton, TX

McLennan County

Waco Transit
301 S. 8th St., Suite 100
Waco, TX

Falls County

Marlin Civic Center
104 Hays St.
Marlin, TX

Hill County

Hill College, Bullock Room 112
Lamar Drive
Hillsboro, TX

Freestone County

City of Fairfield Conference
Center 839 E. Commerce St.
Fairfield, TX

Limestone County

Limestone County Senior Center
510 W. State St.
Groesbeck, TX

A copy of the draft plan along with comment forms will be dispersed throughout the six counties at each transportation subcontractor site, Waco Transit, the Waco MPO office, and the Heart of Texas Council of Governments on a date to be determined.

Appendix G - RTCC Guidelines

HEART OF TEXAS COUNCIL OF GOVERNMENTS

REGIONAL TRANSPORTATION COORDINATION COUNCIL

GUIDELINES

ARTICLE I

AUTHORITY

The Regional Transportation Coordination Council, hereinafter called Council, of the Heart of Texas Council of Governments was created under Section 1.2.2 – SAFETEA-LU: Safe, Accountable, Flexible, Efficient Transportation Equity Act and by Chapter 461 – Statewide Coordination of Public Transportation from the Texas Legislature.

ARTICLE II

RESPONSIBILITIES OF THE COUNCIL

The Council will be organized as an advisory Council of the Heart of Texas Council of Governments/Rural Transit District (HOTCOG/RTD). This Council shall have no policy making or legislative powers; all final authority is vested in the Executive Committees of all governing boards in the Heart of Texas region and the Texas Department of Transportation. The Council's functions include, but are not limited to, the following:

- A. Serve as focal point for leadership on transportation issues in the region.
- B. Facilitate the collaboration of regional transportation coordination activities.
- C. Recommend priorities for regional transportation coordination in the Heart of Texas region.
- D. Develop, review, and implement the Heart of Texas Regional Coordination Plan as required by HB 3588, enacted by the 78th Legislature in 2003; Chapter 461, Article 13 of the Texas Transportation Code entitled "Statewide Coordination of Public Transportation"; Executive Order 13330 signed on February 24, 2009 by President Bush; and SAFETEA-LU signed into law by the President on August 10, 2005; and adopt any subsequent changes as the legislature deems appropriate.
- E. Develop, review and make recommendations as appropriate to the Executive Committees and Policy Boards on the priorities for the purchase of equipment, training, communications and other issues related to regional transportation coordination.
- F. Provide support for regional transit projects and proposals, when consistent with the goals, objectives and projects outlined in the Regional Coordination Plan.

- G. Promote public awareness of transportation service issues, as well as program plans and objectives, through frequent publicity, presentations to civic organizations and other interested groups.
- H. Identify and establish relationships with groups, agencies and individuals providing transportation services.
- I. Provide oversight and input into standing committee and ad hoc committee agendas and scheduling.

ARTICLE III

APPOINTMENT OF MEMBERS

Section 1. Appointment – The voting Council members are appointed by the Boards or Governing Councils for each stakeholder and represent the needs of transportation service consumers in the six (6) counties of the Heart of Texas region served by HOTCOG. Members should be able to look beyond local interests to regional issues, be supportive of appropriate approaches to addressing transportation service needs and have enough time to attend the Council meetings.

Section 2. Nominations Process – The nomination process for the Council membership for any vacancy will be as follows:

- A. Each stakeholder organization represented on the Council shall identify and appoint an individual to represent their organization's transportation interests on the Council.
- B. Each stakeholder organization shall submit the name of their appointed representative to the HOTCOG Executive Committee for acknowledgement as members of the Council.

Section 3. Non-Discrimination – There shall be no discrimination in any respect as to disability, race, color, age, religion or political creed in selection of the organization's representative on the Council.

ARTICLE IV

MEMBERSHIP

Section 1. Composition of Council

- A. **Voting Members** – Council Membership shall be composed of 19 members. Membership shall include one appointed representative from the following public transportation stakeholders within the Heart of Texas Region. It shall be composed of persons representing the needs of the transportation services consumers and be representative of the area served by HOTCOG. The Council will consist of:
 - 1. Heart of Texas Council of Governments (HOTCOG),
 - 2. Waco Metropolitan Planning Organization (MPO),
 - 3. Rural Planning Organization (RPO),
 - 4. Heart of Texas Workforce Board (Workforce),

5. Health and Human Services Commission (HHSC),
6. Heart of Texas Region Mental Health & Mental Retardation Center (MH-MR),
7. Heart of Central Texas Independent Living Center (HOC TIL),
8. Area Agency on Aging of the Heart of Texas (AAAHOT),
9. Veterans Administration (VA),
10. Representative for colleges and/or universities,
11. Representative for emergency management coordinators,
12. Representative for urban transportation systems,
13. Representative for rural transportation systems,
14. Bosque County representative,
15. McLennan County representative,
16. Hill County representative,
17. Freestone County representative,
18. Limestone County representative, and
19. Falls County representative

B. Non-Voting Member - The representative from the Texas Department of Transportation (TxDOT) will be a permanent non-voting resource member, who will serve in an advisory capacity and will represent the interests of TxDOT.

C. Resource Persons –

- 1) Persons may be requested to advise and provide information to the Council or its committees as a resource person because of their special knowledge or experience in transportation service policies and issues.
- 2) Resource persons may be from within or outside the HOTCOG service area and may include representatives from the agencies receiving funds from or awarding funds to the Heart of Texas Council of Governments.
- 3) Resource persons are invited by the Council Officers to provide information regarding the needs of transportation service consumers.
- 4) Resource persons have no voting privileges and have temporary status as defined by the Council Officers.

Section 2. Terms of Membership for Voting Members

A. Terms – Terms of membership will be for two (2) calendar years. Each term begins on January 1st, or as soon thereafter as acknowledged by the Executive Committee.

B. Reappointment – Members may serve an unlimited number of terms.

C. Multiple Representation – No person may represent more than one position on the Council.

Section 3.

A. Vacancies – Vacancies of voting members on the Council shall be filled in accordance with the Nominations Process.

B. Unexpired Term – A voting member who is appointed to serve an unexpired term will be eligible for reappointment.

Section 4. Conflict of Interest – A member must abstain from reviewing, voting, commenting or taking any action on any grant applications during the prioritization process if they or an individual related within the third degree by consanguinity or within the second degree by affinity reaps any personal financial profit from any non-governmental entity benefiting directly or indirectly from activities with the applicant agency.

Section 5. Compensation – Members will serve on the Council and on committees without compensation.

Section 6. Resignation, Absences and Dismissal

A. Resignation – In the event a voting member wishes to resign, written notice will be given to the Chairperson or to the HOTCOG Director of Transportation.

B. Absences - Voting members having three (3) consecutive absences will be contacted by the Council Chairperson and encouraged to attend the meetings and/or indicate the reasons for not being able to attend. The HOTCOG Transportation Services Staff, in cooperation with the Council Chairperson and others if necessary, will attempt to determine the reasons for nonattendance in order to arrive at a satisfactory and diplomatic resolution. Attendance records and the dates of each term served will be recorded and maintained.

C. Dismissal - Voting members who miss four (4) consecutive meetings will vacate their membership seat. If the member requests reinstatement and is eligible he/she can be reappointed through the nomination process.

ARTICLE V

OFFICERS

Section 1. Officers, Term of Office and Eligibility

A. Officers – Officers of the Council shall consist of a chairperson and a vice-chairperson.

B. Terms – The officers shall serve a two (2) year term, beginning in January, with a limit of two (2) consecutive terms in the same office; officers may seek another office upon completion of their two (2) year term.

C. Eligibility – Officers must be voting members.

Section 2. Election of Officers

A. Election – The officers shall be recommended by the Nominations Committee for consideration for election by the Council.

B. Nomination and Election Timeframe – The nomination and election of officers shall be held in November or December of the second year of the terms of office.

Section 3. Resignation and Unexpired Terms

- A. Resignation** – Any officer resigning from an office or the Council should notify, in writing, the HOTCOG Director of Transportation who will in turn notify the other officers.
- B. Unexpired Term** – Any unexpired term of the officers shall be filled by the Council upon receiving nominations from the Nominations Committee.

Section 4. Chairperson – The Chairperson's duties and responsibilities are as follows:

- A. Presiding Officer** – To preside at all meetings of the Council and conduct the business of the Council according to the Guidelines and Robert's Rules of Order, Revised Version.
- B. Appointment Authority** – To appoint Committee chairpersons and members of committees.
- C. Agenda Preparation** - To assist the HOTCOG Director of Transportation in the preparation of agendas for Council meetings.
- D. Other** – To perform other appropriate duties.

Section 5. Vice Chairperson – The Vice Chairperson's duties and responsibilities are as follows:

- A. Duties** – The Vice Chairperson will assume the duties and responsibilities when for reasons of disability, sickness, resignation or other reasons, the Chairperson is unable to serve.
- B. Other** – To perform all other appropriate duties.

In the absence of both the chairperson and vice chairperson, the Council shall designate a member to preside in their absence during the meeting.

Section 6: Secretarial Function - The secretarial function shall be performed by a HOTCOG staff member. The staff member shall keep the minutes of all Council meetings and shall perform such other duties as may be needed by the Council.

ARTICLE VI

COMMITTEES

Section 1. Standing Committees – There shall be three (3) standing committees of the Council: Planning Committee, Budget Committee and Guidelines Committee. Members of the Committees may be appointed by the Chairperson and approved by the Council because of their expertise in areas relevant to the purposes of the Committee and are not required to be a voting member of the Council. Chairs to all committees must be voting Council members. HOTCOG staff shall provide staff support for all committee meetings.

- A. Planning Committee** – The Planning Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the

chair or vice-chair of the Council. Members of the Planning Committee shall be appointed by the Chairperson. The purpose of the Planning Committee is to review and recommend projects for inclusion to the Regionally Coordinated Transportation Plan (RCTP), and to provide recommendations for funding applications and planning efforts related to transportation project implementation as included in the RCTP.

- B. Budget Committee** – The Budget Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Budget Committee shall be appointed by the Chairperson. The purpose of the Budget Committee is to review and recommend budget line items needed for funding applications and planning efforts related to transportation project implementation as included in the RCTP.
- C. Guidelines Committee** – The Guidelines Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Guidelines Committee shall be appointed by the Chairperson. The purpose of the Guidelines Committee is to review the Council Guidelines and recommend revisions as needed.

Section 2. Ad Hoc Committees – Ad Hoc Committees may be appointed to address specific issues as needed. Members will be appointed by the Chairperson. Each ad hoc committee will be comprised of at least four (4) individuals, two (2) of whom must be voting Council members plus the chair or vice-chair serving as an ex-officio member. Additional members of the committee may be comprised of non-Council members and shall be determined by the Council at the time of establishment. A Nominations Committee shall consist of at least five (5) individuals, three (3) of whom must be voting Council members and shall include the chair or vice-chair of the Council. Members of the Nominations Committee shall be appointed by the Chairperson. The purpose of the Nominations Committee is to carry out the responsibilities of the nominations process.

ARTICLE VII

COUNCIL MEETINGS

Section 1. Meetings

- A. Meeting Times** – The Council shall meet at least quarterly and at other times as requested by the Chairperson, or upon request of not less than one-third (1/3) of the voting members of the Council. Public notice will be given as required.
- B. Open Meetings** – All meetings are open meetings.
- C. Notice** – Written notice of the time, place and purpose of the meeting shall be publicly posted in each county and e-mailed to each member 72 hours in advance of a meeting.

Section 2. Quorum – A quorum shall be necessary to conduct Council business and shall consist of 51% of the voting members of the Council. The use of proxy votes will not be accepted. If there is no quorum of members at the meeting, within 20 minutes of the time set for the beginning of the meeting, the regular meeting is cancelled. All business on the agenda for that regular meeting will be dealt with at the next meeting.

Section 3. Voting

- A. All Votes** – All members of the RTCC shall have one vote for all matters before the Council.
- B. RTCC Fiscal Matters and Amendments to the Guidelines** – For all RTCC fiscal matters and amendments to the guidelines, approval shall require an affirmative vote from at least 75% of the members at a meeting where a quorum of membership is present. For all other matters, approval shall require an affirmative vote from at least 51% of the members at a meeting where a quorum of membership is present.

ARTICLE VIII

COMMITTEE MEETINGS

Section 1. Meetings – The Committees shall meet as needed.

Section 2. Quorum – A quorum shall be necessary to conduct Committee business and shall consist of 51% of the voting members of the Committee. The use of proxy votes will not be accepted. If there is no quorum of members at the meeting, within 20 minutes of the time set for the beginning of the meeting, the meeting is cancelled. All business on the agenda for that meeting will be dealt with at the next meeting.

Section 3. Notice – Written notice of the time, place and purpose of the meeting shall be publicly posted in each county and e-mailed to each member 72 hours in advance of a meeting.

ARTICLE IX

AMENDMENTS TO GUIDELINES

Section 1. Amendment by Council Request – These Guidelines may be recommended for amendment at a regular meeting of the Council by a three fourths vote with a quorum present, provided that notice of the proposed amendment shall have been given in the notice of such regular meeting and further provided that such amendments shall have been presented to the Council in the previous regular meeting. Written notice of the proposed amendments shall be given to the members at least five (5) business days prior to the meeting. Proposed recommended amendments shall be read at a regular meeting and voted on at the next regular meeting of the Council. The Guidelines of this Council may only be altered, amended, or repealed, and new Guidelines adopted, by action of the Executive Committee of the Heart of Texas Council of Governments.

Approved: November 27, 2007

Amended: January 28, 2010

ARTICLE X

PARLIAMENTARY AUTHORITY

Robert's Rules of Order, Newly Revised, shall be the parliamentary authority for all matters not covered by the Guidelines or any specific rules of procedure adopted by the Council.